

Tahua Ā-Tau ANNUAL BUDGET 2026/27





Tahua Ā-Tau

ANNUAL

BUDGET

2026/27

TARARUA DISTRICT COUNCIL

This document is the Annual Budget of the Tararua District Council for the period 1 July 2026 to 30 June 2027 and fulfils the requirements of an Annual Plan under Section 95 of the Local Government Act 2002.

Tararua District Council | 26 Gordon Street, Dannevirke 4930
PO Box 115, Dannevirke 4942



Ngā Ihirangi

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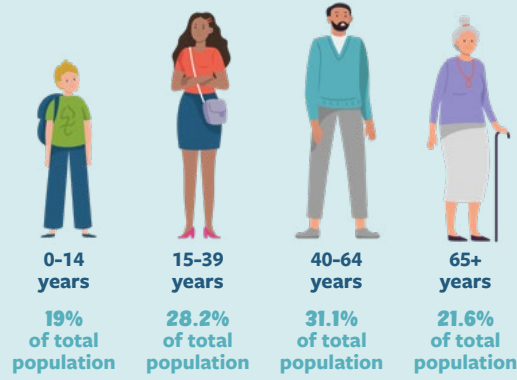
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Ngā Meka Tere mō Tō Tātou Takiwā

FAST FACTS ABOUT OUR DISTRICT

Demographics

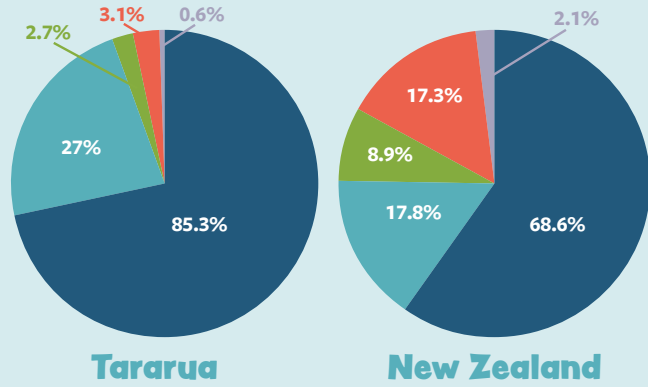
Total population - 18,950



Source: Stats NZ National Population estimates



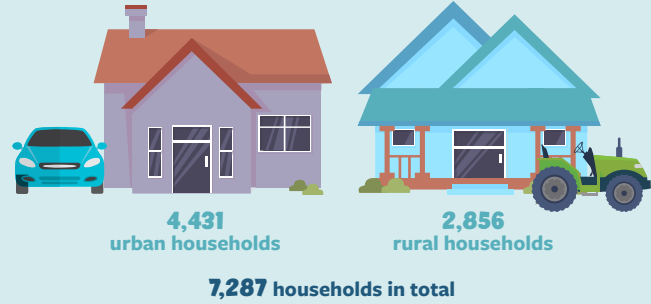
● European & New Zealander ● Māori
● Pacific peoples ● Asian ● Other



Source: Stats NZ Census March 2023

New Zealand

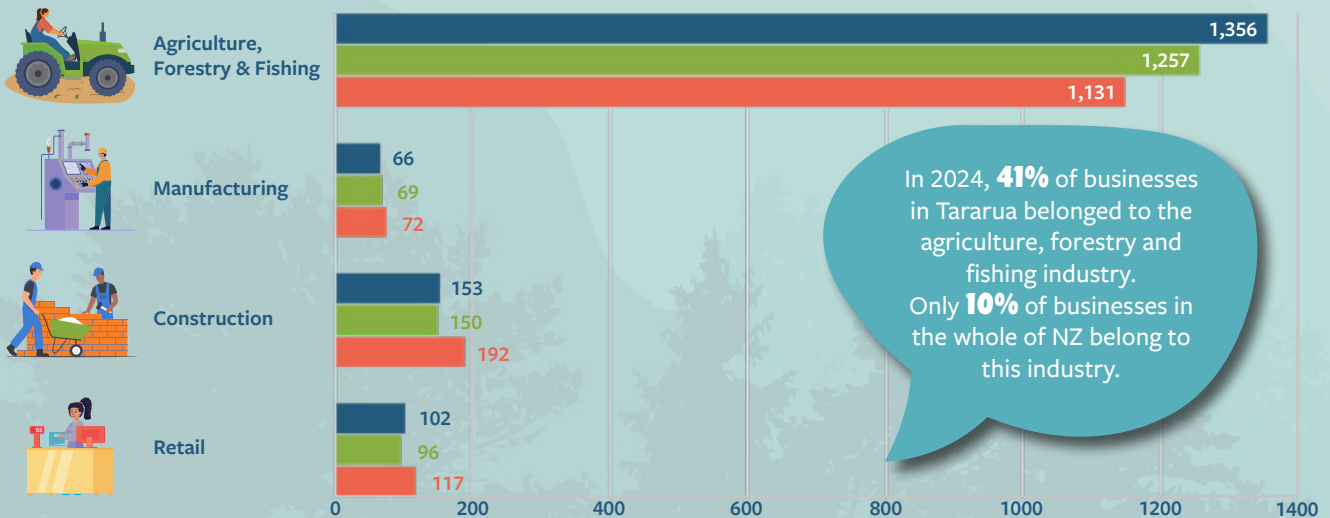
Source: Stats NZ Census March 2023



Businesses in Tararua

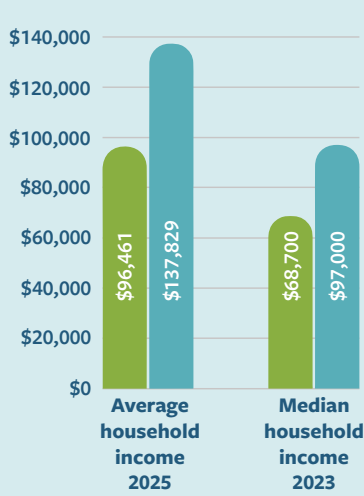
Source: Stats NZ

● 2014 ● 2019 ● 2025



In 2024, **41%** of businesses in Tararua belonged to the agriculture, forestry and fishing industry. Only **10%** of businesses in the whole of NZ belong to this industry.

Income and Deprivation



Tararua
New Zealand

Source: Stats NZ, 2023 Census and June 2025 Update

1 = least deprived decile
10 = most deprived decile

Tararua **7.2**
New Zealand **5.6**

Employment

8,380
total filled jobs in Tararua

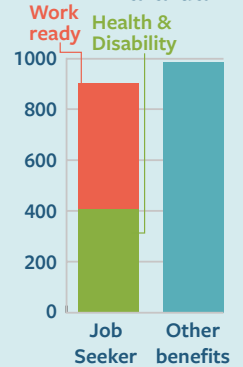
Tararua \downarrow 1.9%
since Sep 2024

New Zealand \downarrow 0.7%
since Sep 2024



Source: Stats NZ September 2025

1,890
on benefits in Tararua



Source: MSD as at November 2025

Housing Affordability

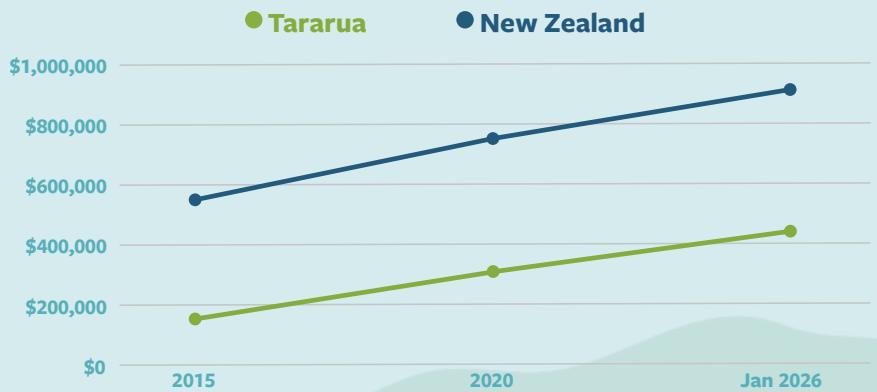
Source: Stats NZ and QV average house prices



Years of average household income required to buy average house

Tararua **4.4 years**
New Zealand **6.6 years**

Average house prices



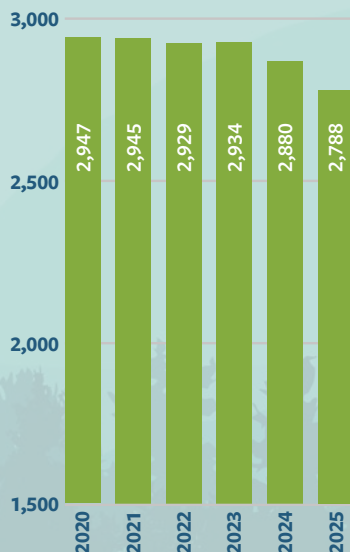
School Students

Source: Education Counts (Ministry of Education)



Student attendance - 2025 Term 3

Tararua **52.9%**
New Zealand **50.3%**



Health Enrolments

Source: THINK Hauora - Tararua District

16,293

June 2023

16,387

June 2025



Crime Stats

Source: NZ Police - victimisation offences

858

Year ending Dec 2024

846

\downarrow 1.41%

Year ending Dec 2025



He kupu takamua nā te Koromatua rāua ko te Toihau

MAYOR AND CHIEF EXECUTIVE'S FOREWORD

Tēnā koutou katoa,

When we both stepped into our jobs, we knew local government was facing challenges and change. What we did not anticipate was the pace and scale at which those changes would unfold, particularly the recent local government reform proposal and the implications this will have on the future of our district.

As relative newcomers to our roles, there have certainly been moments where these challenges have felt larger and more complex than we could have imagined. Yet throughout this period of uncertainty and change, we have been continually encouraged by the support, insight and engagement shown by our communities. Whether through public meetings, submissions, conversations in the streets of our towns, or simply taking the time to share your views, you have helped us better understand what matters most to the people of Tararua.

For that, we would like to extend our sincere thanks. Your willingness to engage, challenge, support and contribute has helped guide our thinking and given us confidence that we are navigating these decisions together. In many ways, you are helping us to steer the waka, ensuring that as a district we remain focused on the things that matter most and make choices that reflect the aspirations of our communities.

While the future shape of local government remains uncertain, one thing has not changed. Our responsibility to continue delivering the services our communities rely on every day and to make decisions that are in the best interests of the Tararua District.



This Annual Budget sets out Council's budget and priorities for the coming year. We have been hearing clear and consistent messages from our community about affordability. You want Council to stay focused on the things that matter most, and rightly so. You also want us to be careful with public money, to run an efficient organisation, and to support a district where communities and businesses can thrive.

We have heard those messages loud and clear. Affordability has been at the forefront of our

thinking throughout the development of this Annual Budget, challenging us to carefully examine our costs, prioritise our spending, and focus on delivering the services our communities value most. These messages have come through strongly, including during the Budget Challenge engagement which was undertaken as part of our early Long Term Plan discussions, and will continue to act as the lens we use when considering options and making decisions.

In developing this Annual Budget, councillors and staff challenged every area of spending to ensure we could reduce the impact on ratepayers while continuing to provide the services and infrastructure our communities rely on.

At a time when households, businesses and farmers continue to face financial pressure, Council has worked hard to reduce costs while maintaining essential services. The Long Term Plan projected a rates increase of 11.84 percent for this year. Through a significant review of our operational budget and a disciplined approach to spending, the average rates increase in this Annual Budget is 4.83 percent.

While any increase places pressure on ratepayers, we are proud of the work undertaken by councillors and staff to reduce the impact while continuing to invest in the services and infrastructure our communities rely on. The majority of this increase is driven by factors largely outside Council's direct control, including interest costs and depreciation. These costs help ensure critical infrastructure such as roads, water networks, community facilities and other assets can continue to serve our district well into the future.

This year also marks an important transition period for water services. Work continues towards the establishment of Wairarapa-Tararua Waters, which will take responsibility for water services from 1 July 2027. While these services remain part of Council's responsibilities for now,

significant work is underway behind the scenes to ensure a smooth transition.

Tararua has always been a practical, resilient and can-do district. Those qualities will continue to guide us as we navigate the changes ahead.

Throughout the recent reform discussions, we have seen people engage thoughtfully, ask challenging questions, and stand up for the future of their communities. That willingness to participate, contribute ideas, and work together is one of our district's greatest strengths.

Whatever decisions are ultimately made about the future structure of local government, our focus remains the same: delivering value for ratepayers, supporting strong communities, protecting local voice, and ensuring we are well positioned for the future.

Ngā mihi nui,



Scott Gilmore
Mayor



Corin Haines
Chief Executive

He Anga Rautaki STRATEGIC FRAMEWORK

Our Strategic Framework identifies and celebrates the Tararua District, and everything that we love about living and working here. It consists of our Vision for the future, the Foundations that we are committed to, Strategic Enablers that enable us to plan for the future, as well as Our Focus Areas and Desired Outcomes that we want to achieve.

This Strategic Framework has shaped the development of our Long Term Plan and the projects, services, activities and programmes of work we're planning for the next 10 years.

OUR VISION

Tararua - Thriving Together -

Ka huri tahi ngatahi Tararua

We thrive together. Vibrant, connected communities where our land and waters are nurtured and our people flourish.

Mā te whenua, mā te waiora tātou e ora ai hei hapori ngangahau hei hapori honohono hoki.

OUR FOUNDATIONS

Te Tiriti o Waitangi

Maintain and improve opportunities for Māori to contribute to local government decision-making. Specific principles and requirements for local authorities that are intended to facilitate participation by Māori in local authority decision-making processes.

Local Government Act

Enable democratic local decision-making and action by, and on behalf of, communities to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future.

STRATEGIC ENABLERS

Infrastructure Strategy

Reliable infrastructure that is fit for purpose and future proofs our thriving district for tomorrow.

Financial Strategy

Building a sustainable footing to increase the resilience of our assets and services, and help us to plan for the future.



O mātou wāhanga aronui

OUR FOCUS AREAS

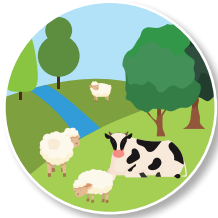
Our activities are aligned to the Focus Areas in the Strategic Framework. These are also known as activity groupings for operational purposes.



Thriving District

We grow Tararua in a smart and sustainable way that values our identity.

We use our resources sustainably and with care, to ensure they are looked after for our future generations



Improving our Environment

We celebrate our environment and work together to enhance our local natural resources and minimise our negative impacts on them.

Our district is home to a unique and beautiful landscape.



Connected Communities

We provide facilities and services that meet the needs of our communities, enabling whānau living in Tararua to thrive.

Our district is enriched by our community that are actively engaged in, and contribute to, our thriving Tararua



Interactive Council

We engage with our community and respond to their needs, continuously improving over time.

Our Council provides fit for purpose services in an engaging way, improving confidence and encouraging our community to engage with us.

OUR DESIRED OUTCOMES

The people are thriving, happy, safe and well

Partnerships with iwi are honoured

The natural environment is improved while still producing a diverse range of primary industry food and products

Quality community facilities and infrastructure is provided to meet the needs of future generations and support our long-term prosperity

We are nimble; ensuring we have the capacity, innovation, and adaptability to improve community well-being, while promoting balanced & sustainable growth

We work collaboratively, gaining strength from each other as challenges and opportunities arise, to make great things happen

He Meka Wawe











QUICK FACTS

What changed from our LTP Year 3 for 2026-27 compared to our Annual Budget.

	Annual Plan 2025-26	LTP Year 3 2026-27	Annual Budget 2026-27
Overall rates increase	7.29%	11.84%	4.83%
Fees & Charges This includes increases in Building Services, Pensioner Housing and Animal Control fees.	4.9m	5.6m	5.0m
Subsidies A significant portion of the total subsidies is from Waka Kotahi for the transportation activity which makes up 94% of this total.	29.2m	25.8m	17.6m
Finance costs Interest costs assumptions decreased from 4.71% to 4.2%	3.4m	4.7m	4.2m
Employee benefit costs Increase is due to market adjustments to staff salaries and bringing services in-house.	11.6m	11.8m	11.8m
Operating expenses Increases in contract costs, maintenance and operational expenses to meet changes in regulation and inflation pressures. Offset by savings in contract costs with bringing services inhouse (\$256,000).	29.2m	29.1m	28.5m
Depreciation expenses Reduce the funding levels as per the LTP to recognise the affordability issues for ratepayers.	19.6m	21.4m	22.0m
Capital spend This includes capital spend that has pushed out or brought forward to better align with other key projects that are completed, and also once more information is certain following legislative reforms.	49.9m	43.7m	40.7m
Accelerated dept repayment Changed to reduce the overall rates impact. Intention is to catch up in the following years of the LTP.	2% of rates	2% of rates	1.50% of rates

He rarapa ki te Mahere ā-Tau

ANNUAL BUDGET AT A GLANCE

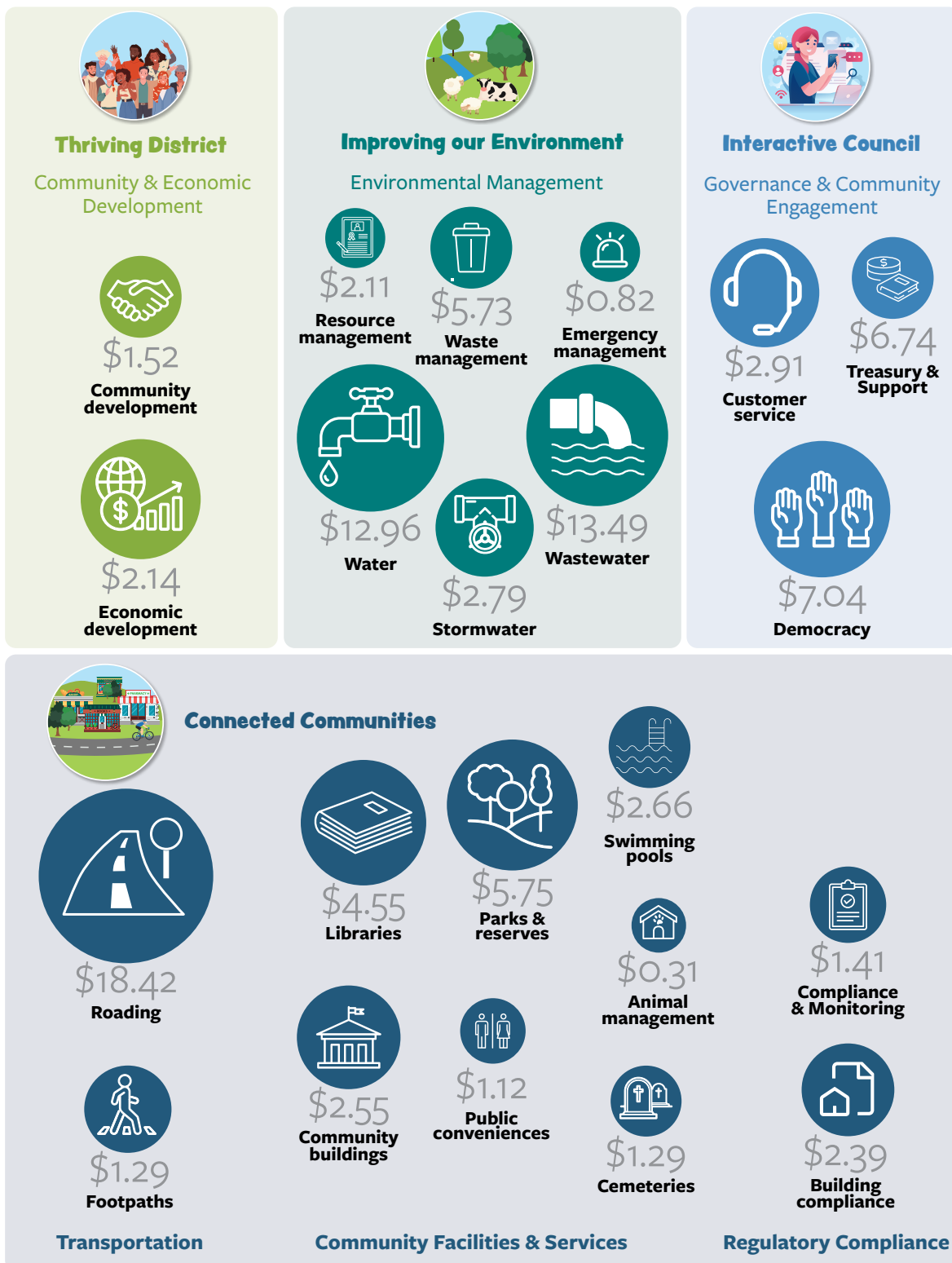
	Where we are spending the rates increases	Expenditure What do we spend on:		Funding How we fund our expenditure:		
		Capital	Operational	Rates	Subsidies	Other
 Governance and Community Engagement	1.20%	-	4,133	4,163	-	-
 Community Facilities and Services	-0.60%	3,422	8,129	7,498	5	1,976
 Economic and Community Development	0.20%	-	1,628	1,532	220	25
 Regulatory Compliance	-0.10%	-	3,187	1,716	-	1,494
 Transportation	2.40%	14,302	12,167	8,245	16,961	160
 Environmental Management	0.50%	358	5,225	3,624	360	1,598
 Stormwater	0.40%	1,402	706	1,168	-	2
 Wastewater	0.50%	6,772	3,814	5,641	-	217
 Water supply	-0.36%	12,454	4,292	6,665	-	4
 Treasury and Support	0.69%	1,997	1,218	2,732	100	535
Total	4.83%	40,706	44,498	42,985	17,646	6,011

Amounts above are in \$000's

Ka ahatia āu moni reti? WHERE DO YOUR RATES GO?

This graphic shows the range of services that the 2026/27 rates will go towards. Some of them may not be obvious to you. In total, rates make up about 64% of the Council's annual income.

Every \$100 collected is allocated to these services



Ngā Mema i Pōtihia

ELECTED MEMBERS



HIS WORSHIP THE MAYOR

Mayor Scott Gilmore



Sharon Wards

DEPUTY MAYOR
NORTH WARD COUNCILLOR



**Councillor
Keshaan Te Waaka**

TĀMAKI-NUI-A-RUA
MĀORI WARD



**Councillor
Alison Amboy**

NORTH WARD
COUNCILLOR



**Councillor
Erana Peeti-Webber**

NORTH WARD
COUNCILLOR



**Councillor
Steve Wallace**

NORTH WARD
COUNCILLOR



**Councillor
Chris Corlett**

SOUTH WARD
COUNCILLOR



**Councillor
Elisabeth Kennedy**

SOUTH WARD
COUNCILLOR



**Councillor
Peter Johns**

SOUTH WARD
COUNCILLOR



**Councillor
Peter Naylor**

SOUTH WARD
COUNCILLOR

For more information about the elected members of Tararua District Council, please visit:

Meet the Mayor | Tararua District Council (tararuadc.govt.nz)

Councillors | Tararua District Council (tararuadc.govt.nz)

Ngā Komiti Kaunihera

COUNCIL COMMITTEES

Councils can set up committees (usually a standing committee appointed for the term of the council), sub-committees and other decision-making bodies that it considers appropriate.

The Local Government Act gives mayors of territorial authorities the power to appoint the deputy mayor, establish committees and appoint the chairperson of each committee.

The Audit and Risk Committee has an independent chairperson.

See our website for information about each committee's terms of reference.

Council Committees | Tararua District Council (tararuadc.govt.nz)

Risk and Assurance Committee

- **Chairperson:** Philip Jones
- **Deputy Chairperson:** Deputy Mayor Sharon Wards
- **Members:** Mayor Scott Gilmore, Councillor Peter Naylor, Councillor Steve Wallace, Councillor Elisabeth Kennedy

Community Connections Committee

- **Chairperson:** Councillor Erana Peeti-Webber
- **Deputy Chairperson:** Councillor Elisabeth Kennedy
- **Members:** Mayor Scott Gilmore, Councillor Keshaan Te Waaka, Councillor Alison Amboy, Councillor Chris Corlett

Performance and Monitoring Committee

- **Chairperson:** Deputy Mayor Sharon Wards
- **Deputy Chairperson:** Councillor Peter Naylor
- **Members:** Mayor Scott Gilmore, Councillor Chris Corlett, Councillor Keshaan Te Waaka, Councillor Erana Peeti-Webber

Infrastructure and Projects Committee

- **Chairperson:** Councillor Steve Wallace
- **Deputy Chairperson:** Councillor Chris Corlett
- **Members:** Mayor Scott Gilmore, Councillor Peter Johns, Councillor Erana Peeti-Webber, Councillor Alison Amboy

District Growth Committee

- **Chairperson:** Councillor Peter Johns
- **Deputy Chairperson:** Councillor Alison Amboy
- **Members:** Mayor Scott Gilmore, Deputy Mayor Sharon Wards, Councillor Elisabeth Kennedy, Councillor Peter Naylor

Ngā Poari Hapori me ngā Komiti

COMMUNITY BOARDS AND COMMITTEES

Community Boards and Community Committees play an important role in providing a link and point of contact with Council.

Community Board members are elected at the same time as the mayor and councillors. Council appoints up to two councillors to each Community Board. Community Boards exercise their roles as set out in legislation and as delegated by Council.

Community Committees follow their own electoral processes as incorporated societies. Council appoints a liaison councillor to each Community Committee. The role of a Community Committee is similar to a Community Board, but it carries out its functions under contract to the Council rather than through these being prescribed by statute.

[Community Boards and Committees | Tararua District Council \(taruadc.govt.nz\)](http://taruadc.govt.nz)

Dannevirke Community Board

Dannevirke Community Board meets at 9am on third Monday of the month.

- | | |
|---|---|
| <ul style="list-style-type: none"> ● Chairperson
Nicola Phillips ● Deputy Chairperson
Terry Hynes | <ul style="list-style-type: none"> Members
Ernie Christison
Ron Wallace
Cr Alison Amboy |
|---|---|

Eketāhuna Community Board

Eketāhuna Community Board meets 10am on second Monday of each month.

- | | |
|--|---|
| <ul style="list-style-type: none"> ● Chairperson
Steen McGhie ● Deputy Chairperson
Larissa Barclay | <ul style="list-style-type: none"> Members
Mel Corlett
David Smith
Cr Chris Corlett |
|--|---|

Tararua District Licensing Committee

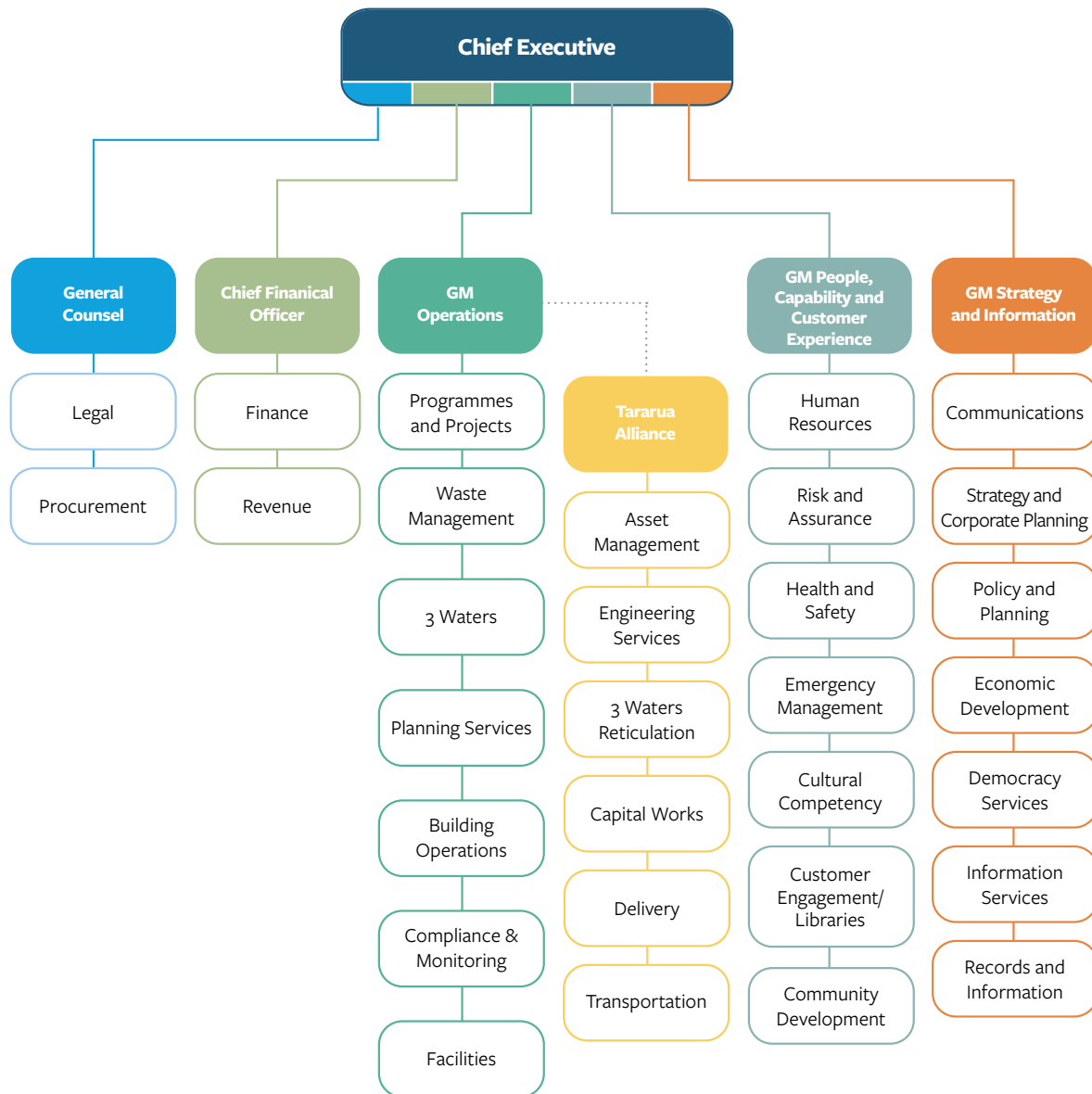
The purpose of the District Licensing Committee is to administer Council's alcohol licensing framework as determined by the Sale and Supply of Alcohol Act 2012. The Act requires councils to appoint one or more District Licensing Committee to deal with licensing matters.

The chair of the committee acts in an independent and objective role and the members are a mix of appointed councillors and suitably qualified lay persons.

- | | |
|---|---|
| <ul style="list-style-type: none"> ● Chairperson
Commissioner David Lea ● Deputy Chairperson
Councillor Chris Corlett | <ul style="list-style-type: none"> Members
Scott Gilmore
Alison Franklin
Kerry Sutherland |
|---|---|

Te Anga o te Rōpū Whakahaere

ORGANISATION STRUCTURE



Ā mātau ngohe

OUR ACTIVITIES

We provide a wide range of services and facilities for people living in the Tararua District. These services – called “activities” – help to make the district a better, safer, healthier, and more enjoyable place to live. They include things like roading and parking, water supply, civil defence, district promotion, regulatory, parks and reserves, libraries, swimming pools, and customer services.

We explain why we group some activities together and any significant negative effects of that group.

Each Activity is explained, covering:

- **Strategic alignment *Te Whakahāngaitanga Rautaki***
– to our Focus Areas which give effect to our Outcomes, and to Te Tiriti o Waitangi.
- **What we do *Ā mātau mahi***
– explaining the service.
- **Why we do it *Te take o a mātau mahi***
– legislation and community drive.
- **How we do it *Ka pēhea rā a mātau mahi***
– what the service looks like to you.
- **Strategic considerations *Ngā whaiwhakaarotanga rautaki***
– any significant assumptions, influences from our operating environment, key issues and risks, etc.
- **Performance measures and targets *Ngā Whakainenga Mahi me ngā Whāinga***
– so we can monitor how we’re going.



HIGH ST

20

STOP

He rohe tōnui

THRIVING DISTRICT

Te Whakahāngaitanga Rautaki

Strategic Alignment

Thriving District guides Council through navigating the ever-changing landscape of population growth and environmental shifts, ensuring our commitment to adaptive, sustainable development stands at the cornerstone of planning.

At the forefront of these efforts are Economic Development and Community Development. Community Development leads impactful community driven initiatives to promote leadership and development, access to external funding, and development of District identity. Economic Development is at the forefront of external partnerships to put Tararua on the face of economic opportunities through district promotion and growth opportunities, such as through the new Te Ahu a Tūranga – Manawatū Tararua Highway. Their collective efforts contribute to the creation of a Thriving District, where residents can enjoy a high quality of life, sustainable practices are embedded in daily life, and the community stands resilient in the face of evolving challenges.

Ensuring we strive towards a Thriving District also honours our commitment to Te Tiriti o Waitangi, and our two iwi partners, Rangitāne o Tamaki Nui-ā-Rua, and Ngāti Kahungunu ki Tāmaki-nui-a-Rua. A flourishing District provides a platform for cultural preservation and enhanced well-being. As we build towards the future, our commitment to inclusivity ensures that the benefits of a Thriving District are shared equitably among all residents, fostering a sense of unity and mutual success.

Ngā ngohe kei tēnei rōpū

Activities in This Group

Economic and Community Development *Te Whakawhanaketanga Ōhanga, Hapori hoki*

Economic Development *Te Whakawhanaketanga Ohaoha*

Community Development *Whanaketanga Hapori*



Te Whakawhanaketanga Ōhanga, Hapori hoki

Economic and Community Development

He Tauākī Pānga Haupū Moni

Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	917	1,056	995	(61)
Targeted Rates	530	678	538	(141)
Subsidies and grants for operating purposes	-	-	220	220
Fees and charges	4	4	5	1
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	20	21	20	(1)
Internal charges and overheads recovered	-	-	-	-
Total Operating Funding (A)	1,471	1,759	1,778	19
Applications of Operating Funding				
Payments to staff and suppliers	680	900	850	(50)
Finance Costs	41	46	41	(5)
Internal charges and overheads applied	682	719	736	17
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	1,404	1,665	1,628	(37)
Surplus/(Deficit) of Operating Funding (A - B)	67	94	150	56
Sources of Capital Funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	(49)	(51)	(52)	(1)
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	(49)	(51)	(52)	(1)
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	-	-	-	-
- improve level of service (New)	-	-	-	-
- replace existing assets (Renewal)	-	-	-	-
Increase / (decrease) in reserves	18	42	98	55
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	18	42	98	55
Surplus/(Deficit) of Capital Funding (C - D)	(67)	(94)	(150)	(56)

Te Whakawhanaketanga Ōhanga, Hapori hoki

Economic and Community Development

Whakapaunga Haupū Rawa

Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Total Capital Expenditure for Growth	-	-	-
Level of Service			
Total Capital Expenditure for Level of Service	-	-	-
Renewal			
Total Capital Expenditure for Renewal	-	-	-
Total Capital Expenditure for Economic and Community Development	-	-	-

Ngā Pānga Kino Nui

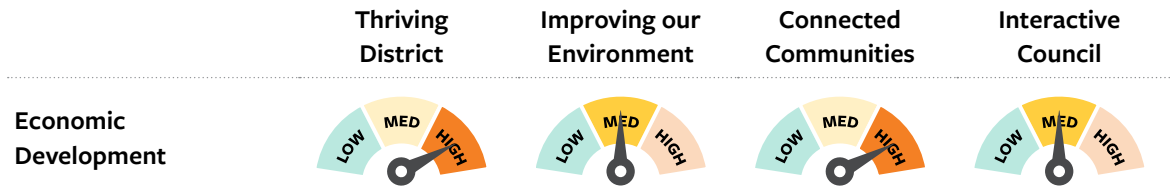
Significant Negative Effects

There are no significant negative effects for this group of activities.



Te Whakawhanaketanga Ohaoha Economic Development

Strategic Alignment Te Whakahāngaitanga Rautaki



We aim to create a thriving environment for investment by focusing on building partnerships, supporting key sectors, enhancing local skills, and seizing growth opportunities.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

We uphold our significant relationships with our iwi partners to enhance understanding of decisions for the district and ensure iwi perspectives are incorporated locally and appropriately elevated to regional groups.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Through partnership and facilitating active involvement with iwi at an operational level we support the growth of key sectors ensuring iwi views and aspirations are heard and incorporated.



Ōritetanga

equity between Māori and tangata Tiriti

Through partnership we support mana whenua and the district aspirations for growth opportunities.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Being active participants in our partnership to support our growth and understanding of Māori values and belief systems to enable better inclusion in economic activity.

What we do Ā mātau mahi

We focus on creating an environment of confidence to invest through:

- **Growth and Partnerships:**
 - Strengthening partnerships and leadership at national, regional, and local levels.
 - Supporting the growth of local skills and capability through partnerships and collaboration.
- **District Promotion:**
 - Supporting key sectors that provide the most potential to advance improvements in the district.
 - Facilitating growth that enhances the district opportunities.

Why we do it Te take o a mātau mahi

Economic development assesses our economy's ability to create jobs and wealth essential for fulfilling various needs crucial to social wellbeing, including healthcare, financial stability, and equal opportunities.

How we do it Ka pēhea rā a mātau mahi

We collaborate with other teams in Council, fostering an environment that instils confidence in investment by prioritising initiatives aligned with strategic goals and fostering partnerships that facilitate sustainable growth and prosperity.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to Staff & Suppliers	Operational	435	176	(259)	Reduction in external grants/funding in contract costs, and marketing costs that have been relocated to the communications & LTP Planning activities (179), and a reduction in employee costs (80).

Performance measures and targets

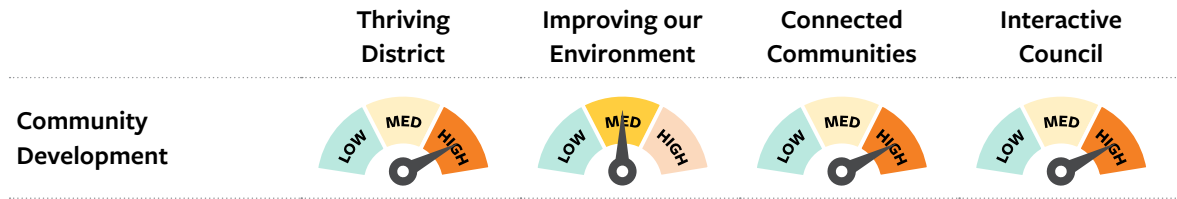
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Growth and Partnership: Engage with local businesses and regional partnerships to grow the economy.	Development and maintenance of new business partnerships.	Target 1 Maintain 3
District Promotion: Council continues to explore external funding streams.	The number of government funding applications applied for on behalf of Council.	2
District Promotion: Council promotes the Tararua District to visitors and residents.	There is an increase in visitor numbers as shown annually through retail spend.	Increase



Whanaketanga Hapori Community Development

Strategic Alignment Te Whakahāngaitanga Rautaki



We aim to support communities to achieve their desired outcomes by working alongside town and village representative groups, and by providing fundraising support to community groups and projects. Through this, community development contributes to all of Council’s Focus Areas.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

The Community-Led Development activity will create greater awareness and understanding of community aspirations and projects; and Community Connection activities will ensure iwi partners have access to participation in community decision-making for the district.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

All community development activities will seek to understand what iwi want to achieve - both individually and as a collective - and to facilitate access to the skills and resources needed to achieve the desired outcomes.



Ōritetanga

equity between Māori and tangata Tiriti

Community Leadership activities will seek to remove barriers to powerful participation by delivering training opportunities and supporting with barriers. Community Connection activities will ensure iwi partners have access to training opportunities.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Community development activities will partner with iwi and Māori to ensure access to participation in community decision-making for the district, and the opportunity to protect whakapono.

What we do Ā mātau mahi

We focus on:

- **Community-Led Development:** Better connecting our Long Term and Annual Budget decision-making processes to desired community outcomes.
- **Community Leadership:** Listening to what our community organisations want to achieve and enabling access to the skills and resources required to achieve the desired outcomes.
- **Fundraising Support:** We provide fundraising support to seek and secure external funding for Council or community-led projects, services, and events. The objectives of this activity are to:
 - develop and maintain relationships with external funders,
 - support communities and community organisations to identify external funding opportunities,
 - host an annual “Funders Forum” event to connect groups, projects and events seeking funds with charitable trusts and fund administrators, and
- **Community Connection:** Facilitating connections when there is alignment of desired outcomes. We are well-connected to community projects, events, and aspirations so that opportunities for connection can be identified

Why we do it Te take o a mātau mahi

Community development was introduced as a new and growing service in the 2021-31 Long Term Plan, after the reintroduction of the Local Government (Community Wellbeing) Amendment Act in 2019. Re-introducing the promotion of social, economic, environmental, and cultural well-being of communities endorsed a focus on community development for councils. We seek to better understand the needs and wants of our communities, and to connect these aspirations to Council decision-making and planning processes (particularly the Annual Budget and Long-Term Plan).

How we do it Ka pēhea rā a mātau mahi

Community-Led Development (CLD):

Our key outcome is for all local communities in the Tararua District to develop a Community-Led Development Plan, or “Community Plan”, that details the community’s key aspirations, and the desired projects that will deliver outcomes for these aspirations. CLD is widely a supported practice, particularly among philanthropic (charitable) trusts and agencies. It demonstrates community collaboration and can assist in attracting funding for the various projects developed as part of the plan.

Fundraising Support:

Our research has identified a strong need for support with fundraising. We now:

- provide tools for groups and individuals to view available funds.
- connect groups and individuals to funders.

This also applies to seeking external funding for Council projects and programmes to offset costs that would otherwise need to be met by ratepayers.

Community Connection:

We identify areas where community cohesion and collaboration can be improved to enhance well-being and to build local resilience. This includes facilitating connections with social and welfare groups, leading the welfare function of an emergency response, and supporting community wellbeing initiatives.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Subsidies & Grants	Operational	-	(220)	(220)	Inclusion of external funding confirmed for the Mayors Taskforce for Jobs.
Payments to Staff & Suppliers	Operational	465	674	209	Inclusion of expenditure associated with external funding for the Mayors Taskforce for Jobs

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Facilitate active community-led development	Number of communities active in community-led development activities (participation)	Target 4
Council actively seeks external funding for projects and activities	Percentage of external funding applications submitted by Council that were successful	60%
Community projects are supported in gaining external funding	Percentage of funding applications made by community organisations and supported by Council that were successful	70%
Increase community access to funding opportunities	Number of philanthropic trusts and fund administrators that attended the annual Funders Forum event	10
	Number of appointments generated between community and fund providers through the Funders Forum event	50
Community are satisfied with activities of the community development service	Percentage of surveyed community organisations satisfied or better than satisfied with Council fundraising support or CLD activities	85%
Develop community leadership and collaborative skills	Number of community workshops or training events council has supported or coordinated	4

Te wahakapaipai i te taiao

IMPROVING OUR ENVIRONMENT

Te Whakahāngaitanga Rautaki

Strategic Alignment

In this ten-year plan, Tararua District Council underscores the imperative of Improving our Environment, recognising the profound impact it has on the District's well-being. Climate change poses significant challenges, impacting farming, agricultural opportunities, biodiversity, and the overall health of our ecosystem. We have felt deeply the impact of climate change through Cyclone Gabrielle and we continue to build back stronger from these challenges.

Improving our Environment requires targeted effort across Council and the community to think critically on Tararua-specific solutions to environmental issues, to ensure the environment is considered in developing infrastructure, services, and future town planning, and to enable initiatives that can improve our responses to climate change. Our 3 Waters infrastructure, Waste Management, and District Planning all contribute to this Focus Area through developing innovative solutions and reducing harm to our natural environment. Simultaneously, Emergency Management works to ensure our community is ready and able to face the impacts of climate change, fostering a collective spirit that can weather environmental challenges.

These initiatives hold particular importance for Māori, as they embody core values such as Kaitiakitanga (guardianship) and Whanaungatanga (relationships). Recognizing the intrinsic connection between the environment and cultural identity, our plan seeks to uphold Te Tiriti o Waitangi principles of partnership. We will work hand-in-hand with our iwi partners and Māori communities, honouring their values, and our natural resources. Together, Māori and the wider community will work as guardians, respecting cultural heritage, nurturing relationships, and building a resilient future that acknowledges and embraces the unique values Māori bring to environmental stewardship.

Ngā ngohe kei tēnei rōpū

Activities in This Group

Environmental Management *Manaakitanga Taiao*

District Planning *Te Whakamahere Ā-Rohe*

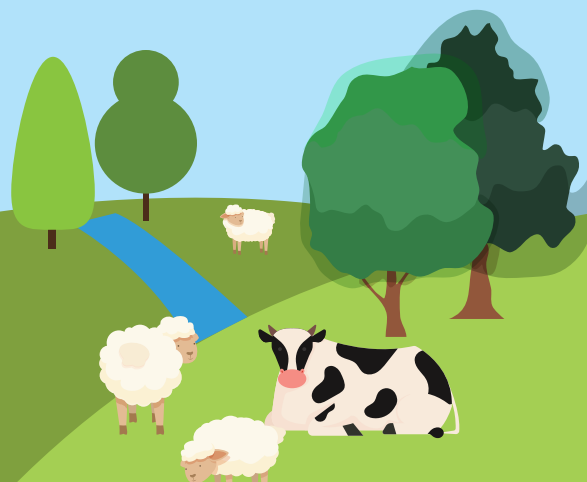
Emergency Management *Te Whakahaeretanga Ohotata*

Waste Management *Te Whakahaeretanga Para*

Stormwater *Te Wai Ua*

Wastewater *Te Wai Kino*

Water *Te Wai*



Manaakitanga Taiao

Environmental Management

He Tauākī Pānga Haupū Moni Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	1,985	1,991	1,971	(20)
Targeted Rates	1,464	1,768	1,653	(114)
Subsidies and grants for operating purposes	220	220	360	140
Fees and charges	1,706	1,984	1,568	(417)
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	40	15	30	15
Internal charges and overheads recovered	-	-	-	-
Total Operating Funding (A)	5,415	5,978	5,582	(396)
Applications of Operating Funding				
Payments to staff and suppliers	4,446	4,575	4,099	(476)
Finance Costs	101	135	98	(37)
Internal charges and overheads applied	976	1,046	1,027	(18)
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	5,524	5,757	5,225	(532)
Surplus/(Deficit) of Operating Funding (A - B)	(109)	221	357	136
Sources of Capital Funding				
Subsidies and grants for capital expenditure	275	-	-	-
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	722	126	128	2
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	997	126	128	2
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	275	-	-	-
- improve level of service (New)	541	321	346	25
- replace existing assets (Renewal)	49	12	12	-
Increase / (decrease) in reserves	23	14	128	114
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	888	347	486	138
Surplus/(Deficit) of Capital Funding (C - D)	109	(221)	(357)	(136)

Manaakitanga Taiao
Environmental Management
 Whakapaunga Haupū Rawa
Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Total Capital Expenditure for Growth	-	-	-
Level of Service			
Pahiatua Recycling Facility	-	225	225
Urban Kerbside Refuse Bins	321	121	(200)
Total Capital Expenditure for Level of Service	321	346	25
Renewal			
District Recycling Centres - Minor Capital	12	12	-
Total Capital Expenditure for Renewal	12	12	-
Total Capital Expenditure for Environmental Management	333	358	25

Ngā Pānga Kino Nui

Significant Negative Effects

Environmental Management Manaakitanga Taiao

There are no significant effects from the activities District Planning and Emergency Management, although there may be public perception that District Planning imposes unreasonable rules for developers.

While climate change has not been caused by Council, our role in leading the process of adaptation planning will require some challenging decisions that will impact on community wellbeing through impacts on private property.

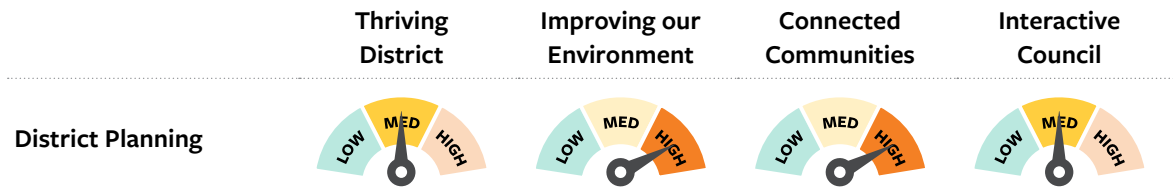
Waste management as an activity carries several significant negative effects, including:

- land use, contamination of land, and odour associated with refuse.
- loss of resources from materials ending in landfills.
- costs of handling and processing waste, including recycling and recovery, and the infrastructure to enable this to take place.



Te Whakamahere Ā-Rohe District Planning

Strategic Alignment Te Whakahāngaitanga Rautaki



We take care of our environment and support all parties with interests in a development.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Seek opportunities to enhance knowledge and understanding of service legislative requirements and ensure iwi perspectives are appropriately elevated.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build relationship with iwi, encouraging open communication before and during consent process.



Ōritetanga

equity between Māori and tangata Tiriti

Create an environment that supports active involvement with iwi and Māori, increasing understanding of the compliance process.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Provide training to develop team understanding and cultural recognition of value and belief systems of Māori.

The Planning Team has a positive working relationship with both local iwi partners.

What we do Ā mātau mahi

We process resource consents in accordance with the Resource Management Act 1991 (RMA) and the District Plan. Consents are granted to use, develop, and protect natural and physical resources of the district to ensure environmental standards are met.

Why we do it Te take o a mātau mahi

To protect and enhance the quality of the district's natural and physical environment to ensure it is managed sustainably and any environmental impacts of development are minimised.

To provide regulatory certainty for economic development and community wellbeing.

To action Resource Management Act responsibilities for Council and the community.

To incorporate risks mitigations relating to climate change and natural hazards into development.

To coordinate with infrastructure providers (including Council) to ensure growth is done in a sustainable way.

How we do it Ka pēhea rā a mātau mahi

- Providing information and advice to applicants, developers, and other interested members of the community on the resource consent process and the District Plan rules.
- Managing the District Plan and Growth Strategy and reviewing and preparing changes to the District Plan.
- Working with local iwi, Horizons Regional Council, and other stakeholders to meet shared strategic outcomes.
- Reviewing and updating spatial plans, including urban design principles.
- Processing resource consent applications for land use and subdivision including wind farms, solar farms and carbon forestry and their impacts on infrastructure and the environment.
- Imposing conditions on resource consents to mitigate adverse effects on the environment of the proposed activity.
- Managing the appeal and mediation process on matters before the Environment Court.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to Staff & Suppliers	Operational	796	904	108	Inclusion of the deferral of contract costs associated with the district plan

Performance measures and targets

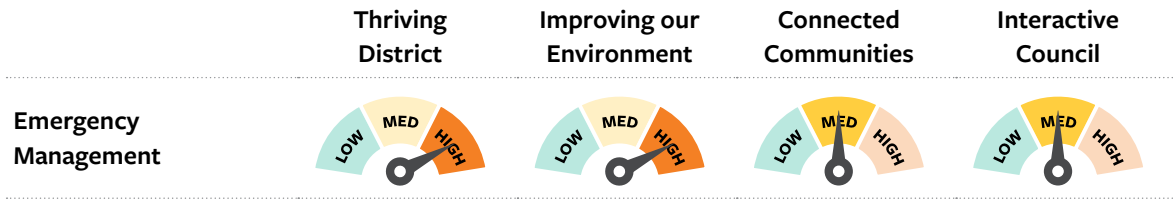
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
To promote, support and facilitate safe communities	The percentage of non-notified resource consent applications processed within statutory timeframes (20 working days)	95%
To provide a friendly, efficient and timely service	Applications for subdivision or land use consents are processed within 20 working says	95%



Te Whakahaeretanga Ohotata Emergency Management

Strategic Alignment Te Whakahāngaitanga Rautaki



We collaborate and connect with our communities so we can lead and co-ordinate on emergency responses and recoveries. We help our communities deal with and move forward from adverse events which is possible through working actively together with iwi, community organisations and the wider community.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partnering with iwi to enhance understanding of governance decisions for the region and ensuring their perspectives are appropriately elevated to the regional group.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Facilitating active involvement with iwi at the operational level through the inclusion in the Emergency Management Group meetings. Ensuring iwi contribution is heard and upheld.



Ōritetanga

equity between Māori and tangata Tiriti

Enhancing mana whenua capability to deliver emergency management services by supporting them to improve marae resilience and providing opportunities for training and skill development.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Being active participants in our partnership to ensure positive relationships and communications. Ensuring inclusion of iwi in response activities to enable voice and participation in decisions that relate to Te Ritenga.

What we do Ā mātau mahi

We provide facilities and staff to establish and run an emergency operations centre that will lead and coordinate the response to a significant emergency or disaster, and a radio network for communication with communities if traditional methods are unavailable.

We promote whānau, business, and community preparedness by supporting communities to develop their own response and recovery plans, and through public awareness and education initiatives.

We link into regional and national emergency management frameworks, such as providing local input into the regional hazardscape, and assisting other communities' emergency responses as required.

Why we do it Te take o a mātau mahi

The Civil Defence Emergency Management Act 2002 requires Council to plan and provide for emergency management within its district, to strengthen Tararua's disaster resilience so our communities are better able to prepare for, respond to, and recover from, significant emergencies and disasters, and ensure any response and recovery services to an event are co-ordinated across the district.

How we do it Ka pēhea rā a mātau mahi

We are a member of the Manawatū-Whanganui Civil Defence Emergency Management (CDEM) Group and participate in planning and providing for emergency management across the region. We administer the Tararua Emergency Committee which is made up of agencies and community organisations with an interest in emergency management.

We are also a member of the Manawatū-Whanganui Regional Joint Committee which provides governance and strategic direction to the CDEM Group. The Joint Committee includes a representative from each local authority in the region. Our Mayor is the representative for Tararua District.

We are also a member of Manawatū-Whanganui Regional Coordinating Executive Group (CEG) which is responsible to the CDEM Group for providing advice to the Joint Committee and any subgroups or subcommittees, implementing the decisions of the Group, and overseeing the development, implementation, maintenance, monitoring and evaluation of the Group Plan and Business Plan. Our Chief Executive is the representative for Tararua District.

We provide fully trained staff during an event to ensure appropriate resources are available to manage and coordinate a relevant response to Civil Defence events and we facilitate recovery after Civil Defence events.

We provide a linked communications network across the district to enable a coordinated response to an event by Council's Incident Management Team.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

No material variations.

Performance measures and targets

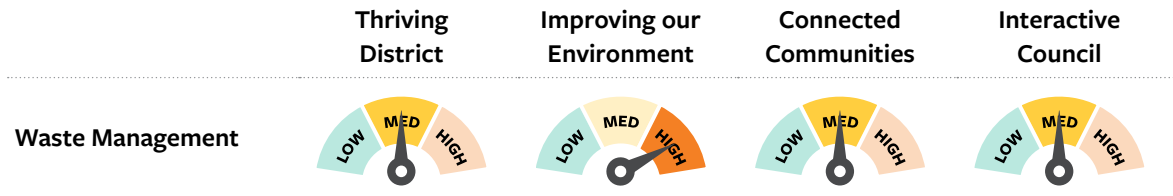
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Support communities to develop response and recovery plans for the current eight-community civil defence groups	Percentage of community response plans up to date.	Increase from previous year
A minimum of one Council officer in attendance at Regional Coordinating Executive Group and Regional Emergency Management Officers meetings	Percentage of Regional Coordinating Executive Group and Regional Emergency Management Officer Meetings with at least one Council officer in attendance.	100%
Residents and households are self-prepared for an emergency event.	Percentage of respondents in community survey that identify they are prepared to be self-sufficient for three days or more.	Increase from previous year
Ensure an adequate number of trained staff to operate an emergency operations centre and recovery office.	Percentage of management staff are trained, as evidenced in training records, to Integrated Training Framework – Intermediate level.	80%
Lead local emergency management coordination and planning by administering the Tararua Emergency Management Committees	Percentage of annual stakeholder survey respondents are satisfied with Council's role.	80%



Te Whakahaeretanga Para Waste Management

Strategic Alignment Te Whakahāngaitanga Rautaki



We aim to minimise the impact on the environment by working with communities to minimise waste to landfill and maximise recycling and separate green waste processing.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Include iwi in governance decisions on levels of service and future investments. Ensure their perspectives are appropriately elevated through Council. Creating a space that provides for equal use opportunities. Work to actively eliminate economic, social and cultural obstacles to accessing our services.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Partner with iwi to understand and explore iwi visions and aspirations for waste management facilities across the district. Support and engage with iwi on local organic processing facilities and diversion of waste for reuse.



Ōritetanga

equity between Māori and tangata Tiriti

Creating a space that provides for equal use opportunities. Work to actively eliminate economic, social and cultural obstacles to accessing our services.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Recognise te ao Māori as a key part of waste management planning, strengthening our relationships, Māori cultural identity and respect for Māori values.

What we do *Ā mātau mahi*

We own, manage and operate a small network of solid waste assets that is appropriate for a rural district with several small urban areas and townships. Most of this value is in the Dannevirke and Pahiatua transfer stations and recycling centres.

We focus on:

- Refuse (residential and commercial), which is delivered to our transfer stations by private waste businesses and directly by residents.
- Recycling, which we collect from urban kerbside or is dropped off by residents at recycling centres (including green waste dropped off at the transfer stations), and some small amounts of recycling collected from central drop-off points in smaller localities.

Why we do it *Te take o a mātau mahi*

We regard the management of waste as an essential public good and we are required by legislation to ensure that waste can be safely disposed of. The availability of disposal facilities and services such as kerbside recycling collections, transfer stations, and landfills are all essential parts of waste management. We have a statutory duty under the Waste Minimisation Act 2008 to prepare and adopt a Waste Management and Minimisation Plan every six years or earlier.

Our role in waste management is:

- to identify, educate and promote methods for reducing waste and improving resource efficiency.
- to facilitate local solutions to local waste management issues.
- to ensure that waste management practices do not adversely affect human health, animal and plant health, amenity values and cultural values.

How we do it *Ka pēhea rā a mātau mahi*

Our recycling operations include glass and mixed (cardboard, paper, tins and types 1, 2 and 5 plastics) collected fortnightly at urban kerbsides in the four main towns by contractors. We have a major recycling and green waste collection centre in Dannevirke, which is also a transfer station with a weighbridge.

We expanded our recycling services in 2021/22, with urban kerbside co-mingle wheelie bin and glass collection services. Plastics, paper, cardboard and tins are transported to Masterton for sorting, and then to various destinations around New Zealand and overseas for processing, while glass is transported to Auckland for recycling into new bottles and jars. Metal collected for recycling is handled by contractors.

We have transfer stations in Dannevirke and Pahiatua, Woodville, and Eketāhuna with an attended kiosk/office. We have one small open landfill, in Pongaroa, which will be closed by 2030 at the latest as the resource consent will expire. All landfill sites are subject to resource consent conditions and ongoing monitoring. This includes leachate pond operations. Waste for disposal is consolidated before being transported by contractors to Waipukurau from Dannevirke and Pahiatua.

Green waste is stockpiled at Pahiatua and Dannevirke. Every few months (as required) a contractor shreds the material and transports it to Manawatū or Kapiti Coast to be processed and used as compost.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Fees & Charges	Operational	(1,572)	(1,183)	389	Decrease in fees and charges to reflect the reduction in tonnage Council has been receiving.
Subsidies and grants for operating purposes	Operational	(220)	(360)	(140)	To recognise increase in external subsidy receives
Payments to staff and suppliers	Operational	3,570	2,988	(582)	Increase in employee costs with the bringing of all services in house (156) and there is a decrease in contract costs associated with bringing these services inhouse (391). There is also a reduction in disposal costs to reflect the reduction in tonnage Council is receiving (347).
Pahiatua Recycling Facility	Capital	-	225	225	Budget included to upgrade the Pahiatua Recycling Facility as part of the 17a review.
Urban Kerbside Refuse Bins	Capital	321	121	(200)	Budget reduced as this service is investigated as part of the upcoming Long Term Plan.

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Refuse and recycling services meet user needs.	Percentage of residents rating recycling as “fairly satisfactory” or “very satisfactory” in the community survey.	85%
	Percentage of residents rating landfills/ transfer station management as “fairly satisfactory” or “very satisfactory” in the community survey.	75%
Reduce waste to landfill	Kilograms of waste per resident sent to landfills by the Council per annum	< 250 kgs
Reduce waste to landfill	Tonnage of recycled materials processed by Council	> 1,200 Tonnes
Council’s open and closed landfills are well managed	% of landfills where all Horizons resource consent conditions are met	100%

Te Wai Ua

Stormwater

He Tauākī Pānga Haupū Moni
Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	-	-	-	-
Targeted Rates	1,010	1,316	1,168	(148)
Subsidies and grants for operating purposes	-	-	-	-
Fees and charges	2	2	2	0
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	5	1	-	(1)
Internal charges and overheads recovered	-	-	-	-
Total Operating Funding (A)	1,017	1,319	1,170	(149)
Applications of Operating Funding				
Payments to staff and suppliers	359	318	373	55
Finance Costs	71	94	63	(31)
Internal charges and overheads applied	251	263	270	7
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	681	675	706	31
Surplus/(Deficit) of Operating Funding (A - B)	338	644	465	(180)
Sources of Capital Funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	185	169	184	15
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	185	169	184	15
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	262	268	268	-
- improve level of service (New)	-	-	-	-
- replace existing assets (Renewal)	333	1,134	1,134	-
Increase / (decrease) in reserves	(72)	(588)	(753)	(165)
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	523	814	649	(165)
Surplus/(Deficit) of Capital Funding (C - D)	(338)	(644)	(465)	180

Te Wai Ua

Stormwater

Whakapaunga Haupū Rawa

Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
District Stormwater Network Development	268	268	-
Total Capital Expenditure for Growth	268	268	-
Level of Service			
Total Capital Expenditure for Level of Service		-	-
Renewal			
District Stormwater Reticulation Renewals	1,134	1,134	-
Total Capital Expenditure for Renewal	1,134	1,134	-
Total Capital Expenditure for Stormwater Drainage	1,402	1,402	-

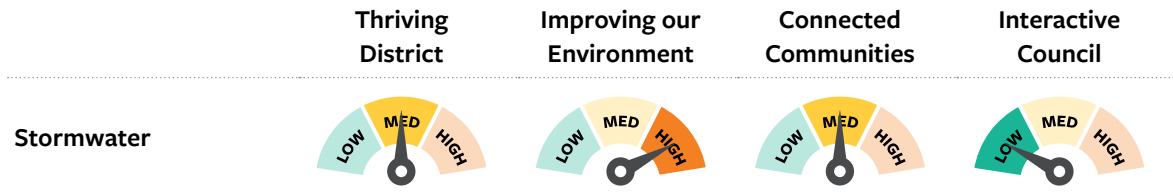
Ngā Pānga Kino Nui

Significant Negative Effects**Stormwater** Te Wai Ua

- Stormwater discharges can result in some contaminants from roads and other hard surfaces entering waterways.
- Increasing flood levels of waterways that stormwater discharges into.
- Urban development increases the contaminant load in stormwater discharges.
- Safety issues from open drains, particularly when in high flow.



Strategic Alignment Te Whakahāngaitanga Rautaki



Quality community infrastructure is provided to meet the needs of future generations and support our long-term prosperity.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Establish regular water liaison meetings with Iwi.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Actively seek Iwi input into water related decision making.



Ōritetanga

equity between Māori and tangata Tiriti

Identify forums to engage with Iwi on water matters.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Seek to better understand Māori customs and practices as they relate to water.

What we do Ā mātau mahi

We manage and maintain an urban network of pipes and open channel drains to safely direct stormwater to inland streams and to the ocean. Stormwater reticulation infrastructure is provided in the urban townships of Dannevirke, Pahiatua, Woodville and Eketāhuna.

Our stormwater network includes:

- 28 kilometres of stormwater pipelines
- 26 kilometres of open channel drains and streams
- 1,160 maintenance chambers and sumps

Why we do it Te take o a mātau mahi

Effective management of stormwater is critical to collect and dispose of excess stormwater in order to protect built assets and provide safe urban environments. The Local Government Act 2002 and other legislation mandates local authorities' actions regarding stormwater management.

How we do it Ka pēhea rā a mātau mahi

Stormwater assets have scheduled inspections, monitoring and servicing, and prioritised repairs or other actions taken, for the reticulation network as defined in the Tararua Alliance Operations and Maintenance contract.

We have 28,390 metres of stormwater pipes and the following have been identified as critical assets:

- Dannevirke culvert – this is a large diameter brick culvert that runs under buildings and the State Highway and through private property and there are limited entry points.
- Pahiatua, Town Creek culverts – in various places along the channel's route it runs under buildings and through private properties and there are limited entry points to maintain.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	318	373	55	Increase for new water regulator fee and commerce commission fee.
Depreciation Expense	Operational	515	578	63	Depreciation costs are more than planned as a result of change in asset revaluations that determine the amount of depreciation expense that is required.

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
An effective stormwater system that protects people and properties from flooding	The number of flooding events where an overflow of stormwater had entered a habitable floor	< 20
	For each flooding event, the number of habitable floors affected, expressed per 1,000 properties connected to the stormwater system	< 5
A reliable stormwater network	Percentage of residents rating stormwater management as “fairly satisfactory” or “very satisfactory” in the community survey.	70%
	Number of complaints received by Council about the performance of its stormwater system, expressed per 1,000 properties connected to the stormwater system*	< 9
Council ensures quality and efficiency of the stormwater network	Number of enforcement actions against Council for not meeting resource consent conditions for discharge from the stormwater system relating to: Abatement Notices*	0
	Number of enforcement actions against Council for not meeting resource consent conditions for discharge from the stormwater system relating to: Infringement notices*	0
	Number of enforcement actions against Council for not meeting resource consent conditions for discharge from the stormwater system relating to: Enforcement orders*	0
	Number of enforcement actions against Council for not meeting resource consent conditions for discharge from the stormwater system relating to: Convictions*	0
	Median time (hours) to attend a flooding event, measured from the time that Council receives a notification that service personnel reach the site*	2 hours

*Indicates this is a Department of Internal Affairs local government non-financial performance measure.

Te Wai Kino

Wastewater

He Tauākī Pānga Haupū Moni
Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	272	342	305	(37)
Targeted Rates	5,176	6,972	5,336	(1,636)
Subsidies and grants for operating purposes	317	-	-	-
Fees and charges	208	212	217	5
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-
Internal charges and overheads recovered	-	-	-	-
Total Operating Funding (A)	5,973	7,526	5,858	(1,668)
Applications of Operating Funding				
Payments to staff and suppliers	2,760	2,599	2,530	(69)
Finance Costs	598	987	675	(312)
Internal charges and overheads applied	585	618	609	(8)
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	3,943	4,203	3,814	(389)
Surplus/(Deficit) of Operating Funding (A - B)	2,044	3,323	2,044	(1,279)
Sources of Capital Funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	5,244	4,329	2,659	(1,670)
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	5,244	4,329	2,659	(1,670)
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	514	532	932	400
- improve level of service (New)	5,285	4,788	2,503	(2,285)
- replace existing assets (Renewal)	2,966	2,520	3,336	817
Increase / (decrease) in reserves	(1,476)	(188)	(2,070)	(1,882)
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	7,288	7,652	4,702	(2,950)
Surplus/(Deficit) of Capital Funding (C - D)	(2,044)	(3,323)	(2,044)	1,279

Te Wai Kino

Wastewater

Whakapaunga Haupū Rawa

Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Dannevirke Wastewater Network Development (Extension)	118	518	400
District Wastewater Network Development (Extension)	309	309	-
Pahiatua Wastewater Network Development (Extension)	32	32	-
Woodville Wastewater Network Development (Extension)	74	74	-
Total Capital Expenditure for Growth	532	932	400
Level of Service			
Dannevirke Wastewater Land Irrigation Investigation	59	-	(59)
Dannevirke Wastewater Treatment Plant Upgrade	-	1,900	1,900
District Wastewater Generators & Emergency	103	103	-
District Wastewater Sludge Disposal Facility	1,607	-	(1,607)
Norsewood Wastewater Treatment Plant	844	-	(844)
Norsewood Wastewater Wetland Design	31	-	(31)
Ormondville Wastewater Treatment Upgrade Design	136	-	(136)
Ormondville Wastewater Wetland Consent	136	-	(136)
Ormondville Wastewater Wetland Land Purchase	72	-	(72)
Pahiatua Wastewater Sludge Disposal	375	500	125
Pongaroa Wastewater Treatment Plant Design	140	-	(140)
Pongaroa Wastewater Wetland Design	30	-	(30)
Woodville Wastewater Treatment Plant Upgrade	954	-	(954)
Woodville Wastewater Wetland Development	300	-	(300)
Total Capital Expenditure for Level of Service	4,788	2,503	(2,285)

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Renewal			
Dannevirke Wastewater Discharge Consent	117	117	-
District Wastewater Infiltration and Inflow Strategy Implementation	536	536	-
District Wastewater Manhole Replacements	50	50	-
District Wastewater Network Renewals	1,478	1,478	-
District Wastewater Network Unplanned Renewals	31	31	-
District Wastewater Ponds Perimeter Safety Fencing	80	80	-
District Wastewater Pump Station Renewals	61	61	-
District Wastewater SCADA	113	929	817
District Wastewater Treatment Unplanned Renewals	54	54	-
Total Capital Expenditure for Renewal	2,520	3,336	817
Total Capital Expenditure for Wastewater	7,840	6,772	(1,068)

Ngā Pānga Kino Nui

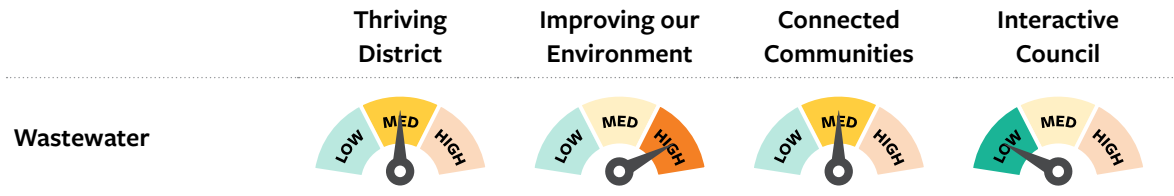
Significant Negative Effects

Wastewater Te Wai Kino

- Contamination of waterways associated with wastewater.
- Leakage from system contaminates groundwater.
- Trade waste contaminants inappropriately discharged.
- Odour from poor treatment practices impacts on other landowners.
- Cultural values could be negatively impacted by low quality treated wastewater disposal, namely:
 - Wastewater discharge can lead to localised damage of river habitats.
 - Discharge to waterways impacts on “mauri”, and on traditional fishing sources and recreation sites.



Strategic Alignment Te Whakahāngaitanga Rautaki



Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Establish regular water liaison meetings with Iwi.



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Actively seek Iwi input into water related decision making.



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equity between Māori and tangata Tiriti

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Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Seek to better understand Māori customs and practices as they relate to water.

What we do Ā mātau mahi

Wastewater reticulation systems are provided in the urban areas of Dannevirke, Pahiatua, Woodville, Eketāhuna, Norsewood, Pongaroa and Ormondville. Rural houses manage their own effluent. Primary treatment is done onsite by industries to comply with trade waste discharge limits set by Council before discharging to the public wastewater system, where it is treated and discharged to land and/or water, ultimately discharging to the ocean.

Our wastewater network includes:

- 7 treatment plants
- 21 sewer pump stations
- 95 kilometres of wastewater pipeline
- 1,100 maintenance chambers

Why we do it Te take o a mātau mahi

Effective management of wastewater is critical to supporting human and environmental health, and to support industrial and economic needs. The Local Government Act 2002 and other legislation mandates local authorities' actions regarding wastewater management.

How we do it Ka pēhea rā a mātau mahi

Wastewater treatment plants have scheduled inspections, monitoring and servicing, and prioritised repairs or other actions taken, for the reticulation network as defined in the Tararua Alliance Operations and Maintenance contract.

Many of the treatment plants are reaching end of lifecycle with new consents due for renewal or recently granted with additional conditions, placing the plants at risk of not being able to treat wastewater to the standards required. This is mainly due to the age of the plants and treatment processes not keeping pace with modern requirements.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	2,599	2,530	(69)	Increase for new waters regulator fee and commerce commission fee (34), increase in insurance costs (60), increase in employee costs with the better off funding fully utilised (52), reduction in energy costs (86), reduction in operating costs (108) and reduction in consultant costs with the better off funding fully utilised.
Interest Expense	Operational	987	675	(312)	Result of lower than budgeted interest rates, and actual internal borrowings being less than planned with the deferral of the capital expenditure programme

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Depreciation Expense	Operational	2,405	2,502	97	Depreciation costs are slightly more than planned with change in asset revaluations that determine the amount of depreciation expense that is required.
Depreciation Funding	Operational	448	(1,115)	(1,563)	Deferred the 'catch up' of depreciation funding as a result of the rates smoothing in year 1 of the LTP, as well as reduce the level of depreciation funded to align the net impact of change in depreciation costs from year 1 of the LTP to year 3 to be nil.
Dannevirke Wastewater Network Development (Extension)	Capital	118	518	400	Bring forward of budget from future years to support the growth portion of level of service project.
Dannevirke Wastewater Treatment Plant Upgrade	Capital	-	1,900	1,900	Bring forward budget from future years to support network upgrade works required.
District Wastewater Sludge Disposal Facility	Capital	1,607	-	(1,607)	Project deferred as investigation to continue and CCO to confirm further direction
Norsewood Wastewater Treatment Plant and Wetland Design	Capital	875	-	(875)	Project deferred as a result of changes to Wastewater standards, stakeholder group endorses the deferral and another solution is on trial at site.
Ormondville Wastewater Treatment Plant Design, Upgrade & Land Purchase	Capital	344	-	(344)	Project deferred as a result of changes to Wastewater standards, stakeholder group endorses the deferral.
Pahiatua Wastewater Sludge Disposal	Capital	375	500	125	Increase in costs based on costs incurred for Woodville site.
Pongaroa Wastewater Treatment Plant & Wetland Design	Capital	170	-	(170)	Project deferred as a result of changes to Wastewater standards, stakeholder group endorses the deferral.

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Woodville Wastewater Treatment Plant and Wetland	Capital	1,254	-	(1,254)	Project deferral requested.
District Wastewater SCADA	Capital	113	929	816	Bring forward of future year budgets to complete project.

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
A reliable wastewater service	The number of dry weather sewerage overflows from the wastewater system per 1,000 connections*	< 5
	Percentage of residents rating wastewater management as “fairly satisfactory” or “very satisfactory” in the community survey.	80%
Risks to public health and our natural environment are minimised	Number of schemes with consents which are current	5
Risks to public health and our natural environment are minimised	Number of enforcement actions against Council for not meeting resource consent conditions for sewage schemes relating to: Abatement Notices*	0
	Number of enforcement actions against Council for not meeting resource consent conditions for sewage schemes relating to: Infringement notices*	0
	Number of enforcement actions against Council for not meeting resource consent conditions for sewage schemes relating to: Enforcement orders*	0
	Number of enforcement actions against Council for not meeting resource consent conditions for sewage schemes relating to: Convictions*	0
Council responds quickly when things go wrong	Median time to attend a sewage fault, measured from the time Council receives notification to the time that service personnel reach the site*	1 hour
	Median time to resolve a sewage fault, measured from the time Council receives notification to the time that service personnel confirm resolution of the fault*	5 hours
	Number of complaint received about wastewater per 1,000 connections for: Sewerage odour*	< 4

Level of service	Performance measure	2026/2027 Target
Council responds quickly when things go wrong	Number of complaint received about wastewater per 1,000 connections for: Sewerage system faults*	< 5
	Number of complaint received about wastewater per 1,000 connections for: Sewerage system blockages*	< 7
	Number of complaint received about wastewater per 1,000 connections for: Councils response to the above issues*	< 3
	Number of complaint received about wastewater per 1,000 connections for: Total Number of recorded complaints*	< 19

**Indicates this is a Department of Internal Affairs local government non-financial performance measure.*

Te Wai

Water Supply

He Tauākī Pānga Haupū Moni

Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	-	-	-	-
Targeted Rates	6,750	6,679	6,665	(13)
Subsidies and grants for operating purposes	364	-	-	-
Fees and charges	4	4	4	0
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	1	-	-	-
Internal charges and overheads recovered	-	-	-	-
Total Operating Funding (A)	7,120	6,683	6,669	(14)
Applications of Operating Funding				
Payments to staff and suppliers	3,078	2,658	2,708	50
Finance Costs	1,118	755	905	150
Internal charges and overheads applied	644	692	679	(13)
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	4,840	4,105	4,292	187
Surplus/(Deficit) of Operating Funding (A - B)	2,280	2,578	2,377	(201)
Sources of Capital Funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	3,253	653	4,172	3,519
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	3,253	653	4,172	3,519
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	1,414	476	1,930	1,454
- improve level of service (New)	1,989	998	2,235	1,237
- replace existing assets (Renewal)	5,751	6,679	8,289	1,610
Increase / (decrease) in reserves	(3,622)	(4,923)	(5,906)	(983)
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	5,533	3,231	6,549	3,318
Surplus/(Deficit) of Capital Funding (C - D)	(2,280)	(2,578)	(2,377)	201

Te Wai

Water Supply

Whakapaunga Haupū Rawa

Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Dannevirke Water Network Development (Extension)	112	112	-
Eketahuna Water Network Development (Extension)	126	126	-
Pahiatua Water Network Development (Extension)	141	1,595	1,454
Woodville Water Network Development (Extension)	98	98	-
Total Capital Expenditure for Growth	476	1,930	1,454
Level of Service			
Dannevirke Water Treated Reservoir	-	268	268
District Water Backflow Strategy and Devices	175	175	-
District Water Generators and Emergency	30	30	-
District Water HAZNO Compliance	6	6	-
District Water Network Pressure Mangement	268	372	104
District Water Network Universal Metering	384	-	(384)
District Water Service Reservoirs Bulk Meters	27	27	-
Pongoroa Water 3 Day Treated Storage	107	107	-
Water Services CCO Setup	-	1,250	1,250
Total Capital Expenditure for Level of Service	998	2,235	1,237
Renewal			
Dannevirke Water Impounded Supply	-	1,072	1,072
Dannevirke Water Gregg Street Booster	375	450	75
Dannevirke Water Rural Main Line Plant to Reservoir 2	1,537	1,537	-
District Water Health and Safety Renewals	18	18	-
District Water Network Mains Renewals	1,949	1,949	-
District Water Network Unplanned Renewals	31	31	-
District Water Plant Renewals	210	210	-
District Water SCADA	113	270	158
District Water Treatment Unplanned Renewals	62	62	-
Eketahuna Water Reservoirs Renewals	80	-	(80)
Pahiatua Water Treatment Plant Rising Main Renewal	536	922	386
Woodville Water Reservoirs Renewal	1,768	1,768	-
Total Capital Expenditure for Renewal	6,679	8,289	1,610
Total Capital Expenditure for Water Supplies	8,153	12,454	4,301

Ngā Pānga Kino Nui

Significant Negative Effects

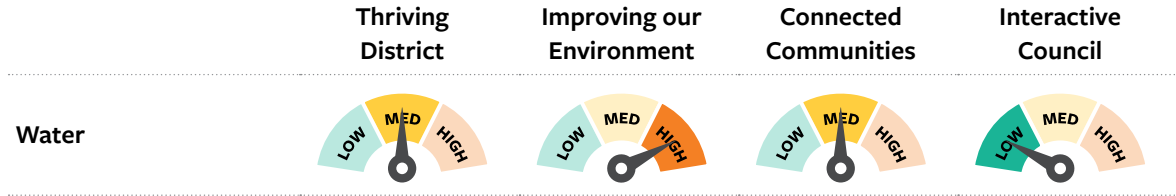
Water Supply Te Wai

- Potential depletion of the natural water resource by over-extraction of water.
- Impacts on waterways from extraction, including limiting the remaining allocation available.
- Cultural impact of groundwater abstraction and network water losses
- Chemical addition may be required (eg fluoridation) as dictated by legislation



Te Wai Water Supply

Strategic Alignment Te Whakahāngaitanga Rautaki



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Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Seek to better understand Māori customs and practices as they relate to water.

What we do Ā mātau mahi

We manage water supply schemes to the towns of Dannevirke, Pahiatua, Woodville, Eketāhuna, Norsewood, Ākitio and Pongaroa. Treatment varies between schemes, from chlorine, microfiltration, ultraviolet, and combinations of these.

Over 5,000 residential properties are served via:

- 8 water intakes including 2 bores.

- 7 water treatment plants
- 1 pump stations, 14 reservoirs.
- 267 kilometres of water supply pipelines
- 47 kilometres of laterals

Why we do it Te take o a mātau mahi

Effective management of water is critical to supporting human, animal, and plant life, and to supply industrial and economic needs. The Local Government Act 2002 and other legislation mandates local authorities' actions regarding water supply.

How we do it Ka pēhea rā a mātau mahi

Water treatment plants have scheduled inspections, monitoring and servicing, and prioritised repairs or other actions taken, for the reticulation network as defined in the Tararua Alliance Operations and Maintenance contract.

Treatment plants have received significant investment over the last four years to meet Drinking Water Standards, increased focus on maintenance schedules is improving asset resilience. Dannevirke impound dam, being a critical asset, has been assessed at risk, requiring significant investment in 2024 through 2026 to address risk of failure.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	2,658	2,708	50	Increase for new waters regulator fee and commerce commission fee (32), other operational ups and downs make up the balance.
Finance Costs	Operational	755	905	150	Increase in interest costs with opening loan balances updated to reflect actual borrowings at 30 June 2025.
Depreciation Expense	Operational	2,594	2,563	(31)	Depreciation costs are less than planned with deferral of capital projects and change in asset revaluations that determine the amount of depreciation expense that is required.
Depreciation Funding	Operational	448	(339)	(787)	Change in the amount of depreciation funding from the Rates Smoothing option in the LTP to align the net impact of change in depreciation costs from year 1 of the LTP to year 3 to be nil.

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Pahiatua Water Network Development (Extension)	Capital	141	1,595	1,454	Bring forward future year budgets to allow works program to be completed.
Dannevirke Treated Reservoir	Capital	-	268	268	Deferral of year 2 budget being included.
District Water Network Pressure Management	Capital	268	372	104	Increase in costs associated with project.
District Water Network Universal Meters	Capital	384	-	(384)	Deferral of project.
Water Services CCO Setup	Capital	-	1,250	1,250	Budget included as per Council Resolution.
Dannevirke Water Impounded Supply	Capital	-	1,072	1,072	Deferral of year 2 budget being included.
Dannevirke Water Gregg Street Booster	Capital	375	450	75	Increase in project costs.
District Water SCADA	Capital	113	270	157	Bring forward future budgets for the completion of the project.
Eketahuna Water Reservoirs Renewals	Capital	80	-	(80)	Budget was brought forward into year 2.
Pahiatua Water Treatment Plant Rising Main Renewal	Capital	536	922	386	Increase in project costs, greater priority due to increased frequency of failures.

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Council provides a reliable water supply	Percentage of customers rating water management as “fairly satisfactory” or “very satisfactory” in the community survey.	80%
Council provides water at a consistent volume	Number of complaints over 1,000 connections to Council’s networked reticulation system for: Drinking water pressure or flow*	< 4
Water looks and tastes good	Number of complaints over 1,000 connections to Council’s networked reticulation system for: Drinking water taste*	< 5
	Number of complaints over 1,000 connections to Council’s networked reticulation system for: Drinking water clarity*	< 5
	Number of complaints over 1,000 connections to Council’s networked reticulation system for: Drinking water odour*	< 4
Interruptions to supply are minimised	Number of complaints over 1,000 connections to Council’s networked reticulation system for: Continuity of supply*	< 5
Council is responsive to issues relating to water supply	Number of complaints over 1,000 connections to Council’s networked reticulation system for: Council’s response to the issues above*	< 2
	Number of complaints over 1,000 connections to Council’s networked reticulation system for: Total number of recorded complaints*	< 25
Water provided is safe to drink	Number of schemes that comply with bacteria requirements of the Water Services (Drinking Water Services for New Zealand) Regulations 2022.*^	7
	Number of schemes that comply with Protozoa requirements of the Water Services (Drinking Water Services for New Zealand) Regulations 2022.*^	7
Council is responsive to issues relating to water supplies	Median response time to attend an urgent call out, measured from the time Council receives notification to the time that service personnel reach the site*	1 hour
	Median time to resolve an urgent callout, measured from the time Council receives notification to the time that service personnel confirm the resolution of the fault*	5 hours
	Median response time to attend a non-urgent call out, measured from the time Council receives notification to the time that service personnel reach the site*	8 hours
	Median time to resolve a non-urgent callout, measured from the time Council receives notification to the time that service personnel confirm the resolution of the fault*	24 hours

Level of service	Performance measure	2026/2027 Target
Wastage of water is minimised	The percentage of real water loss from the Council's networked reticulation schemes based on the minimum night flow (MNF) analysis*	10%
	Average consumption of drinking water per day per resident connected to a Council scheme*	300 Litres

**Indicates this is a Department of Internal Affairs local government non-financial performance measure.*

^ The Non-Financial Performance Measures Rules 2013 required local authorities to report their compliance with the bacterial and protozoal contamination criteria of the New Zealand Drinking Water Standards 2005. These standards have been superseded by the Water Services (Drinking Water Services for New Zealand) Regulations 2022 (the regulations) and DWQAR (Drinking Water Quality Assurance Rules 2022) and therefore the council is reporting against these measures relying upon the relevant incorporation by reference provisions in New Zealand law.

He Hapori Tūhono

CONNECTED COMMUNITIES

Te Whakahāngaitanga Rautaki

Strategic Alignment

In envisioning the trajectory of our district, a further core principle remains the cultivation of Connected Communities. We are dedicated to providing outstanding facilities and services that address the specific needs of our residents, maintaining and enhancing the well-being and vitality of our district in the coming decade. Our vision emphasizes the necessity for communities to feel secure and interconnected at both local and district-wide levels. This involves investing in functional facilities and services that adapt to evolving needs, improving infrastructure, and ensuring recreational and cultural needs are met.

Numerous key departments across council contribute to Connected Communities, including Libraries, Parks and Reserves, and Roothing, to name a few. Each area is aligned in their mission to provide essential facilities and services to Tararua, both now and in the coming years. Our commitment seeks to ensure towns are accessible through provide robust infrastructure connecting our communities both physically and digitally. The ability to connect with the community is fostered further through services that support safe participation in society, such as through Animal Control, and Health and Safety compliance. This interconnectedness is crucial to facilitate local and district-wide participation, safeguarding that no community is left behind.

To achieve Connected Communities, we will seek to also provide facilities and services tailored to meet the distinct needs of Māori communities. Facilities should be designed not just with functionality in mind, but with a deep respect for cultural values and traditions. We will aim to create spaces that resonate with the identity of all residents, including our Māori communities, fostering a sense of belonging and pride. We will seek to work in Partnership, honouring both Te Tiriti o Waitangi and Councils commitment to the iwi partners by making sure community services are developed collaboratively.



Ngā ngohe kei tēnei rōpū

Activities in This Group

Community Facilities & Services Ngā Whare me ngā Ratonga Hapori

Animal Control *Ngā Here Kararehe*

Cemeteries *Ngā Urupā*

Community Buildings *Ngā Whare Hapori*

Libraries *Ngā Whare Pukapuka*

Parks and Reserves *Ngā Papa Tākaro me ngā Papa Rāhui*

Pensioner Housing *Ngā Whare Kaumātua*

Public Conveniences *Ngā Ratonga Tūmatanui*

Swimming Pools *Ngā Puna Kaukau*

Regulatory Compliance Ngā Here a te Ture

Building Control *Ngā Here Waihanga*

Compliance and Monitoring *Te Tautuku me te Aroturuki*

Transportation Ngā Waka Kawe Tangata

Roads *Ngā Mahi Huarahi*

Footpaths *Ngā Ara Hiko*



Ngā Whare me ngā Ratonga Hapori

Community Facilities and Services

He Tauākī Pānga Haupū Moni

Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	5,015	5,079	4,479	(600)
Targeted Rates	2,914	3,360	3,019	(342)
Subsidies and grants for operating purposes	5	5	5	-
Fees and charges	1,882	2,084	1,566	(518)
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	14	12	410	398
Internal charges and overheads recovered	-	-	-	-
Total Operating Funding (A)	9,830	10,540	9,479	(1,061)
Applications of Operating Funding				
Payments to staff and suppliers	6,166	6,079	5,934	(145)
Finance Costs	99	137	63	(74)
Internal charges and overheads applied	2,098	2,181	2,132	(48)
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	8,363	8,396	8,129	(267)
Surplus/(Deficit) of Operating Funding (A - B)	1,467	2,144	1,350	(793)
Sources of Capital Funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	2,448	840	2,541	1,701
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	2,448	840	2,541	1,701
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	31	36	36	-
- improve level of service (New)	2,856	1,072	2,600	1,528
- replace existing assets (Renewal)	821	631	785	154
Increase / (decrease) in reserves	206	1,245	470	(775)
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	3,915	2,984	3,892	908
Surplus/(Deficit) of Capital Funding (C - D)	(1,467)	(2,144)	(1,350)	793

Ngā Whare me ngā Ratonga Hapori

Community Facilities and Services

Whakapaunga Haupū Rawa

Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Woodville Camp Ground Ablution Block Renewal	36	36	-
Total Capital Expenditure for Growth	36	36	-
Level of Service			
Carnegie Re-Design and Re-Development	1,072	100	(972)
New Pahiatua Pool	-	2,500	2,500
Total Capital Expenditure for Level of Service	1,072	2,600	1,528
Renewal			
Dannevirke Library Programmed Renewals	9	9	-
Dannevirke Renewal of Older Units	89	83	(6)
Dannevirke Service Centre Programmed Renewals	6	6	-
Dannevirke Sports Centre Pavilion Programmed Renewals	2	2	-
Dannevirke Town Hall Renewals	3	3	-
District Camping Grounds Programmed Renewals	16	16	-
District Community Buildings Furniture	3	3	-
District Community Buildings Unplanned Renewals	61	61	-
District Library Books	132	132	-
District Parks and Reserves Drainage	8	8	-
District Parks and Reserves Fencing	12	18	6
District Parks and Reserves Playground Equipment	54	154	100
District Swimming Pools Plumbing and Electrical	15	15	-
District Toilets Unplanned Renewals	14	14	-
Eketahuna Camping Grounds Renewals	11	11	-
Eketahuna Community Buildings Programmed Renewals	2	2	-
Eketahuna Library Programmed Renewals	2	2	-
Mangatoro Reserve Walking Track Upgrade/Renewal	-	54	54
Pahiatua Camping Ground Programmed Renewals	25	25	-
Pahiatua Community Buildings Programmed Renewals	16	16	-
Pahiatua Service Centre Programmed Renewals	2	2	-
Pongoroa Hall Programmed Renewals	43	43	-
Woodville Library/Service Centre Programmed Renewals	107	107	-
Total Capital Expenditure for Renewal	631	785	154
Total Capital Expenditure for Community Facilities & Services	1,739	3,422	1,683

Ngā Pānga Kino Nui

Significant Negative Effects

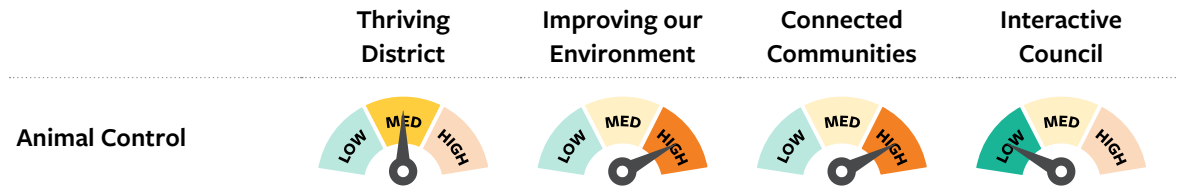
Community Facilities & Services Ngā Whare me ngā Ratonga Hapori

There are no significant negative effects for this group of activities. However, there are perceptions that Animal Control activities impose unreasonable rules and compliance costs on dog owners.



Ngā Here Kararehe Animal Control

Strategic Alignment Te Whakahāngaitanga Rautaki



We maintain animal welfare and promote responsible dog ownership, and protect the community from dangerous dogs and wandering stock.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Seek opportunities to enhance knowledge and understanding of service legislative requirements and ensure iwi perspectives are appropriately elevated.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build relationship with iwi, encouraging open communication before and during consent process.



Ōritetanga

equity between Māori and tangata Tiriti

Create an environment that supports active involvement with iwi and Māori, increasing understanding of the compliance process.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Provide training to develop team understanding and cultural recognition of value and belief systems of Māori.

What we do Ā mātau mahi

We maintain animal welfare and protect the community from dogs and wandering stock. Promote responsible dog ownership.

Why we do it Te take o a mātau mahi

We must comply with the Dog Control Act, the Impounding Act, and the Animal Welfare Act.

We provide this service to promote responsible dog ownership and the welfare of dogs, minimise the danger, distress and nuisance caused by stray dogs, and to ensure the control of stock on the roads in the Tararua District in the interests of public safety.

How we do it Ka pēhea rā a mātau mahi

Our Regulatory Services Manager oversees this activity and we focus on complex or significant complaints, prosecutions, and objections.

We deliver services in-house during business hours by a team of four working together between the Dannevirke Pound and the Dannevirke Administration Building. Our daily operations are run by a Team Leader Compliance and Monitoring, supported by one Senior Animal Control Officer, two Animal Control Officers and an Animal Control Administrator.

We contract out afterhours services, which is focused on dog attacks and maintaining the welfare of animals in the Dannevirke Pound.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Fees & Charges	Operational	(678)	(599)	79	To align revenue estimates with current dog registration numbers (removal of previous growth estimates).

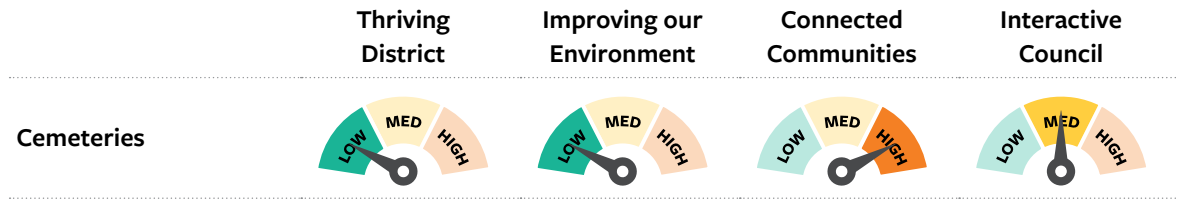
Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Residents are satisfied with the Animal Control service	Percentage of residents rating Animal Control as “fairly satisfactory”, “satisfactory” or “very satisfactory” in the community survey	80%
Residents are satisfied with the Animal Control service	The percentage of customer service request complaints related to dogs attacking or biting are responded to within 2 hours.	95%
Dog owners are complying with their registration responsibilities	The percentage of known dogs that are registered	95%



Strategic Alignment Te Whakahāngaitanga Rautaki



We provide attractive burial places where the community can remember loved ones and celebrate our district’s heritage.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partner with iwi to enhance understanding of governance decisions pertaining to the facilities portfolio. Ensure their perspectives are appropriately elevated through Council.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build and strengthen relationships with iwi to understand and explore iwi visions and aspirations for community facilities across the district.



Ōritetanga

equity between Māori and tangata Tiriti

Creating a space that provides for equal use opportunities. Work to actively eliminate economic, social and cultural obstacles to accessing our services.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Providing training to develop team understanding and cultural recognition of the values and beliefs systems of Māori.

What we do Ā mātau mahi

We operate 10 open public cemeteries and 14 full, historic cemeteries and support several district urupā (burial grounds) through the provision of an annual grant as a contribution to operational costs.

Why we do it Te take o a mātau mahi

We have a statutory responsibility to provide for the current and future burial needs of the district's residents under the Health Act 1956 and the Burial and Cremation Act 1964.

Our communities expect us to provide and maintain cemeteries that create a peaceful and respectful environment in a compassionate, efficient, and inclusive manner, ensuring the needs and preferences of the community are met. We also have a responsibility to maintain full, historically significant cemeteries and contribute to the operational costs of local urupā (burial ground) as both these burial places make up an important part of our identity as a community.

How we do it Ka pēhea rā a mātau mahi

Council is responsible for providing cemetery services across the district in compliance with legislative requirements and the Cemeteries Bylaw. These services are accessible to both residents and non-residents.

We oversee all administrative aspects of cemetery operations, including plot bookings, interment, monument applications, and management of historical databases. External contractors deliver grounds and facility maintenance, and sexton services. We ensure adequate burial plots are available across all cemeteries and develop extensions to accommodate the needs of the community.

Fees and charges for cemetery services are set on an annual basis. We provide maintenance grants to support the upkeep of five designated urupā.

We maintain professional relationships with local funeral directors and monumental professionals to ensure the services provided meet the standards expected by the community. This proactive approach ensures that cemetery services are delivered efficiently and effectively, meeting the diverse needs of residents while upholding regulatory requirements.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	487	539	52	Increase in maintenance and contract costs.
Depreciation funding	Operational	-	33	(33)	Removal of depreciation funding as a result of healthy reserve balance.

Performance measures and targets

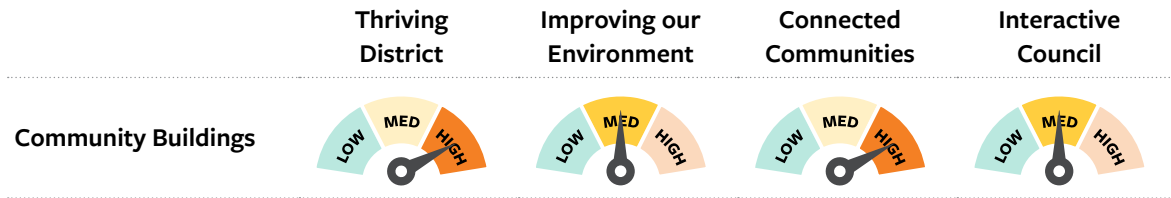
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
The cemetery grounds are presented to a high standard.	Percentage of residents rating cemeteries for presentation and maintenance of the grounds as “excellent”, “very good” or “good” in the resident’s survey.	90%
	Quarterly surveying of funeral directors and monumentalsists on the presentation and maintenance of cemetery grounds.	90%
The cemetery grounds are presented to a high standard.	Routine maintenance is undertaken as per contractual requirements through monthly audits by council contracts officer. A minimum of 90% grounds should meet maintenance requirement	90%
	Council reviews annually the contribution provided to the maintenance of the five urupā in the District.	1
Plots are available in all local cemeteries.	Percentage of cemeteries in district with plots available for the next 12 months, based on historical burial data.	100%
Information on cemeteries is easily available.	Percentage of residents rating information on cemeteries as easily accessible through the Council website in the community survey..	90%



Ngā Whare Hapori Community Buildings

Strategic Alignment Te Whakahāngaitanga Rautaki



Our Civic Centres enable our communities to interact with Council’s services and staff. Other community buildings enable communities to connect for gatherings, events, recreation, sports, educational and social activities. They enable community led development, with local people working together and bringing about changes in their environment. This helps build strong community identity.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partner with iwi to enhance understanding of governance decisions pertaining to the facilities portfolio. Ensure their perspectives are appropriately elevated through Council.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build and strengthen relationships with iwi to understand and explore iwi visions and aspirations for community facilities across the district.



Ōritetanga

equity between Māori and tangata Tiriti

Creating a space that provides for equal use opportunities. Work to actively eliminate economic, social and cultural obstacles to accessing our services.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Providing training to develop team understanding and cultural recognition of the values and beliefs systems of Māori.

What we do Ā mātau mahi

Our community buildings include various halls, sport centres and leased buildings. These facilities are used for social and sporting events and meetings. We are responsible for maintenance, cleaning, energy, rates, and insurance on these buildings.

We also have strategic partners that own and deliver similar services to the community. These include the Bush Multisport Trust and the Tararua Aquatic Community Trust. We fund grants and major renewals to supplement fees and charges for these organisations.

Why we do it Te take o a mātau mahi

Community buildings provide facilities in shared spaces where residents and visitors can interact and build social connections that benefit the entire community and economy.

How we do it Ka pēhea rā a mātau mahi

We operate our services from Civic Centres and other buildings, and we administer the bookings for buildings such as halls, charging a fee to recover a small percentage of the overall costs. Community groups and community boards/committees have input into upgrade and renewal decisions.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	676	630	(46)	Increase in insurance costs (70) offset by reduction in contract and maintenance costs.
Depreciation expense	Operational	702	800	98	Depreciation costs increased in line with the June 2025 actuals as a result of updated valuations and capital works program completion
Depreciation funding	Operational	(35)	(1,094)	(1,059)	Removal of the 'catch up' of depreciation funding as a result of the rates smoothing option in year 1 of the LTP, this is to pause the rebuilding of the depreciation reserve and only fund renewals for this year of the LTP while Council undertakes the land rationalisation work.
Carnegie ReDesign & Redevelopment	Capital	1,072	100	(972)	Deferral of project.

Performance measures and targets

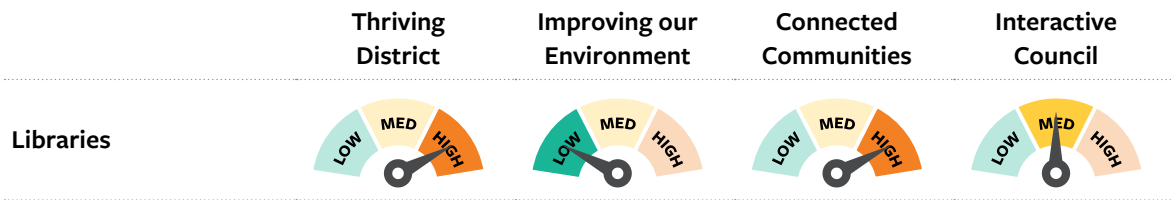
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Council provides community buildings that are fit for purpose	Percentage of users rating community buildings as being suitable for their required needs as evidenced by 'suitable' or 'very suitable' in the community survey.	90%
	Percentage of residents who are aware of Council facilities available for hire in the community survey.	80%
Facilities are well utilised	The increase from previous year in the total number of hours per annum facilities are booked through Council.	> 10%



Ngā Whare Pukapuka Libraries

Strategic Alignment Te Whakahāngaitanga Rautaki



We provide information, resources, programmes, events and spaces relevant to our communities to foster all forms of literacy and learning for all ages - factors essential to the well-being of a thriving and connected community.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Libraries Tararua seeks to partner with both iwi utilising the Operational Iwi Meetings and ad hoc visits to ensure the environment upholds and recognises Te Tiriti.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Libraries Tararua seeks to engage with iwi to ensure it has sufficient and appropriate Māori resources and that collections are arranged appropriately.



Ōritetanga

equity between Māori and tangata Tiriti

Libraries Tararua creates the space that provides for equal participation opportunities. We work to actively eliminate economic, social, and cultural obstacles to accessing our services.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

We intend to increase use of te reo Māori in materials produced, signage in the library buildings, and when greeting patrons. Provision of Te Reo Māori resources and Te Ao Māori information where available. Acknowledgement of Tikanga in the daily routine.

What we do Ā mātau mahi

We provide a curated collection of physical and digital items and databases that meet the literacy and life-long learning needs of our communities, made freely available to all members.

We make it possible for people to experience new technologies such as Virtual Reality, alongside the provision of internet access and other digital resources.

We create programmes, sometimes in partnership with other agencies in the literacy improvement or community wellbeing space, to help our communities' lifelong learning and literacy goals.

We protect, conserve, and maintain Tararua District's heritage resources, providing access to our local history. We provide access to local newspapers through microfilmed copies available in Dannevirke and Woodville, access to historic photographs covering a range of subjects, and curate a collection of published works pertaining to the Tararua District held at each centre where possible.

Why we do it Te take o a mātau mahi

Our service is driven by a commitment to community wellbeing, fostering lifelong learning, cultural celebration, and inclusivity. These spaces provide equitable access to information, nurturing the pleasure of reading, education, research, and career growth. With a focus on breaking barriers, libraries create welcoming environments for all, functioning as technology gateways that empower digital skills across age groups. Furthermore, Libraries play a vital role in preserving local history and offering safe connecting spaces for our communities. By advancing literacy and promoting tolerance, we contribute to a more cohesive society that values lifelong learning and shared cultural experiences.

Increasingly, public libraries provide spaces for people to use for various purposes. Anyone may come and sit in a library. This affords people the ability to connect with their community and helps alleviate social isolation. Particularly important in these post-Covid times, is the sense that we are one whole community and public libraries have long been acknowledged as inclusive, welcoming, non-judgmental spaces.

How we do it Ka pēhea rā a mātau mahi

Our library services are provided in four locations within our urban regions: Dannevirke, Woodville, Pahiatua, and Eketāhuna. Our qualified personnel manage the collections, plan and implement programmes, and facilitate access to library resources.

Variances from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	831	752	(79)	Savings as a result of changes made for integration of Council Services.

Performance measures and targets

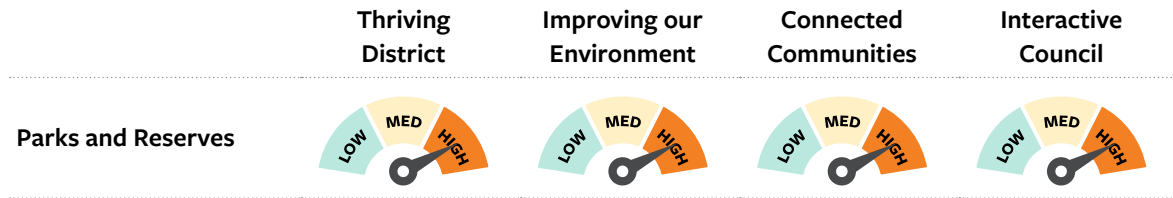
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Council provides libraries that the community is satisfied with	Percentage of residents rating libraries as “fairly satisfactory” or “very satisfactory” in the community survey.	90%
To provide community and recreation facilities to our communities	Percentage of customers satisfied with children’s programmes in the annual survey.	90%
Library facilities are clean, welcoming, and open at times suited to the community	Percentage of residents rating libraries as clean in the community survey.	90%
Library facilities are clean, welcoming and open at times suited to the community	Percentage of residents rating libraries as welcoming in the community survey.	90%
	Percentage of residents rating libraries as having suitable opening hours in the community survey.	90%
Patrons have access to a range of current information in both print and digital format	Number of items loaned from library collections District-wide.	Increase from previous year
	% increase in use of online subscribed resources (Incl. PressReader, Haynes, and Britannica)	Increase from previous year
Patrons have access to programmes and activities that enhance their wellbeing.	Number of participants at libraries programmes increases annually, reflecting engagement and high use of programmes and activities within the community	Increase from previous year
	% of population who are active Libraries Tararua members	Increase from previous year
Residents are able to freely make use of the Libraries Tararua services.	Annual % increase in membership	Increase from previous year



Ngā Papa Tākaro me ngā Papa Rāhui Parks and Reserves

Strategic Alignment Te Whakahāngaitanga Rautaki



By maintaining reserves, playgrounds and sports grounds we’re improving the liveability of our towns and villages. These are places where communities connect and Council has a great deal of interaction with community groups.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partner with iwi to enhance understanding of governance decisions pertaining to the facilities portfolio. Ensure their perspectives are appropriately elevated through Council.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build and strengthen relationships with iwi to understand and explore iwi visions and aspirations for community facilities across the district.



Ōritetanga

equity between Māori and tangata Tiriti

Creating a space that provides for equal use opportunities. Work to actively eliminate economic, social and cultural obstacles to accessing our services.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Recognise te ao Māori as a key part of parks and reserves planning, strengthening our relationships, Māori cultural identify and respect for Māori values.

What we do Ā mātau mahi

We maintain, by various methods, 72 parks and reserves. Of those, 20 are managed by Domain Boards. Reserves are land that is held under the Reserves Act. Most reserves are required to have a primary purpose and to have a reserve management plan. Parks are open space held under the Local Government Act.

Several specialist maintenance services are provided by external contractors including include tree maintenance, weed control, and turf maintenance.

Council provides camping grounds in its four main towns to encourage tourists to holiday in the district. There are also several freedom camping sites throughout the district.

Why we do it Te take o a mātau mahi

A range of attractive opportunities for recreational activities provide for social interaction and development, helping create healthy communities. They also attract visitors. Communities value reserves for the open space, making settlements more pleasant to live in and enabling access to coastal areas.

The benefit of providing camping grounds is in low-cost holiday accommodation for visitors, with downstream benefits for camping ground managers, the business sector, and the district generally as tourism ultimately helps to ensure business survival.

How we do it Ka pēhea rā a mātau mahi

We manage the assets and undertake minor maintenance in-house, including playground inspections, whereas all other maintenance and renewals are contracted out.

Our Customer Services teams in each main centre manage the booking of recreational reserves. Fees for these spaces are reviewed and set annually at an affordable rate to increase utilisation rates. Indoor and outdoor facilities are modest and at an appropriate level for a rural district. Community trusts form a significant part of service delivery and asset management. These trusts have, and are, leading the development of higher quality facilities in Dannevirke and Pahiatua.

District playgrounds are managed in accordance with NZ Playground Safety Standards - NZS5828:2015. Inspections on playground equipment is conducted in-house monthly. We currently have 13 playgrounds throughout the district. Some are surplus to requirement and decommissioning of surplus assets will need to be considered prior to investing further resources towards maintenance or renewals.

Tararua District offers a number of walking tracks that attract hikers from all over the world to visit and experience the landscape that shapes the Tararua District. We, alongside other service providers and community groups, maintain the walking tracks and the safety signage on Council owned parks and reserves.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	1,511	2,252	741	Increase in maintenance (369), contract costs (200), increase in management fees (48), increase in rates (11), increase in insurance (9) and increase in energy (18)
District Parks & Reserves Playground Equipment	Capital	54	154	100	Bring forward year 5 budget as a result of inspections completed.
Mangatoro Reserve Walking Track Upgrade/Renewal	Capital	-	54	54	Project requested.

Performance measures and targets

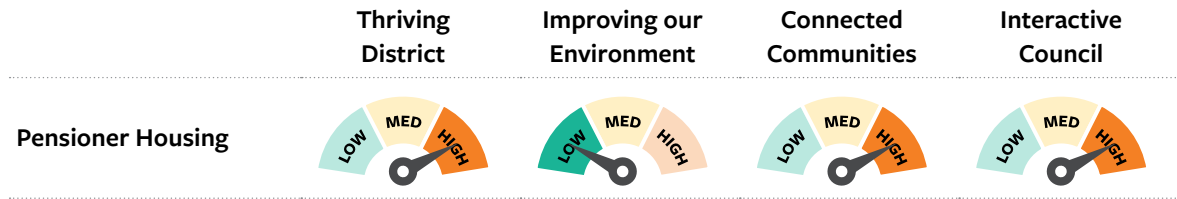
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Our parks, and park facilities are well presented.	Percentage of residents rating parks and reserves as well maintained in the community survey.	90%
	Percentage of residents rating playgrounds as clean and tidy in the residents survey.	90%
	Percentage of residents rating parks and reserve – sportsfields as “fairly satisfactory”, “satisfactory”, or “very satisfactory” in the residents survey.	90%
Playing fields and associated facilities are fit for purpose.	Number of recorded incidences where parks and reserves are found to be below the agreed maintenance standard.	< 5
Playground equipment is safe to use and fit for purpose.	Percentage of playgrounds in the district that had no faults under the 2017/18 AUS/NZ playground safety standard (new)	95%



Ngā Whare Kaumātua Pensioner Housing

Strategic Alignment Te Whakahāngaitanga Rautaki



We enable pensioners to continue to live independently and stay connected to their communities.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partner with iwi to enhance understanding of governance decisions pertaining to the facilities portfolio. Ensure their perspectives are appropriately elevated through Council.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build and strengthen relationships with iwi to understand and explore iwi visions and aspirations for community facilities across the district.



Ōritetanga

equity between Māori and tangata Tiriti

Creating a space that provides for equal use opportunities. Work to actively eliminate economic, social and cultural obstacles to accessing our services.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Providing training to develop team understanding and cultural recognition of the values and beliefs systems of Māori.

What we do Ā mātau mahi

We provide affordable and suitable pensioner housing.

Why we do it Te take o a mātau mahi

We support the wellbeing of pensioners through the provision of healthy homes. There is a social need for low-income superannuants to access affordable accommodation, enabling them to stay close to family and friends, and to be able to participate as active members of the community.

How we do it Ka pēhea rā a mātau mahi

We develop, manage, maintain and renew housing units that provide lower than market rental levels for low-income pensioners. We manage all pensioner housing units to be self-funding and there is no rates funding required. We currently have 85, units in our portfolio. There are 55 units in Dannevirke (5 of which are tenant contribution), 15 in Pahiatua, 12 in Woodville, and 3 in Eketāhuna.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Fees & Charges	Operational	(717)	(1,003)	(286)	Increase in rental fees charged
Payments to staff and suppliers	Operational	550	655	105	Increase in maintenance costs and other operating expenditure.

Performance measures and targets

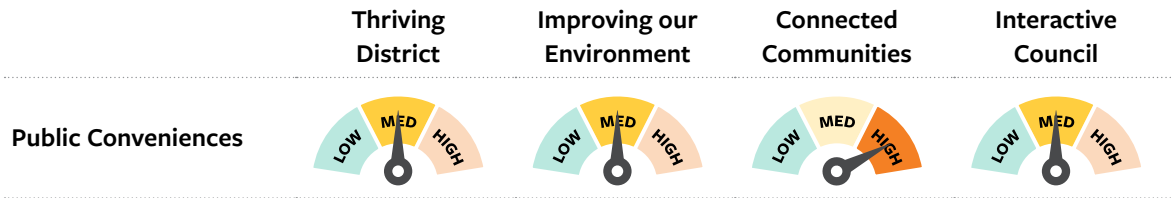
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Council acts as a good, caring landlord	Respond efficiently to all CRM's which council are responsible for." Measured through responding within at least 5 business days to all CRM's	100%
Housing units and grounds are maintained to a suitable standard (housing standards)	Percentage of housing units which, when inspected, are found to have maintenance issues which are more than minor	< 5%
Housing units and grounds are maintained to a suitable standard (housing standards)	All housing units adhere to housing standards, including all healthy homes standards, evidenced through annual checks	100%



Ngā Ratonga Tūmatanui Public Conveniences

Strategic Alignment Te Whakahāngaitanga Rautaki



Public conveniences contribute to achieving economic development and tourism outcomes as services encourage visitors to stop in our main centres and visit the various parks and reserves in our district, and toward connected communities by making our parks and reserves more useable by residents.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partner with iwi to enhance understanding of governance decisions pertaining to the facilities portfolio. Ensure their perspectives are appropriately elevated through Council.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build and strengthen relationships with iwi to understand and explore iwi visions and aspirations for community facilities across the district.



Ōritetanga

equity between Māori and tangata Tiriti

Creating a space that provides for equal use opportunities. Work to actively eliminate economic, social and cultural obstacles to accessing our services.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Providing training to develop team understanding and cultural recognition of the values and beliefs systems of Māori.

What we do Ā mātau mahi

We provide clean and well-maintained public conveniences in areas of frequent community and visitor activity.

Why we do it Te take o a mātau mahi

Public conveniences have two major functions; offering comfort to visitors and reasons to stop in our main centres, and convenience for residents as they move around the district.

How we do it Ka pēhea rā a mātau mahi

We develop, manage, maintain, and renew public convenience assets in areas of frequent community and visitor activity.

Across the district, we offer 24 public conveniences. Among these, 10 are strategically placed within our parks and reserves, with an additional two available on bookable sports fields. Sixteen of these facilities operate 24 hours a day.

We own and fund these facilities. They're maintained by various contractors throughout the district. In more remote areas we utilise dry vault toilets or septic tanks that are regularly pumped out to ensure hygiene standards are upheld.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	267	318	51	Increase contract costs (76), a reduction in maintenance (12) and a reduction in energy costs (12)

Performance measures and targets

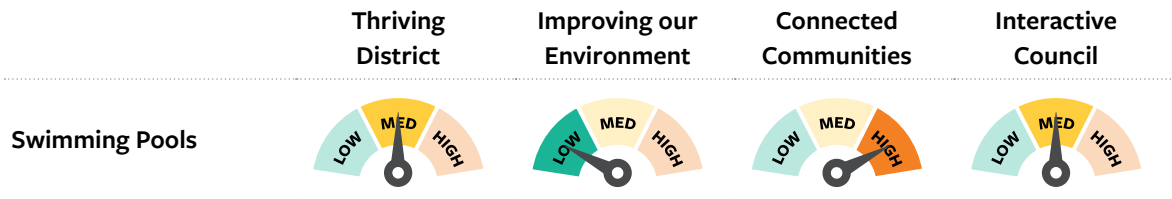
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Public conveniences provide a quality user experience	The number of complaints received per annum about the maintenance and cleanliness of public toilets (excluding graffiti and vandalism).	< 90
	Percentage of customer request responded to within 48 hours	85%
	Percentage of residents rating public conveniences for cleanliness as "clean" or "very clean" in the community survey.	80%



Ngā Puna Kaukau Swimming Pools

Strategic Alignment Te Whakahāngaitanga Rautaki



Aquatic facilities provide for the health, well-being and enjoyment of the community and a place where people can learn to swim and learn water safety skills.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partnering with iwi to enhance data sharing and understanding of water safety expectations and aspirations for the district and ensuring their perspectives are considered in Council decision making



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Partnering with iwi to explore co-funding opportunities for the provision of swimming and water safety lessons in the district.



Ōritetanga

equity between Māori and tangata Tiriti

Creating a space that provides for equal use opportunities. Work to actively eliminate economic, social and cultural obstacles to accessing our services.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Providing training to develop team understanding and cultural recognition of the values and beliefs systems of Māori.

What we do Ā mātau mahi

We own and fund the outdoor, seasonal facilities in Woodville, Pahiatua and Eketāhuna. These are managed and operated by local community committees under service agreements. The indoor heated facility in Dannevirke is owned, managed, and operated by Tararua Aquatic Community Trust, and we support with renewal funding and an annual operating grant.

Why we do it Te take o a mātau mahi

Swimming pool services play a fundamental role in promoting health, well-being, and community engagement while contributing to local economies and enhancing the quality of life for residents. Swimming pools offer residents and visitors a recreational outlet for exercise, relaxation, and socialising. They also serve as community hubs, bringing people together from diverse backgrounds and age groups. They host events, swim lessons, and fitness programs that enhance social interaction and community cohesion.

Learning to swim is an essential life skill that can prevent drowning and promote water safety. By providing swimming pool services, we contribute to public health initiatives and support initiatives aimed at reducing water-related accidents and fatalities. Additionally, public swimming pools have become more valuable to primary schools, where school boards have chosen to decommission swimming pools. The public pools support the school swimming curriculum within an affordable travelling distance.

How we do it Ka pēhea rā a mātau mahi

Our public swimming pool facilities include:

- Woodville, Pahiatua and Eketāhuna - all 25 meter main pools with learners and toddler pools.

These outdoor facilities (run by local community committees) are open for at least 10 weeks during the summer months from December to March, weather depending. We own these facilities and fund the operating costs, maintenance and major renewals to supplement external grants and user charges.

- Dannevirke – a 25 meter, 6 lane main pool with a 15-meter toddler pool and beach area.

This pool is open year-round and available for public use for a minimum of 49 weeks per year. It's a heated indoor complex owned and operated by the Tararua Aquatic Community Trust (TACT). We own the land. TACT is a strategic partner given the scale of service and size of the asset. We fund an annual operating grant and major renewals to supplement external grants and user charges.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Fees and charges	Operational	231	71	160	Deferral of Pahiatua indoor swimming pool complex operational costs with build not anticipated to be completed until 1 April 2027.
Payments to staff and suppliers	Operational	1,162	787	375	Deferral of Pahiatua indoor swimming pool complex operational costs with build not anticipated to be completed until 1 April 2027.
Depreciation Expense	Operational	289	170	(119)	Deferral of depreciation associated with new pool following completion
New Pahiatua Pool	Capital	-	2,500	2,500	Council's portion of new pool deferred from year 2

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Public swimming pools provide a quality visitor experience	Percentage of residents rating swimming pools as clean and tidy in the community survey	95%
	Percentage of residents who agree the opening hours of the swimming pools are fit for purpose in the community survey.	95%
Public swimming pools open during summer months	The number of weeks each year indoor pools are open for public use	> 49 weeks
Public swimming pools open during summer months	The number of weeks each year outdoor pools is open for public use	> 10 weeks

Ngā Here a te Ture

Regulatory Compliance

He Tauākī Pānga Haupū Moni

Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	1,585	1,542	1,716	174
Targeted Rates	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-
Fees and charges	822	980	1,449	469
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	17	-	45	45
Internal charges and overheads recovered	-	-	-	-
Total Operating Funding (A)	2,424	2,523	3,210	687
Applications of Operating Funding				
Payments to staff and suppliers	1,573	1,608	2,153	545
Finance Costs	-	1	16	15
Internal charges and overheads applied	845	909	1,018	109
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	2,418	2,518	3,187	669
Surplus/(Deficit) of Operating Funding (A - B)	6	5	23	18
Sources of Capital Funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	-	(1)	(20)	22
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	-	(1)	(20)	22
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	-	-	-	-
- improve level of service (New)	-	-	-	-
- replace existing assets (Renewal)	-	-	-	-
Increase / (decrease) in reserves	6	4	2	(1)
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	6	4	2	(1)
Surplus/(Deficit) of Capital Funding (C - D)	(6)	(5)	(23)	(18)

Ngā Here a te Ture

Regulatory Compliance

Whakapaunga Haupū Rawa

Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Total Capital Expenditure for Growth	-	-	-
Level of Service			
Total Capital Expenditure for Level of Service	-	-	-
Renewal			
Total Capital Expenditure for Renewal	-	-	-
Total Capital Expenditure for Regulatory Compliance	-	-	-

Ngā Pānga Kino Nui

Significant Negative Effects

Regulatory Compliance Ngā Here a te Ture

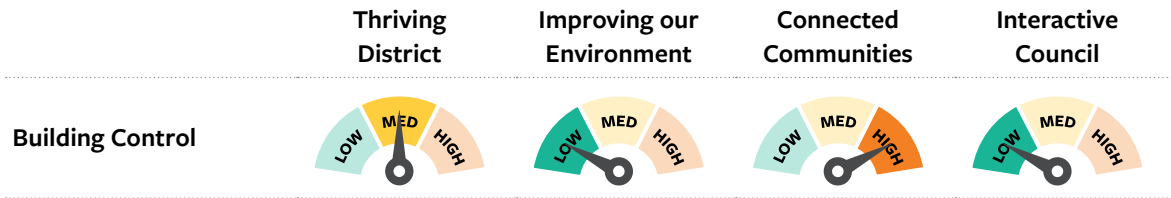
There are no significant negative effects. However, there are perceptions that these activities impose unreasonable rules and compliance costs on people and businesses.

While climate change has not been caused by Council, our role in leading the process of adaptation planning will require some challenging decisions that will impact on community wellbeing through impacts on private property.

Adaptation planning may result in decisions to increase hard protection in some parts of the district, and this may have negative environmental impacts.

Ngā Here Waihanga Building Control

Strategic Alignment Te Whakahāngaitanga Rautaki



We're helping to provide a safe and healthy built environment for people to live, work and play in, contributing to the attractiveness of the district for residents and businesses. We work alongside consent applicants and building owners.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Seek opportunities to enhance knowledge and understanding of service legislative requirements and ensure iwi perspectives are appropriately elevated.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build relationship with iwi, encouraging open communication before and during consent process.



Ōritetanga

equity between Māori and tangata Tiriti

Create an environment that supports active involvement with iwi and Māori, increasing understanding of the compliance process.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Provide training to develop team understanding and cultural recognition of value and belief systems of Māori.

What we do Ā mātau mahi

We respond to public enquiries, process consents, inspect building developments, and carry out general inspections based on complaints. The service focuses on Council's role to ensure legislative compliance primarily focused on public safety.

Why we do it Te take o a mātau mahi

We are required by the Building Act 2004 to control building work to ensure buildings are safe and healthy for people to use, provide for people with disabilities, enable escape from fire, and promote sustainable development. Illegal building work and unsafe buildings are a significant public safety risk, with the potential to cause serious harm to people in and around buildings and damage to other property.

How we do it Ka pēhea rā a mātau mahi

- Providing advice and administering the Building Act 2004.
- Processing building consent applications and inspecting consented building work.
- Administering building warrants of fitness and issuing compliance schedules, and swimming pool barrier inspections.
- Investigating complaints and carrying out compliance monitoring in relation to building work.
- Undertaking enforcement and prosecutions when necessary for non-compliance.
- Monitoring and enforcing legislation about earthquake prone buildings.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

No material variations.

Performance measures and targets

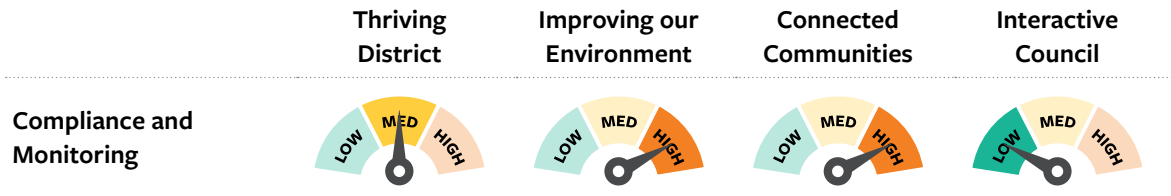
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
To provide a friendly, efficient and timely service.	Percentage of building consent applications processed within the statutory time frame specified in the Building Act (20 working days).	95%
To protect the community from unsafe buildings.	Accreditation as a Building Consent Authority is maintained	Achieved



Te Tautuku me te Aroturuki Compliance and Monitoring

Strategic Alignment Te Whakahāngaitanga Rautaki



We monitor and manage the correct use of places and spaces, so they are available and safe for people to enjoy.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Seek opportunities to enhance knowledge and understanding of service legislative requirements and ensure iwi perspectives are appropriately elevated.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build relationship with iwi, encouraging open communication before and during consent process.



Ōritetanga

equity between Māori and tangata Tiriti

Create an environment that supports active involvement with iwi and Māori, increasing understanding of the compliance process.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Provide training to develop team understanding and cultural recognition of value and belief systems of Māori.

What we do Ā mātau mahi

We administer and enforce a range of legislation to ensure the public and businesses comply, and the public are safe. Specialist staff provide public advice; inspect regulated premises; control the sale, supply, and consumption of alcohol; and monitor compliance of regulations and bylaws. Our Compliance and Monitoring team includes Animal Control however this function has its own Activity Management Plan.

Why we do it Te take o a mātau mahi

- The Food Act 2014 requires us to ensure food businesses minimise and manage safety risks in food production, to protect public health.
- The Health Act 1956 requires us to control health nuisances and ensure the sanitary conditions of homes and certain premises to protect public health.
- The Sale and Supply of Alcohol Act 2012 requires us to control the sale, supply, and consumption of alcohol to minimise harm to people and communities.
- The Resource Management Act 1991 (RMA) requires us to control noise that unreasonably interferes with peace, comfort, and convenience of the public. We are required to undertake consent condition monitoring and general RMA and District Plan compliance and enforcement.
- The Litter Act 1979 requires us to act to protect the environment from illegally dumped rubbish, litter thrown from vehicles, and material falling from trailers that degrades the quality of the environment and is a potential health hazard to people.
- The Local Government Act 1974 requires us to act to protect the safety of road users from abandoned vehicles and overhanging vegetation obstructing roads and footpaths.

How we do it Ka pēhea rā a mātau mahi

- Providing advice and administering and enforcing legislation.
- Promoting safe food, health, and alcohol harm reduction practices.
- Registering and auditing food safety plans.
- Registering and inspecting regulated premises e.g. camping grounds.
- Processing applications for on, off, club and special licences, processing managers' certificates and renewals.
- Administering relevant bylaws e.g. Public Places Bylaw.
- Investigating complaints and carrying out compliance monitoring in relation to food, health, and alcohol.
- Responding to noise complaints and taking appropriate action if noise is considered excessive or unreasonable.
- Responding to complaints about rubbish dumped illegally in public places and take appropriate action.
- Responding to complaints regarding vehicles that have been abandoned in public places and take appropriate action.
- Responding to complaints about vegetation obstructing pedestrian movements.
- Undertaking enforcement and prosecutions when necessary for non-compliance.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

No material variations.

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Protect public health by monitoring, advising and inspecting food premises, sale of liquor outlets, funeral parlours, offensive trades, hairdressing businesses, and camping grounds	The percentage of registered template food control plans verified within statutory timeframes.	95%
	The percentage of registered health regulated premises inspected annually.	95%
	The percentage of licensed premises selling alcohol inspected annually	95%
Customer complaints about environmental nuisances are responded to in a timely manner	The percentage of customer service request complaints related to excessive noise responded to within 2 hours.	90%
Protect health and amenity of district by investigating illegal rubbish dumping, abandoned vehicles and vegetation blocking pathways complaints.	The percentage of customer service request complaints related to illegal rubbish dumping, abandoned vehicles, and vegetation blocking footpaths that are responded to within 3 working days.	95%
To provide a friendly, efficient and timely service	The percentage of customer complaints relating to land use are responded to within five working days	85%

Ngā Waka Kawe Tangata Transportation

He Tauākī Pānga Haupū Moni Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	7	12	14	2
Targeted Rates	7,282	9,142	8,231	(911)
Subsidies and grants for operating purposes	6,784	7,233	6,708	(525)
Fees and charges	-	10	-	(10)
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	202	150	160	10
Internal charges and overheads recovered	-	-	-	-
Total Operating Funding (A)	14,275	16,548	15,113	(1,434)
Applications of Operating Funding				
Payments to staff and suppliers	9,560	10,167	9,481	(686)
Finance Costs	285	280	266	(14)
Internal charges and overheads applied	2,263	2,438	2,420	(19)
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	12,108	12,886	12,167	(719)
Surplus/(Deficit) of Operating Funding (A - B)	2,166	3,662	2,947	(715)
Sources of Capital Funding				
Subsidies and grants for capital expenditure	20,680	18,300	10,252	(8,048)
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	122	(348)	490	838
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	20,802	17,952	10,742	(7,210)
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	-	-	-	-
- improve level of service (New)	2,250	200	3,340	3,140
- replace existing assets (Renewal)	22,214	22,009	10,961	(11,048)
Increase / (decrease) in reserves	(1,496)	(595)	(613)	(18)
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	22,969	21,614	13,689	(7,925)
Surplus/(Deficit) of Capital Funding (C - D)	(2,166)	(3,662)	(2,947)	715

Ngā Waka Kawe Tangata

Transportation

Whakapaunga Haupū Rawa

Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Total Capital Expenditure for Growth	-	-	-
Level of Service			
Minor Safety Improvements	200	3,340	3,140
Total Capital Expenditure for Level of Service	200	3,340	3,140
Renewal			
Bridge Strengthening	302	227	(75)
Carpark Renewal	107	107	-
Cyclone Gabrielle Recovery Works	10,829	-	(10,829)
District Footpath Renewal	267	150	(117)
District Unsealed Road Metalling	506	571	65
Drainage Renewals	1,194	151	(1,043)
Emergency Reinstatement	1,135	-	(1,135)
Pavement Rehabilitation	2,521	3,403	882
Sealed Roads Resurfacing	4,410	5,780	1,370
Streetlights	55	-	(55)
Structures Component Replacements	400	370	(30)
Traffic Services Renewal	284	203	(82)
Total Capital Expenditure for Renewal	22,009	10,961	(11,048)
Total Capital Expenditure for Transportation	22,209	14,302	(7,908)

Ngā Pānga Kino Nui

Significant Negative Effects

Transportation Ngā Waka Kawe Tangata

Uneven road and footpath surfaces can result in safety issues and a poor customer experience – isolating people with mobility impairments and discouraging walking and carriageway margin cycling for health, wellbeing and community social benefits

With a large network and limited resources, including constraints on funding from government, expectations need to be managed as there is always a trade-off between demand, affordability, and level of service.

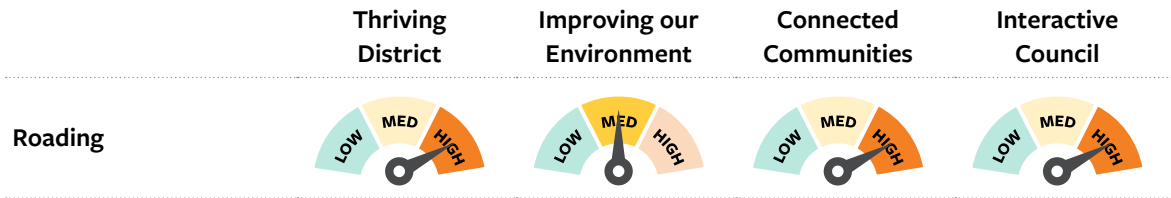
The roading network can adversely impact the environment including visual, earthworks, noise, freshwater and air quality.

Contaminants from road vehicles via carriageway surfaces and entering natural waterways have adverse effects on water quality and aquatic life.

Road networks have a carbon footprint and current practices do not promote improvements in this area – from material usage to stormwater runoff to diesel vehicles operating on the network.

Ngā Mahi Huarahi Roding

Strategic Alignment Te Whakahāngaitanga Rautaki



Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partner with iwi to enhance understanding of governance decisions pertaining to Roding and Footpaths. Ensure their perspectives are appropriately elevated through Council.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build and strengthen relationships with iwi to understand and explore iwi visions and aspirations for Roding and Footpaths across the district.



Ōritetanga

equity between Māori and tangata Tiriti

Create an environment that supports active involvement with iwi and Māori, increasing understanding of the Roding and Footpath portfolio.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Providing training to develop team understanding and cultural recognition of the values and beliefs systems of Māori.

What we do Ā mātau mahi

Our roading network is the ninth largest of any local authority in New Zealand, with one of the fewest number of ratepayers per kilometre of road.

We own and manage:

- a vehicular network comprised of 1,191km of sealed roads, 767km of unsealed roads and 405 bridges and 149 high-capacity culverts.

- enabling infrastructure, including:
 - 1,842km of stormwater channels and drains (mainly shallow, unlined surface water channels and kerb and channel).
 - 9,265 culverts (108 km) and 1,647 other drainage assets including sumps and manholes.
 - 1,414 retaining walls.
 - safety infrastructure comprised of 1,667 streetlights, 9,560 road signs, and 12,176m of rails and barriers.

The depreciated replacement value of our roads and associated assets is approximately \$790 million.

Why we do it Te take o a mātau mahi

This activity provides for the safe and efficient movement of people and goods on the roading network.

The transport legislative framework plays an important role in shaping and developing how the New Zealand Transport Sector functions. Several Acts, Rules, and Regulations dictate how Local Authorities manage their roading networks. These are primarily:

- Resource Management Act 1991
- Land Transport Management Act 2003
- Local Government Act 2002
- Public Transport Management Act 2008

People within the district want to be able to move efficiently and safely from their homes to school, work or play. Rural businesses rely on an open network to move stock and goods throughout the district and beyond. With a mixture of urban and rural roads in the district, the network has a significant impact on the accessibility, health, socioeconomic values, and quality of the environment.

How we do it Ka pēhea rā a mātau mahi

The Tararua Alliance, an unincorporated joint venture between Tararua District Council and Downer NZ Ltd, manages assets, conducts short and long term planning for the maintenance and renewals of assets, carries out physical works to maintain and renew assets, and manages compliance obligations for operators on the network.

Management of the transportation activity, including the maintenance and renewal of associated assets carries the highest cost of Council's major activities and due to the low ratepayer base Council is heavily reliant upon subsidies received from Waka Kotahi NZ Transport Agency (NZTA). Funding for the management and maintenance of Local Authority roads is by way of the National Land Transport Fund and Local Share.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Operating Subsidies and Grants	Operational	(7,090)	(6,550)	540	Realign budgets with funding approved by NZTA
Payments to staff and suppliers	Operational	9,961	9,252	(709)	Realign budgets with funding approved by NZTA
Capital Subsidies and Grants	Capital	(18,105)	(10,252)	7,853	Realign budgets with funding approved by NZTA and reduction in funding with change in Cyclone Gabrielle project compared to LTP.
Minor Safety Improvements	Capital	200	3,340	3,140	Proposal put forward to NZTA for additional minor safety projects
Cyclone Gabrielle Recovery Works	Capital	10,829	-	(10,829)	Reduction in project requirements with estimated works to be completed in 2026 financial year.
Drainage Renewals	Capital	1,194	151	(1,043)	Realign budgets with funding approved with NZTA
Emergency Reinstatement	Capital	1,135	-	(1,135)	Realign budgets with funding approved with NZTA
Pavement Rehabilitation	Capital	2,521	3,403	882	Realign budgets with funding approved with NZTA
Sealed Roads	Capital	4,410	5,780	1,370	Realign budgets with funding approved with NZTA

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Our roading network is safe	The change (expressed as a number) from the previous financial year in the number of fatalities and serious injury crashes on the local road network*	< 0
Our customers are responded to in a timely manner	Customer service requests relating to roads are responded to within 3 working days*	90%

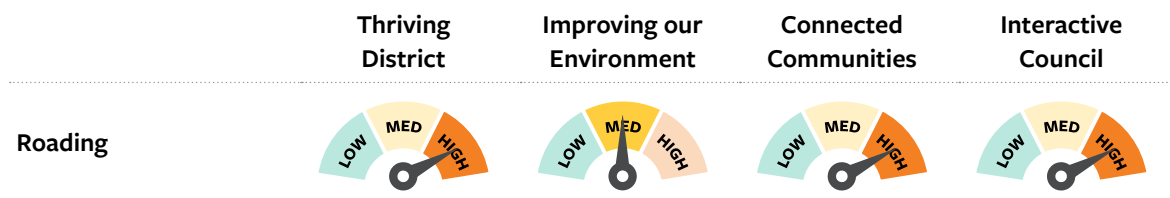
Level of service	Performance measure	2026/2027 Target
Our roads are maintained to an appropriate standard	Percentage of Residents rating Urban roads as “quite satisfactory” or “very satisfactory” in community survey.	75%
	Percentage of Residents rating Rural roads as “quite satisfactory” or “very satisfactory” in community survey.	60%
	The average quality of the ride on the sealed road network as measured by smooth travel exposure*	< 95%
Our transportation network is being maintained effectively	The percentage of road network that is resurfaced*	> 5%
Consent compliance	Consents with Horizons achieving environmental compliance	100%
Achieving the base preservation renewal quantities as laid out in the AMP	Our NZTA Annual Achievement reports against forecast renewals	Year 3 results will be greater than or equal to year 2

* Indicates this is a Department of Internal Affairs local government mandatory non-financial performance measure.



Ngā Ara Hīkoi Footpaths

Strategic Alignment Te Whakahāngaitanga Rautaki



Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partner with iwi to enhance understanding of governance decisions pertaining to Roothing and Footpaths. Ensure their perspectives are appropriately elevated through Council.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Build and Strengthen relationships with iwi to understand and explore iwi visions and aspirations for Roothing and Footpaths across the district.



Ōritetanga

equity between Māori and tangata Tiriti

Create an environment that supports active involvement with iwi and Māori, increasing understanding of the Roothing and Footpath portfolio



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Providing training to develop team understanding and cultural recognition of the values and beliefs systems of Māori.

What we do Ā mātau mahi

The Tararua Alliance, an unincorporated joint venture between Council and Downer NZ Ltd, manages approximately:

- 120km of footpaths,
- 1.1km of cycleway

We have a policy to provide at least one footpath per urban road where pedestrian access is required. The type of surface used is dependent on life cycle cost considerations, pedestrian volumes, and the amenity value of the location (i.e. shopping precincts).

Why we do it Te take o a mātau mahi

The purpose of footpaths and cycleways is to provide safe spaces for “non-vehicular” modes of transport to operate. They are a means for people to move safely from their homes to school, work or play off the roads and are an essential part of an effective, efficient, and sustainable transport system and enable residents and visitors to make transport choices.

How we do it Ka pēhea rā a mātau mahi

We manage all assets, carrying out short and long term planning for the maintenance and renewals of assets, deliver the physical works to maintain and renew assets, and manage compliance obligations for operators on the network.

Most footpaths are in the four main towns, with a small amount in the townships of Norsewood, Pongaroa, and Ormondville. One formed cycleway runs between Pahiatua and the Fonterra dairy processing plant located 1.1km from the town boundary. Wide street formations provide ample room for vehicles, pedestrians, and cyclists to mix, making cycling a relatively safe activity.

Variances from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Capital Subsidies and Grants	Capital	(195)	-	195	Reduction in NZTA funding, program not funded
District Footpath Renewal	Capital	267	-	(267)	Reduction in NZTA funding, program not funded
District Footpath – Non Sub	Capital	-	150	150	Budget to be included as a result of 2025/2026 consultation

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Our footpaths are maintained to an appropriate standard	Percentage of residents rate footpaths as “fairly satisfactory” or “very satisfactory” in the community survey.	75%
	The percentage of footpaths within the district fall within the footpath condition standards set out in the Asset Management Plan*	90%
	Complaints regarding footpaths are responded to within 3 working days*	90%

* Indicates this is a Department of Internal Affairs local government mandatory non-financial performance measure.

He Kaunihera Pāhekoheko

INTERACTIVE COUNCIL

Te Whakahāngaitanga Rautaki Strategic Alignment

Interactive Council envisions a community that actively shapes the future of Tararua District, responding dynamically to evolving needs. Our commitment as a Council lies in continuous improvement, aiming to build trust and confidence through transparent, high-performing, and engaging governance.

At the heart of our approach is the recognition that effective partnerships with iwi are essential. This collaborative effort not only aligns with Te Tiriti o Waitangi but also acknowledges the unique perspectives and contributions of Māori communities. By fostering meaningful relationships, we aim to address disparities, promote cultural inclusivity, and ensure that the aspirations of Māori are woven into the fabric of our district's growth.

Numerous departments play a pivotal role in supporting this vision. Customer Services is dedicated to customer and community support, providing a responsive and accessible interface for residents. Representation focuses on ensuring that communities actively participate in the decision-making process, creating a more inclusive and representative governance model. Communications ensures that information is effectively and clearly distributed, promoting transparency and accountability.

Interactive Council strives for collaboration, and to empower, include, and uplift every resident of the Tararua district. As we navigate the next decade, we are committed to actively engaging with the community, building strong partnerships with iwi, and fostering a district where everyone feels heard, valued, and proud to call home.

Ngā ngohe kei tēnei rōpū Activities in This Group

Governance & Community Engagement *Te Whai Wāhitanga Kāwanatanga, Hapori hoki*

Customer Services *Ngā Ratonga Kiritaki*

Communications *Ngā Whakawhitiwhiti*

Democracy Services *Ngā Ratonga Manapori*



Te Whai Wāhitanga Kāwanatanga, Hapori hoki

Governance and Community Engagement

He Tauākī Pānga Haupū Moni Funding Impact Statement

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	3,665	3,928	4,163	234
Targeted Rates	-	-	-	-
Subsidies and grants for operating purposes	65	-	-	-
Fees and charges	-	-	-	-
Interest and dividends from investments	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	15	-	-	-
Internal charges and overheads recovered	604	751	-	(751)
Total Operating Funding (A)	4,349	4,680	4,995	315
Applications of Operating Funding				
Payments to staff and suppliers	2,886	2,942	3,154	212
Finance Costs	-	-	-	-
Internal charges and overheads applied	1,535	1,707	979	(729)
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	4,422	4,650	4,965	315
Surplus/(Deficit) of Operating Funding (A - B)	(49)	30	30	(0)
Sources of Capital Funding				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	-	-	-	-
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	-	-	-	-
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	-	-	-	-
- improve level of service (New)	-	-	-	-
- replace existing assets (Renewal)	-	-	-	-
Increase / (decrease) in reserves	(49)	30	30	-
Increase / (decrease) in investments	-	-	-	-
Total Applications of Capital Funding (D)	(49)	30	30	-
Surplus/(Deficit) of Capital Funding (C - D)	49	(30)	(30)	-

Te Whai Wāhitanga Kāwanatanga, Hapori hoki

Governance and Community Engagement

Whakapaunga Haupū Rawa

Capital Expenditure

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Total Capital Expenditure for Growth	-	-	-
Level of Service			
Total Capital Expenditure for Level of Service	-	-	-
Renewal			
Total Capital Expenditure for Renewal	-	-	-
Total Capital Expenditure for Governance & Community Engagement	-	-	-

Ngā Pānga Kino Nui

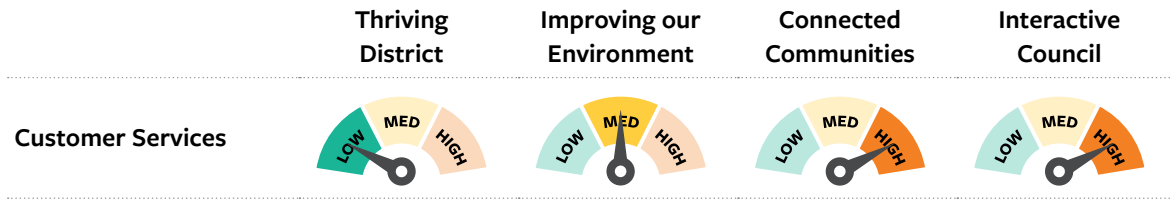
Significant Negative Effects**Governance & Community Engagement**

Te Whai Wāhitanga Kāwanatanga, Hapori hoki

There are no significant negative effects for this group of activities.

Ngā Ratonga Kiritaki Customer Services

Strategic Alignment Te Whakahāngaitanga Rautaki



We're here to help residents and visitors carry out their business with Council.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Increasing two-way data sharing in respect of our customer requests management system to support planning and decision making.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Continue to build relationships with iwi to allow engagement and collaboratively work towards improving Māori experience.



Ōritetanga

equity between Māori and tangata Tiriti

Understand opportunities to improve the customer services environment to better reflect the Māori populations we serve e.g. use of Māori language and bilingual signage.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Providing staff training to develop team understanding and cultural recognition of the values and belief systems of Māori.

What we do Ā mātau mahi

We are the welcoming face of Council for all customers and visitors, responding to customer queries, providing information and advice on council services, and directing customers to the best people and channels for their needs.

Why we do it Te take o a mātau mahi

Our service centres are the physical shop front for Council and provide a local presence for the community to obtain advice, assistance, information and make payments.

How we do it Ka pēhea rā a mātau mahi

We have four service centres; Dannevirke, Eketāhuna, Pahiatua and Woodville. Eketāhuna and Woodville are combined with the library service.

Our Dannevirke service centre acts as the main point of contact for managing the district-wide phone service from 8:00am to 5:00pm Monday to Friday. The Pahiatua Service Centre provides support to Dannevirke, with phone operations, receiving payments and general enquiries 8:00am – 4:30pm.

A 24-hour phone service is provided through a shared services contract with Palmerston North City Council.

Our service centers provide the following customer services:

- Attending to general enquiries, service requests and notifications.
- Supporting other services of Council with administration duties.
- Answering phones and associated queries during office hours.
- Receipt of Council service payments (community buildings and sports grounds, cemeteries, 3 waters vehicle crossings, regulatory and dog registrations) and rates payments.

Variances from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

No material variances.

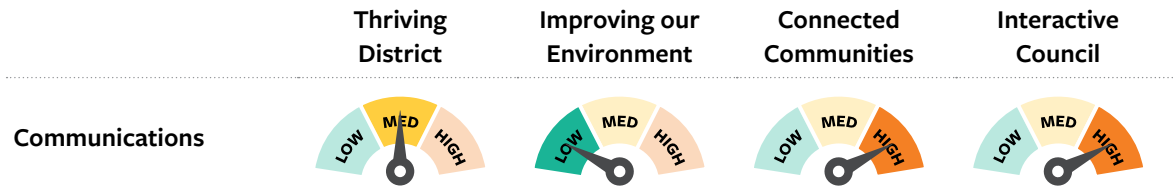
Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Customer requests are handled effectively and accurately.	Average wait time for incoming calls.	20 seconds
	Percentage of abandoned calls.	< 5%
Customers experience friendly, efficient, and reliable service from Council.	Percentage of customers who lodge faults/requests are satisfied with service provided in the community survey.	Increase from baseline
	Percentage of walk-in customers rating the service as friendly customer satisfaction survey.	Increase from baseline
	Percentage of walk-in customers rating the service as efficient customer satisfaction survey.	Increase from baseline
	Percentage of walk-in customers rating the service as reliable customer satisfaction survey.	Increase from baseline
Responsive 24/7 phone service.	Percentage of customers who lodge faults/requests are satisfied with the service provided by afterhours call centre team in the community survey.	85%

Ngā Whakawhitiwhiti Communications

Strategic Alignment Te Whakahāngaitanga Rautaki



We help people understand Council’s work and how they can actively participate in shaping our district’s development. We’ve designed the service to promote interaction and understanding across all aspects of Council to keep the community, Council staff and elected members informed.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Partnering with iwi to enhance understanding of Council information and ensuring their perspectives are incorporated and disseminated through Council.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Through partnership and active involvement with iwi at an operational level we provide the mechanisms and information to support Tino Rangatiratanga. Including relationship building with iwi communication representatives.



Ōritetanga

equity between Māori and tangata Tiriti

We produce and disseminate appropriate and agile communications material in understandable and appropriate language that will reach out across our communities, facilitate accessing our services and provide equal opportunities for iwi and Māori.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

We seek to increase understanding and regard for Māori values and belief systems by incorporating Māori customs, practices and reo into our daily work. We will regularly engage with our iwi partners to further enhance this understanding.

What we do Ā mātau mahi

We deliver information about Council's work to our communities and directly support all Council departments with their communication requirements.

We provide the means by which the public can engage with Council in shaping the future of Tararua District. This is done through consultation or engagement on Annual Budgets, Long-term Plans and strategies and by ensuring that residents' feedback is relayed to the right people in the organisation.

Why we do it Te take o a mātau mahi

We enable transparency, accountability, and public engagement by disseminating information about Council's daily business and during crises, maintaining the Council's branding, and handling stakeholder and media relations, all of which are vital for effective governance and fostering positive community relations.

How we do it Ka pēhea rā a mātau mahi

We provide the service using a combination of written documentation, digital platforms, community engagement, and stakeholder relations to inform, engage, and interact with the community.

We are a vital link connecting Council and community by actively listening to public sentiment and relaying this to staff and elected members. We communicate what Council has done, is doing and are going to do. As connectivity is on the rise, the service has an increasingly important customer service function, helping people to process complaints, responding to queries, and answering questions.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan (\$000's)	Annual Budget (\$000's)	Variance (\$000's)	Reasons (numbers expressed in \$000's)
Payments to staff and suppliers	Operational	498	595	97	Transfer of budgets from the Economic Development activity of Council

Performance measures and targets

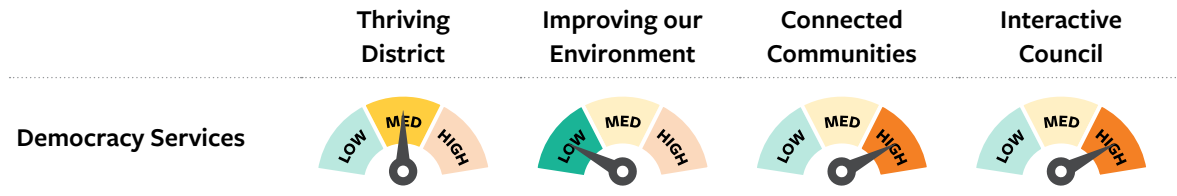
Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
Increased community contributions with Council planning activities e.g., Annual Budget/Long-Term Plan submissions (physical and online)	An increase in the number of submission/feedback forms received	450
Increasing our digital presence	An increase in Council digital platforms traffic	6,400
Number of people that participate in the annual communications survey	An increase in the number of Annual Communications Survey Respondents	300



Ngā Ratonga Manapori Democracy Services

Strategic Alignment Te Whakahāngaitanga Rautaki



The Tararua District Mayor and Councillors deliver a governance role that involves representing the community, setting direction, and monitoring and reviewing Council performance.

Te Tiriti o Waitangi Alignment

Te Whakahāngaitanga o Te Tiriti o Waitangi

Consideration for the Treaty across the activity



Kāwanatanga

governance and the relationship between Treaty partners (shared decision making)

Continue to explore further opportunities to partner with iwi on governance decisions for the district. Ensure iwi perspectives are incorporated.



Tino Rangatiratanga

the right to be self-determining in all areas (self-determination)

Support increased capacity and active involvement of iwi across Council operations by providing resource and support. Ensure iwi contribution is heard.



Ōritetanga

equity between Māori and tangata Tiriti

Explore opportunities to improve the governance environment to better reflect the Māori populations we serve e.g., use of Māori artwork, language, and bilingual signage.



Te Ritenga

protecting the customs, beliefs, values, faiths and aspirations of Māori (whakapono)

Facilitate access to training opportunities to develop understanding and cultural recognition of the values and belief systems of Māori.

What we do Ā mātau mahi

As elected members, the Mayor and Councillors set the strategic direction for the district and ensure responsible financial management of public funds. The service seeks to enable democratic local decision making and action by, and on behalf of communities, to promote the social, economic, environmental and cultural wellbeing of communities in the present and for the future.

Why we do it Te take o a mātau mahi

The Local Electoral Act 2001 provides for the electoral processes that enable the district's communities to select the leaders they would like to represent them and their interests throughout the democratic decision-making process. Electoral processes provide for the triennial local authority elections, polls and referenda, representation reviews and the determination of the terms of reference and delegations for community boards, committees, council organisations, other decision-making bodies and the appointment of the Chief Executive. Community committees are appointed by their respective communities to serve a three-year term of office that coincides with the period of the local authority elections.

Local councils provide leadership on behalf of the district regarding matters that are both within and outside of core functions. There are a number of regional and national directives that impact on the district and its communities, and it is through leadership and advocacy that residents can be kept informed and represented.

How we do it Ka pēhea rā a mātau mahi

As well as the formal Council team made up of nine Councillors and the Mayor, Tararua District has two Community Boards, one in Dannevirke and one in Eketāhuna. Council staff provide support to elected members to ensure transparent democratic decision making at meetings that are open to the public. We do this as a statutory obligation under the Local Government Act 2002, the Local Government Official Information and Meetings Act 1987, and the Resource Management Act 1991 to provide opportunities for community participation in decision-making.

Democracy Services undertakes Electoral Official duties for Electoral activities, Representation Reviews and Māori Ward establishment processes under Local Electoral Act 2001.

Variations from the Long Term Plan

Ngā Rerekētanga i te Whāinga Tawhiti

Description	Type	Long Term Plan	Annual Budget	Reasons (numbers expressed in \$000's)
Agendas and meeting papers available via Council's website at least two clear working days ahead of the meeting day	Performance measure	< 2	100%	To correct performance measure target incorrectly reflected in the Long term plan as <2 when should be 100% to achieve the service level.

Performance measures and targets

Ngā Whakainenga Mahi me ngā Whāinga

Level of service	Performance measure	2026/2027 Target
To provide the community with access to Council, Committee and Community Board meeting agendas and reports to enable transparency of decision-making by the elected members.	Agendas and meeting papers available via Council's website at least two clear working days ahead of the meeting day	100%*
To provide the community with access to minutes from Council, Committee and Community Board meetings to enable transparency of decision-making by the elected members.	Minutes from meetings available via Council's website within five working days of the meeting.	100%
	Meetings held at times and places notified in all notifications made to the public.	100%
	Members Pecuniary Interests Register published on Council's website and updated annually	Achieved

* This measure was incorrectly put into the LTP as < 2 days. For this measure the target should have been 100%. That is to reflect that Council is striving for all agendas and meeting papers to be available via Council's website at least two clear working days ahead of the meeting.

He Puakanga Mahere ā-Tau










ANNUAL BUDGET DISCLOSURE STATEMENT

For the year ending 30 June 2027

What is the purpose of this statement?

The purpose of this statement is to disclose the Council's planned financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The council is required to include this statement in its Long Term Plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

	Quantified Maximum Limit	Planned Limit	Met
Rates affordability benchmark			
Increases in accordance with financial strategy	12%	3.56%	
Actual Increases	11.84%	4.83%	
Debt Affordability			
Net Debt as a percentage of total revenue	175%	142.64%	
Net interest as a percentage of total revenue	10%	5.66%	
Net interest as a percentage of annual rates income (debt secured under debenture)	15%	8.77%	
Liquidity (External term debt + committed loan facilities + available liquid investments to existing external debt)	> 110%	124.90%	
Balanced Budget Benchmark	> 100%	100.44%	
Essential Services Benchmark	> 100%	221.77%	
Debt Servicing Benchmark	< 10%	6.25%	

Notes

1. Rates affordability benchmark

- (1) For this benchmark,—
 - (a) the council's planned rates income for the year is compared within the weighted average local government cost index (BERL Local Government Cost Index) in any year plus two percent on rates contained in the financial strategy included in the council's Long Term Plan; and
 - (b) the council's planned rates increases for the year are compared within the weighted average local government cost index (BERL Local Government Cost Index) in any year plus two percent on rates increases for the year contained in the financial strategy included in the council's Long Term Plan.
- (2) The council meets the rates affordability benchmark if:
 - (a) its planned rates income for the year equals or is less than each quantified limit on rates; and
 - (b) its planned rates increases for the year equal or are less than each quantified limit on rates increases.

2. Debt affordability benchmark

- (1) For this benchmark, the council's planned borrowing is compared with the following limits on borrowing contained in the financial strategy included in the council's Long Term Plan:
 - a) Net debt as a percentage of total revenue does not exceed 175%
 - b) Net interest as a percentage of total revenue does not exceed 10%
 - c) Net interest as a percentage of annual rates income (debt secured under debenture) does not exceed 15%
 - d) Liquidity (External, term debt + committed loan facilities + available liquid investments to existing external debt) exceeds 110%

- (2) The council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

3. Balanced budget benchmark

- (1) For this benchmark, the council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).
- (2) The council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

4. Essential services benchmark

- (1) For this benchmark, the council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- (2) The council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

5. Debt servicing benchmark

- (1) For this benchmark, the council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).
- (2) Because Statistics New Zealand projects that the council's population will grow [as fast as, or faster than, slower than] the national population growth rate, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than [10%/15%] of its planned revenue.

He tauākī whakapae pūrangiaho rēweniu, utu anō hoki

Forecast statement of comprehensive revenue and expense

From 1 July 2026 to 30 June 2027

After allowance for inflation

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Revenue				
Rates	41,504	47,554	42,985	(4,569)
Grants and Subsidies	29,011	25,758	17,646	(8,112)
Fees and charges	4,903	5,558	4,955	(603)
Finance Revenue	29	54	391	337
Dividend & Subvention	-	-	-	-
Other Revenue	132	68	665	597
Forestry Revenue	-	-	-	-
Development and Financial Contributions	-	-	-	-
Vested Assets	-	-	-	-
Total operating revenue	75,579	78,992	66,642	(12,350)
Expenditure				
Operating Expenses	29,202	29,142	28,536	(606)
Depreciation and Amortisation	19,625	21,418	21,854	436
Personnel Costs	11,555	11,783	11,798	16
Finance Costs	3,352	4,659	4,163	(496)
Total operating expenditure	63,734	67,001	66,351	(650)
Other asset gains/(losses)				
Other asset gains/(losses)	-	51	61	10
Share of associate surplus/(deficit)	-	-	-	-
Total other asset gains/(losses)	-	51	61	10
Operating Surplus/(Deficit)	11,845	12,042	351	(11,691)
Other Comprehensive Revenue and Expenses				
Financial assets at fair value through other comprehensive revenue & expense	-	-	-	-
Tax on equity items	-	-	-	-
Gains on assets revaluations	25,474	27,468	27,530	63
Other Comprehensive Revenue and Expenses Subtotal	25,474	27,468	27,530	63
Less taxation expense/plus refund				
Less taxation expense/plus refund	-	-	-	-
Surplus/(deficit) after tax	11,845	12,042	351	(11,871)
Total comprehensive revenue and expenses	37,319	39,509	27,881	(11,808)

He tauākī whakapae panonitanga o ngā toenga hua

Forecast statement of changes in net assets/equity

From 1 July 2026 to 30 June 2027

After allowance for inflation

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Equity balance at 30 June				
Equity balance at 1 July	1,182,572	1,217,512	1,191,353	(26,158)
Total comprehensive revenue & expense for the year	37,319	39,509	27,881	(11,628)
Dividends paid	-	-	-	-
Equity balance at 30 June	1,219,891	1,257,021	1,219,235	(37,786)
Components of Equity				
Accumulated Funds				
Retained Earnings at 1 July	381,238	389,647	394,134	4,486
Net Surplus/(Deficit)	11,845	12,042	351	(11,691)
Net transfers between equity and reserves	5,947	4,730	7,872	3,142
Fair value through equity	-	-	-	-
Dividends paid	-	-	-	-
Accumulated Funds	399,030	406,419	402,357	(4,063)
Asset Revaluation Reserves				
Revaluation Reserves at 1 July	766,450	799,539	757,883	(41,656)
Increase/(Decrease) in revaluation reserves	25,474	27,468	27,530	63
Asset Revaluation Reserves	791,924	827,007	785,413	(41,594)
Special Funded Reserves				
Special Reserves at 1 July	34,832	28,261	39,323	11,062
Transfers to / (from) reserves	(5,947)	(4,730)	(7,872)	(3,142)
Special Funded Reserves	28,885	23,531	31,451	7,920
Trust Funds				
Trust Funds at 1 July	52	64	14	(50)
Increase/(Decrease) in Trust Funds	-	-	-	-
Trust Funds	52	64	14	(50)
Components of Equity	1,219,891	1,257,021	1,219,235	(37,786)

He tauākī whakapae tūnga ahumoni

Forecast statement of financial position

From 1 July 2026 to 30 June 2027

After allowance for inflation

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Assets				
Current assets				
Cash & Cash Equivalents	2,072	5,610	8,219	2,609
Debtors & Other Receivables	12,398	9,539	13,950	4,410
Derivative Financial Instrument	1,111	1,366	1,104	(262)
Other Financial Assets	8,767	904	9,975	9,072
Non-current assets held for sale	-	-	-	-
Inventories	110	137	132	(5)
Total Current Assets	24,457	17,556	33,380	15,824
Non-current assets				
Investment in CCOs and similar entities	3,134	3,238	4,177	938
Derivative Financial Instrument	-	2,909	5,654	2,745
Other Financial Assets	-	4,000	-	(4,000)
Investment held in New Zealand Local Government Insurance Corporation Ltd	-	-	-	-
Investment accounted for using the equity method	54	52	75	23
Investment Property	3,513	2,361	2,820	459
Debtors and other receivables	-	-	-	-
Forestry Assets	71	115	184	69
Intangible Assets	4,090	1,836	3,591	1,755
Property, plant & equipment – operational	63,096	68,213	58,819	(9,393)
Property, plant & equipment – infrastructure	1,228,314	1,274,248	1,235,307	(38,941)
Property, plant & equipment – restricted	6,629	6,645	6,682	37
Total Non-current assets	1,308,900	1,363,617	1,317,309	(46,308)
Total Assets	1,333,357	1,381,173	1,350,689	(30,484)

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Liabilities				
Current liabilities				
Payables and deferred revenue	12,459	12,936	8,866	(4,071)
Borrowings - current	3,433	4,003	3,554	(449)
Employee Benefit Liabilities	1,224	740	1,515	776
Provision for landfill aftercare	426	164	438	274
Derivative Financial Instrument	-	477	1,178	700
Total Current Liabilities	17,542	18,320	15,550	(2,770)
Non-current liabilities				
Borrowings - non-current	95,570	103,225	109,699	6,474
Derivative Financial Instrument	-	1,960	5,966	4,005
Employee Benefit Liabilities	-	-	-	-
Tenant Contributions	354	354	239	(116)
Provision for landfill aftercare	-	292	-	(292)
Total Non-Current Liabilities	95,924	105,832	115,904	10,073
Total Liabilities	113,466	124,152	131,455	7,303
Equity				
Accumulated Funds	399,030	406,419	402,357	(4,063)
Asset Revaluation Reserves	791,924	827,007	785,413	(41,594)
Special Funded Reserves	28,885	23,531	31,451	7,920
Trust Funds	52	64	14	(50)
Total Equity	1,219,891	1,257,021	1,219,235	(37,786)
Total Assets less Liabilities	1,219,891	1,257,021	1,219,235	(37,786)

He tauākī whakapae o ngā moni mai

Forecast statement of cash flows

From 1 July 2026 to 30 June 2027

After allowance for inflation

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Net Cashflow Operating Activities				
Cash was provided from:				
Rates Revenue	40,327	46,851	42,632	(4,219)
Grants and Subsidies	29,011	25,758	17,646	(8,112)
Fees, charges, and other receipts (including donations)	4,903	5,558	4,729	(829)
Interest Received	29	54	391	337
Dividend & Subvention Revenue	-	-	-	-
Other Revenue	132	68	665	597
Income tax refunds	-	-	-	-
GST refunds	-	-	-	-
Cash was provided from:	74,401	78,289	66,063	(12,226)
Cash was applied to:				
Payment Staff & Suppliers	(39,910)	(40,574)	(39,990)	584
Interest Paid	(3,352)	(4,659)	(4,163)	496
Income tax payments	-	-	-	-
GST payments	-	-	-	-
Cash was applied to:	(43,262)	(45,233)	(44,153)	1,080
Net Cashflow Operating Activities	31,139	33,056	21,910	(11,146)

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Net Cashflow Investment Activities				
Cash was provided from:				
Proceeds from Investments realised	-	200	-	(200)
Proceeds from sale of property, plant and equipment	-	-	-	-
Proceeds from investment property	-	-	-	-
Cash was provided from:	-	200	-	(200)
Cash was applied to:				
Purchase of property, plant and equipment	(49,895)	(43,719)	(39,716)	4,003
Purchase of intangibles	-	-	(991)	(991)
Purchase of Investments	(461)	(253)	(259)	(6)
Cash was applied to:	(50,355)	(43,972)	(40,965)	3,006
Net Cashflow Investment Activities	(50,355)	(43,772)	(40,965)	2,806

Net Cashflow Finance Activities

Cash was provided from:				
Proceeds from borrowings	21,649	14,525	21,102	6,577
Tenant contributions received	-	-	-	-
Cash was provided from:	21,649	14,525	21,102	6,577
Cash was applied to:				
Tenant contributions received	-	-	-	-
Repayment of borrowings	(3,223)	(4,414)	(2,740)	1,674
Dividends paid	-	-	-	-
Cash was applied to:	(3,227)	(4,414)	(2,740)	1,674
Net Cashflow Finance Activities	18,425	10,111	18,362	8,252

Cash Balance

Net increase/(decrease) in cash held	(791)	(606)	(693)	(88)
Total cash resources at start of the year	(337)	6,216	8,912	2,697
Cash Balance	(1,128)	5,610	8,219	2,609

Te Kaunihera Ā-Rohe o Tararua: Tauākītanga Pānga (Te Kaunihera Whānui)

Tararua District Council: Funding Impact Statement (Whole of Council)

From 1 July 2026 to 30 June 2027

After allowance for inflation

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Sources of Operating Funding				
General rates, uniform annual general charges, rates penalties	16,378	17,638	16,375	(1,264)
Targeted Rates	25,126	29,916	26,610	(3,305)
Subsidies and grants for operating purposes	7,756	7,458	7,393	(65)
Fees and charges	4,753	5,408	4,955	(453)
Interest and dividends from investments	29	54	391	337
Local authorities fuel tax, fines, infringement fees, and other receipts	282	218	665	447
Total Operating Funding (A)	54,323	60,692	56,389	(4,303)
Applications of Operating Funding				
Payments to staff and suppliers	40,757	40,925	40,335	(590)
Finance Costs	3,352	4,659	4,163	(496)
Other operating funding applications	-	-	-	-
Total Applications of Operating Funding (B)	44,109	45,584	44,498	(1,086)
Surplus/(Deficit) of Operating Funding (A - B)	10,214	15,108	11,892	(3,216)
Sources of Capital Funding				
Subsidies and grants for capital expenditure	21,255	18,300	10,252	(8,048)
Development and financial contributions	-	-	-	-
Increase / (Decrease) in Debt	18,425	10,111	18,362	8,252
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
Total Sources of Capital Funding (C)	39,681	28,411	28,614	204

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Applications of Capital Funding				
Capital Expenditure:				
- meet additional demand (Growth)	2,496	1,313	3,167	1,854
- improve level of service (New)	14,146	8,461	11,715	3,254
- replace existing assets (Renewal)	33,253	33,945	25,825	(8,120)
Increase / (decrease) in reserves		-	-	-
Increase / (decrease) in investments	-	(200)	(200)	-
Total Applications of Capital Funding (D)	49,895	43,519	40,506	(3,013)
Surplus/(Deficit) of Capital Funding (C - D)	(10,214)	(15,108)	(11,892)	3,216
Funding Balance ((A - B) + (C - D))	-	-	-	-

Tauākītanga pānga hapū moni kia whakamārama rawatia te rēweniu me ngā utu

Reconciliation funding impact statement to comprehensive revenue and expense

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Revenue				
Sources of operating funding				
Total operating funding (A)	54,323	60,692	56,389	(4,303)
Add sources of capital funding				
- Subsidies and grants for capital expenditure	21,255	18,300	10,252	(8,048)
- Development and financial contributions	-	-	-	-
- Gain disposal of assets	-	-	-	-
- Gain on changes in fair value of investment property	-	-	-	-
- Vested assets	-	-	-	-
Add statement of comprehensive revenue and expense				
- Vested assets	-	-	-	-
Total Operating Revenue as per Statement of Comprehensive Revenue and Expense	75,579	78,992	66,642	(12,350)
Expenditure				
Application of operating fund				
Total application of operating funding (B)	44,109	45,584	44,498	(1,086)
Add application of capital funding				
Loss on disposal of asset	-	-	-	-
Loss on changes in fair value of investment property	-	-	-	-
Add statement of comprehensive revenue and expense				
Increase/(decrease) in provisions	-	-	-	-
Depreciation and amortisation expense	19,625	21,418	21,854	436
Total Operating Expenditure as per Statement of Comprehensive Revenue and Expense	63,734	67,001	66,351	(650)

He tīpoka ki ngā tauākī pūtea

NOTES TO FINANCIAL STATEMENTS

Kupu Tīpoka 2:

Tauākī o ngā pūtea tāpui, pūtea notuhake hoki

Note 2:

Statement of reserves and special funds

Ngā Tāpui Reserves

The Council has an obligation to manage its revenues, expenses, assets, liabilities, investments and general financial dealings prudently and in a manner that promotes the current and future interests of the community; and to act in the best interest of its ratepayers.

The management of reserves forms an integral component of meeting these obligations.

Reserves are held to ensure that funds received for a particular purpose are used for that purpose and any surplus created is managed in accordance with the reason for which the reserve was established. Surpluses held in reserves are credited with interest.

Council has 24 reserves of which 23 are Council created discretionary reserves which the council has established for the fair and transparent use of monies. Reserves are not separately held in cash and the funds are managed as part of the council's treasury management.

These discretionary reserves are disaggregated into the following categories:

- Depreciation reserves.
- Special reserves (which is broken down into other special reserves).
- Trust Funds.

Ngā Tāpui Hekenga Wāriu

Depreciation Reserves

The Council's assets are depreciated as they are consumed. As such, the cost of this depreciation is passed on to the consumer through either rates or fees and charges. There will normally be a timing difference between the collection of this depreciation charge and the utilisation of it to fund renewal capital works. This will create movements in these reserves.

Description	Purpose of Fund	Opening Balance (\$000) 2026	Transfers In (\$000)	Transfers Out (\$000)	Closing Balance (\$000) 2027
Council	To receive depreciation funded each financial year, less any outgoings to pay for capital renewal of assets or debt repayment for amount borrowed to fund capital development. This reserve can be used to fund internal borrowing.	23,958	11,146	(19,258)	16,596
Makuri Water Scheme	To establish a depreciation reserve to fund the renewal of assets for this scheme.	13	-	-	13
Pongaroa Water Supply	To establish a depreciation reserve to fund the renewal of assets for this scheme.	231	1	-	233
Tararua Aquatic Community Trust (Wai Splash)	To establish a depreciation reserve to fund the renewal of major assets.	505	68	-	573
Bush Multisport	To establish a depreciation reserve to fund the renewal of major assets.	149	20	-	169
Total		24,857	11,235	(19,258)	17,584

Ngā Pūtea Tāpui Motuhake

Special Funded Reserves

The value of these reserves funds is that they allow projects to precede without distortion in the revenue patterns particularly rates. The reserves also provide a useful source of funds for an unforeseen requirement.

Council authorises the establishment of special funds and process for accumulating and utilising special funds. Approvals of specific uses are set out in the Long Term Plan, or in Council decisions.

Description	Purpose of Fund	Opening Balance (\$000) 2026	Transfers In (\$000)	Transfers Out (\$000)	Closing Balance (\$000) 2027
Tararua General Purpose	<p>Created for financing specific projects which shall be determined at Council's discretion.</p> <p>This reserve is also to receive:</p> <p>Proceeds from sale or disposal of assets where a particular function is discontinued, and for property sales.</p> <p>Insurance monies received when buildings or property are damaged and not reinstated.</p> <p>Proceeds from forestry not otherwise required for the funding of continued operations and maintenance of the forest.</p> <p>Residual of all existing reserves which have outlived their original purpose and could therefore be usefully merged as a general purpose fund and so classified.</p>	2,061	-	(750)	1,311
Tararua Emergency Rooding	To provide funds to re-establish the district's infrastructural assets following a disaster, together with funds received from Central Government. There is no plan to use this reserve other than if a disaster occurs.	10,291	-	-	10,291
Tararua Gratuity	This reserve is for staff who have qualified or qualify for gratuities.	70	-	-	70
Infrastructure Protection Reserve	This reserve is created to accumulate funds to pay for Council's share of the mutual insurance liability under LAPP in the event of a major event experienced by LAPP member councils.	52	-	-	52
Tararua Housing	<p>To account for any surplus from the housing activity and proceeds from sales/disposal of housing assets. These reserves will be used solely for the Housing activity.</p> <p>This reserve can be used to fund internal borrowings.</p>	(162)	267	(83)	22

Description	Purpose of Fund	Opening Balance (\$000) 2026	Transfers In (\$000)	Transfers Out (\$000)	Closing Balance (\$000) 2027
Dannevirke Airport Authority	To account for any surplus from the Dannevirke Aerodrome and proceeds from sales/disposal of Dannevirke Aerodrome assets. This reserve will be solely for operation and capital expenditure for Dannevirke Aerodrome.	4	-	-	4
Recreation Grant	To accumulate funds to support recreational projects in the district.	(232)	-	(54)	(285)
Tenant Contribution (Debt Repayment)	To account for and refund tenant contributions for leasing of Council's housing properties.	239	-	-	239
Heritage Reserve	To accumulate funds to be used to further the district land use outcomes. The reserve is to be applied to the management and protection of those items listed in the District Plan Part 9 Appendix 2: Schedule of Heritage Resources.	34	-	-	34
Biodiversity Protection	To support: sustainable management of the district's natural and physical environment; protection and enhancement of the community's environment values. The reserve is to be applied to the management and protection of those items listed in the District Plan Part 9 Appendix 3: Schedule of Natural Features (significant trees, vegetation and habitats landscapes).	42	-	-	42
Election	To account for elections funds, rate funded each year to spread out election cost in the year of election.	(9)	30	-	21
Waste Management Fund	To account for the waste management levies received. This reserve will be solely used to fund specific projects for this activity.	1,047	5	-	1,052
Forestry	Proceeds from forestry not otherwise required for the funding of continued operations and maintenance of the forest. This reserve can be used to fund internal borrowings.	388	-	(15)	373
Domain Boards Bank Balances	To account for the bank balances of the Domain Boards in trust.	640	-	-	640
Total		14,466	302	(901)	13,867

Ngā Pūtea Tarahiti Trust Funds

These special reserves are set up to receive bequests received from communities in the district for specific purpose. These funds are held in trust for these specific purposes.

Description	Purpose of Fund	Opening Balance (\$000) 2026	Transfers In (\$000)	Transfers Out (\$000)	Closing Balance (\$000) 2027
Arts Council of New Zealand	To account for the annual grant that we receive from Creative New Zealand for allocation to support arts and cultural projects.	6	-	-	6
Mayoral Storm Relief Fund	To account for government assistance that Council receives to provide support (mainly for the welfare of farmers and businesses) following any major storm disruption in the Manawatū-Wanganui region.	-	-	-	-
Ormondville Playground	Funds held on behalf of the Ormondville community to purchase playground equipment in the town.	1	-	-	1
Pahiatua Heritage Trust	Funds left over from the old Pahiatua Arts Council that has since been wound up. Will be used towards Heritage assets in the district.	-	-	-	-
Dannevirke Fairbrother Trust	Funds bequest by the Trust for projects that benefit the Dannevirke community.	5	-	-	5
Dannevirke Urban Campsite	Funds held on behalf of the Dannevirke community to purchase equipment for the campsite.	1	-	-	1
Total		14	-	-	14

Kupu Tipoka 3: Ngā Hekenga Wāriu whakapaunga

Note 3: Depreciation expense by group of activity

	Annual Plan 2025/26 (000's)	LTP Year 3 2026/27 (000's)	Annual Budget 2026/27 (000's)	Variance (000's)
Community & Economic Development	67	93	150	56
Community Facilities & Services	1,768	2,030	1,984	(46)
District	1,286	1,524	1,588	65
Environmental Management	207	183	268	86
Governance & Community Engagement	-	-	-	-
Regulatory Compliance	6	5	5	1
Stormwater Drainage	485	515	578	63
Transportation	11,469	12,070	12,215	146
Wastewater	2,044	2,405	2,502	97
Water Supplies	2,291	2,594	2,563	(31)
Total Council Depreciation	19,625	21,418	21,854	436

Kupu Tīpoka 4: Whakapaunga Pūrawa Kē Atu

Note 4: Other Capital Expenditure

Whakapaunga Pūrawa Katoa – Tautoko Mahi

Total Capital Expenditure – Support Activity

	LTP Year 3 2026/2027 \$000's	Annual Budget 2026/2027 \$000's	Variance \$000's
Growth			
Total Capital Expenditure for Growth	-	-	-
Level of Service			
Capitalisation Project Management Office	787	316	(471)
Computer Network Developments	24	22	(2)
District eServices and Web Platform	11	20	9
Electric Vehicles - Electricity Ducting	25	-	(25)
Fibre Ducting	12	12	-
Hardware Development	102	84	(18)
Software Development/New	100	212	112
Working Alone Solutions	24	24	-
Total Capital Expenditure for Level of Service	1,082	690	(393)
Renewal			
Authority (ERP) Replacement/Upgrade	-	445	445
Community Support Town CCTV Renewals	73	73	0
Council CCTV Renewals	18	18	0
District BI Project	27	25	(2)
District IoT devices - Renewals	12	22	10
District Plant - UAV Renewal	24		(24)
District Software Renewals	16	35	19
Hardware Renewal	523	421	(102)
Vehicle Renewals	268	268	-
Hardware Renewal	727	694	(33)
Vehicle Renewals	262	250	(12)
Total Capital Expenditure for Renewal	960	1,307	347
Total Capital Expenditure for District	2,042	1,997	(46)

Whakarāpototanga o ngā Hinonga Pūrawa

Summary of Capital Projects

	Annual Plan 2025/2026 (000's)	LTP Year 3 2026/2027 (000's)	Annual Budget 2026/2027 (000's)	Variance (000's)
Growth	2,496	1,313	3,167	1,854
Level of Service	14,146	8,461	11,715	3,253
Renewal	33,253	33,945	25,825	(8,121)
Grand Total	49,895	43,719	40,706	(3,013)

Pūnaha Whakaine

RATING SYSTEM

Tirohanga Whānui

Overview

Council provides local public services and infrastructure that the community needs. Providing these services comes at a cost and a large portion is collected from the rates that Council charge property owners.

The law that enables Councils to collect rates is the Local Government (Rating) Act 2002.

The Rating system forms a part of the Funding Impact Statement and should be read in conjunction with the Council's Revenue and Financing Policy and applies for the 10 years of this plan

It provides the link between the funding decisions taken at the activity level, with the eventual rates assessment that each ratepayer will receive.

The overview of the resulting mix of general and targeted rates, user charges and other funding sources is set out in the Funding Impact Statement for activities or groups of activities. More details for each activity are set out under the activity pages.

Te tātai a te kaunihera i o reti

How Council calculates your rates

Rates are a property tax that is charged each year by the Council. Council decides what services it will provide in the future and how much it will cost. The cost is then allocated over the properties in the district.

Rates can change because of improvements to buildings or land values, Council costs, and changes in the services Council provides.

Te whakarite reti

Setting of rates

Rates are set by Council by way of resolution for each financial year, referred to as the Rating Year. These rates will remain in effect for the rating year and will not be affected by a change in the rateable value or factors of a rating unit during the financial year in which the rates are set.

Te Mātātaki o te Pātaka Pārongo Reti

Inspection of Rating Information Database

In accordance with the Local Government (Rating) Act 2002, the District Valuation Roll and Rates Records are available for public inspection at the Council Offices, 26 Gordon Street Dannevirke 4942, between the hours of 8am and 5pm on all business days of the week.

Ngā utu whaipanga mō ngā hanga reti-kore

Utility charges for non-rateable properties

Non-rateable properties are liable for targeted rates and charges for the provision of utility services, such as water, wastewater, and refuse collection.

He tāpaetanga moni kohu kotahi

Lump Sum Contribution

Lump sum contributions are not invited in respect of any targeted rate.

Ngā Wāhanga o ngā whenua reti ki te whakarite reti, koia ēnei:

The Categories of rateable land for setting rates are:

Main Categories as defined in Tararua District Plan for setting all rates except for Roding Land Value Differential Rate

Category	Description
Urban	<p>All Rating units in the district situated in the residential and settlement areas as defined in the District Plan other than:</p> <ul style="list-style-type: none"> (i) Properties included in the Industrial/Commercial category; (ii) Properties used for Industrial/Commercial purposes; or (iii) Farmland (these are rated as rural)
Rural	<p>All rating units in the district situated in the rural areas as defined in the District Plan other than those in the Industrial/Commercial or Urban categories.</p>
Industrial/Commercial	<p>All rating units in the district used exclusively or principally for Industrial or Commercial purposes. This category may be identified as Urban or Rural, as defined in the District Plan and some specified services use this urban or rural identification for further subcategorisation of land liable for the rates. It does not include residential flats or farms.</p> <p>For the avoidance of doubt, it does include postal services and utility operators (being companies, public entities and/or commercial operators) that provide services for such areas as electricity generation or transmission, gas or oil, telecommunications, rail, water, wastewater and stormwater.</p>

Definitions of rating categories for setting Roding Land Value Differential Rate

Subcategories	Description
Residential	Residential land of a domestic type, including investment flats.
Other	Land that is used for assembly halls, educational type uses, health and other medical uses including hospitals, Māori sites including marae and other meeting houses and including Māori burial sites, passive reserves, religious uses including places of worship, sports grounds including racecourses, golf courses and squash courts, vacant land without an obvious use, other uses or where there are multiple uses.
Dairy	All land suitable for all types of supply and stud.
Farming (non-dairy)	All land that is used exclusively, or almost exclusively for horticulture, forest nurseries, pastoral and specialist purposes other than dairy farming. It includes land suitable for uses such as cropping, orchards, market gardening or glasshouses, grazing, or fattening of livestock, land used for aquaculture, deer farming, horse studs, poultry and pigs.
Lifestyle	Land that is used for lifestyle purposes will generally be located in a rural area but the predominant use is for a residence, and if vacant there is the right to build a dwelling. The principal use of the land may be non-economic in the traditional farming sense.
Forestry	All land that is used for forestry, including land either in production or currently available for planting and protected forest areas. It does include Carbon forests however it does not include forest nurseries.
Industrial	All land that is used exclusively, or almost exclusively, for industrial uses including associated retailing, food processing or storage, light and large-scale manufacturing, tank farms and other noxious or dangerous industrial uses, excluding utility assets.
Commercial	All land that is principally used for commercial purposes, it includes accommodation services, entertainment, rest homes, retail and office-type use, parking buildings, service stations and tourist-type attractions.
Mining	All land used for mining and other mineral extraction sites.
Utilities	All Utility infrastructure assets that provide services for such areas as electricity generation or transmission, gas or oil, telecommunications, rail, water, wastewater and stormwater.

Ngā Wāhanga o te Pūnaha Whakaine

Components of the rating system

The Council's rating system is utilised to fund the net cost of operations and programmes outlined in this Long Term Plan.

The following table details the various funding mechanisms Council has in place to fund its expenditure.

Legislation: Local Government (Rating) Act 2002	Rate subject to 30% cap (s21)	Types of rates
S15(1)(a)	Yes	Uniform Annual General Charge
S13(2)(a)	No	General Rate Land Value
S16(3)(b) and S16(4)(a)	No	Specified Services Targeted Rate Land Value Rate - Urban
S16(3)(b) and S16(4)(a)	No	Capital Value Rate - Industrial Commercial Urban
S16(3)(b) and S16(4)(a)	No	Capital Value Rate - Industrial Commercial Rural
S16(3)(a) and S16(4)(a)	Yes	Libraries Rate Targeted Rate - Libraries
S16(3)(a) and S16(4)(a)	Yes	Swimming Pools Rate Targeted Rate - Swimming Pools
S16(3)(b) and S16(4)(a)	No	Refuse Targeted Differential Rate Refuse - Rural
S16(3)(b) and S16(4)(a)	No	Refuse - Urban
S16(3)(b) and S16(4)(a)	No	Refuse - Industrial Commercial
S16(3)(a) and S16(4)(b)	No	Recycling Targeted Differential Rate Recycling - Rural
S16(3)(a) and S16(4)(b)	No	Recycling - Urban
S16(3)(a) and S16(4)(b)	No	Recycling - Industrial Commercial
S16(3)(b) and S16(4)(a)	Yes	Kerbside Recycling Targeted Rate Kerbside Recycling - Urban
S16(3)(b) and S16(4)(a)	Yes	Kerbside Recycling - Industrial Commercial
S16(3)(a) and S16(4)(a)	No	Roading Rooding Rate - District-wide

Properties to be charged (known as “rating units”)	Schedule 2 category (category rated)	Schedule 3 – how it is rated
Rateable properties	n/a	Per rating unit
Rateable properties	n/a	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Capital value
Rateable properties	Situation and use of land	Land value
Rateable properties	n/a	Per rating unit
Rateable properties	n/a	Per rating unit
Rateable and non-rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable and non-rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable and non-rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable properties	Situation and use of land	Per rating unit
Rateable properties	Situation and use of land	Per rating unit
Rateable properties	Situation and use of land	Per rating unit
Rateable and non-rateable properties	Situation, use of land, and provision of service	Separately used or inhabitable parts of a rating unit
Rateable and non-rateable properties	Situation, use of land, and provision of service	Separately used or inhabitable parts of a rating unit
Rateable properties	n/a	Land value

Legislation: Local Government (Rating) Act 2002	Rate subject to 30% cap (s21)	Types of rates
Roading Rate – Fixed Rate Differential		
S16(3)(a) and S16(4)(b)	No	Rural
S16(3)(a) and S16(4)(b)	No	Urban
S16(3)(a) and S16(4)(b)	No	Industrial Commercial
Roading Land Value Differential Rate		
S16(3)(a) and S16(4)(b)	No	Dairy
S16(3)(a) and S16(4)(b)	No	Forestry
S16(3)(a) and S16(4)(b)	No	Farming (non dairy)
S16(3)(a) and S16(4)(b)	No	Industrial
S16(3)(a) and S16(4)(b)	No	Commercial
S16(3)(a) and S16(4)(b)	No	Residential
S16(3)(a) and S16(4)(b)	No	Lifestyle
S16(3)(a) and S16(4)(b)	No	Other
S16(3)(a) and S16(4)(b)	No	Mining
S16(3)(a) and S16(4)(b)	No	Utilities with no Land Value
Town Centre Refurbishment		
S16(3)(b) and S16(4)(a)	Yes	Dannevirke Town Centre Refurbishment Rate
S16(3)(a) and S16(4)(a)	Yes	District Town Centre Refurbishment Rate
Wastewater		
S16(3)(b) and S16(4)(b)	No	Wastewater Targeted Rate - Connected
S16(3)(b) and S16(4)(b)	No	Wastewater Targeted Rate - Available but not connected
S16(3)(b) and S16(4)(a)	No	Wastewater Targeted Rate - Multiple Use
Educational establishments and multi-unit residential properties		
S16(3)(b) and S16(4)(a)	No	Wastewater Targeted Rate
Stormwater		
S16(3)(b) and S16(4)(a)	Yes	Stormwater Targeted Rate
Water Supply		
S16(3)(b) and S16(4)(b)	No	Urban Water Targeted Rate - Connected
S16(3)(b) and S16(4)(b)	No	Urban Water Targeted Rate - Available but not connected
S19(2)(a)	No	Pongaroa Water Targeted Rate
S16(3)(b), S16(4)(a) and S19(2)(b)	No	Volumetric Water Charges - Metered Rates

**Properties to be charged
(known as “rating units”)**
Schedule 2 category (category rated)
Schedule 3 – how it is rated

Rateable properties	Situation and use of land	Per rating unit
Rateable properties	Situation and use of land	Per rating unit
Rateable properties	Situation and use of land	Per rating unit

Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Land value

Rateable properties	n/a	Per rating unit
Rateable properties	n/a	Per rating unit

Rateable and non-rateable properties	Provision of service	Separately used or inhabitable parts of a rating unit
Rateable and non-rateable properties	Availability of service	Per rating unit
Rateable and non-rateable properties	Provision of service and use of land	The number of water closets or urinals within the rating unit

Rateable and non-rateable properties	Provision of service and use of land	The number of water closets or urinals within the rating unit
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Rateable properties	Situation of land	Per rating unit
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Rateable and non-rateable properties	Provision of service	Separately used or inhabitable parts of a rating unit
Rateable and non-rateable properties	Availability of service	Per rating unit
Rateable and non-rateable properties	n/a	Per x unit of water
Rateable and non-rateable properties	Situation and provision of service	Per rating unit and per x unit of water

Ko Te Tikanga o Tētahi Wāhanga Whakamahi Takitahi, Tētahi Wāhanga Kua Nohoia o tētahi Wāhanga Inenga

Definition of Separately Used or Inhabitable Part of a Rating Unit

A separately used or inhabitable part of a rating unit includes any part of a rating unit that can be used separately or inhabited by either the owner or any other person who has the right to use or inhabit that part by virtue of a tenancy, lease, licence or other agreement.

As a minimum, the land or premises intended to form the separately used or inhabitable part of the rating unit must be capable of actual habitation, or separate use.

Not rated as separately used parts of a rating unit:

- A residential sleep-out or granny flat without independent kitchen facilities
- A hotel/motel/hostel room with or without kitchen facilities
- Individual storage garages/sheds/partitioned areas of a warehouse
- Individual offices/premises of partners in a partnership

Ngā Wāhanga Reti o tētahi Hanga Reti

Rating Parts of a Rating Unit

A rating unit can be split due to the uses such as part commercial and residential, rural land and covenanted land becoming rateable part and non-rateable part.

Ngā Whakawāriutanga Kāinga

Property valuations

Wāriutanga Papa Noho me ngā tohanga Reti

Property Valuation and Rates allocation

The Council sets the total amount of rates required to fund its expenditure based on the budgeted costs included in this 10-year plan. For the majority of its rates, Council uses land value as the basis to distribute the total rates requirement proportionally across all properties in the district.

For industrial and commercial properties Council has moved partly towards capital value based rating.

Property revaluations are performed every three years and Council uses these rating valuations for the purposes of calculating the rates each rating unit is to pay. Council contracts Quotable Value (QV) as its valuation service provider (VSP). The latest revaluation of the district was carried out as at 1 September 2023 and these values have been used for rating purposes for the Long Term Plan.

The rating valuations are intended to provide relative values only and are based on the market value of a property at a particular point in time. It cannot be taken as a market valuation.

Ngā whaipānga o ngā whakawāriutanga reti hou Effect of new valuations on rates

It is important to note that an increase/decrease in values does not automatically mean that there will be an increase/decrease in rates. It depends on whether the valuation of a rating unit changes more than the average of the group of rating unit values.

Council does not collect extra rates as a result of valuation changes. Council calculates the total rates requirement for the year and then uses land values as the basis to distribute this total. Therefore, a change in the land value of a property will only impact the rates bill of the property to the extent that the change is higher or lower than the average change.

Council rate assessments contain different rates that make up the total amount:

- General Rates (calculated on land value with no differentials);
- Uniform Annual General Charge (set charge); and
- Targeted Rates (uniform charge or value based rate and may have differentials).

Taake Hua me ngā Ratonga Goods and Services Tax (GST)

All amounts stated in this rating system document are GST inclusive.

Ngā Utu Fees and charges

Council sets its fees and charges in accordance with the Schedule of Fees and Charges. Any request for additional services not covered in the schedule will be considered based on a recovery of associated cost.

Tūāpapatanga Whakawāriu Rating Base

Rates are assessed on all rating units as at 30 June of the preceding year. For example the 2026/2027 rates are assessed on rating units at 30 June 2026.

	Rating units in the district	Capital value of the district	Land value of the district
30 June 2026 projection	10,640	9,295,667,290	5,941,201,750

Te Whakareti a Te Kaunihera

How Council Rates

Ngā momo reti

Types of rates

- General Rates - generally used by the Council to fund activities that are of public benefit and cannot be charged to specific users
- Targeted Rates - a rate set for one or more Council activities. Some targeted rates may have differentials applied.

Reti whānui

General rate

The Council sets a general rate with no differentials, based on the land value of each rating unit. All rateable land within the Tararua District is liable for the general rates. Utilities are not liable for this rate as they do not have a land value.

All activities that are not funded by fees and charges, targeted rates, borrowings or any other income are funded out of the general rates. Please refer to the Revenue and Financing Policy for further details on the activities funded out of the general rates including the UAGC.

Activities	Total Revenue
Animal Management	\$95,814
Building Compliance	\$746,407
Cemeteries	\$404,648
Communication	\$445,000
Community Buildings	\$796,496
Community Development	\$475,612
Compliance & Monitoring	\$440,415
Customer Services	\$910,575
Democracy	\$1,755,976
District & Treasury	\$2,107,364
District Planning	\$659,566

Activities	Total Revenue
Economic Development	\$267,945
Emergency Management	\$256,433
Footpaths	\$10,482
Parks and Reserves	\$1,797,773
Public Conveniences	\$349,454
Waste Management	\$557,278
Wastewater	\$210,833

Rate in the \$ of Land value is 0.00208203

Total revenue collected General Rates for 2026/2027 is \$12,288,071

Utu Whānui Rite Ā-Tau

Uniform Annual General Charge

Uniform annual general charge (UAGC) is a specific levy of an equal amount on each rating unit. The UAGC is applied as a fixed amount to every rating unit within the district and does not vary with the value of the rating unit.

It is used as a mechanism to ensure each rating unit contributes a minimum amount of the general rate. Individuals benefit as each has an equal opportunity to access and use the assets and services, and to an extent, many within the community make similar use of the assets and services.

UAGC Rate per rating unit is \$690.10

Total revenue collected from Uniform General Charge for 2026/2027 is \$6,616,653

The UAGC is set at 26.74% which is within the 30% limit as per the Local Government (Rating) Act, clause 21.

Reti Aronga - Whare Pukapuka Libraries Targeted Rate

A targeted rate of the Library services provided in the district will be charged on every rating unit in the district as a fixed amount per rating unit.

Rate rating unit is \$228.45

Total revenue collected from Libraries Targeted Rate for 2026/2027 is \$2,190,370

Reti Aronga – Puna Kaukau Swimming Pools Targeted Rate

A targeted rate of the Swimming Pools services provided in the district will be charged on every rating unit in the district as a fixed amount per rating unit.

Rate per rating unit is \$133.61

Total revenue collected from Swimming Pools Targeted Rate for 2026/2027 is \$1,281,008

Reti Aronga Ratonga Whāiti - Tāone Specified Services Targeted Rate - Urban

A targeted rate for 71% of the Footpath services provided in the district. This rate is assessed on all rating units in the urban category.

Rate in the \$ of Land Value is 0.00009456

Total revenue collected from Specified services targeted urban rate for 2026/2027 is \$76,330

Reti Aronga Ratonga Whāiti – Ahumahi Arumoni Tuawhenua Specified Services Targeted Rate - Industrial Commercial - Rural

A targeted rate for 20% of Economic Development services provided in the district.

This rate is assessed on all rating units in the industrial/commercial rural categories.

Rate in the \$ of Capital Value is 0.00072110

Total revenue collected from Specified services targeted Industrial Commercial - Rural rate for 2026/2027 is \$206,111

Reti Aronga Ratonga Whāiti – Ahumahi Arumoni Tāone Specified Services Targeted Rate - Industrial Commercial - Urban

A targeted rate for 40% of Economic Development and 14% of Footpath net cost. This rate is assessed on all rating units in the industrial/commercial urban categories.

Rate in the \$ of Capital Value is 0.00098148

Total revenue collected from Specified services targeted Industrial Commercial - Urban rate for 2026/2027 is \$427,274

Reti Hangarua

Recycling Rates

Funding for recycling and the public benefit costs are best funded on a basis differentiated between rural, urban, and industrial/ commercial.

The majority of costs will be allocated to the urban sector to reflect the higher use and service levels in urban areas.

The balance of costs will be allocated between rural and industrial/commercial to reflect the waste generated by businesses, and the access to recycling services provided to the rural sector.

The fixed component of recycling will be charged differentially as a fixed amount targeted rate on a basis of approximately 20% rural, 70% urban, and 10% industrial/commercial for the net recycling cost.

Reti panonitanga aronga hangarua

Recycling targeted differential rate

The revenue required to fund the recycling services, less the amount collected from the kerbside recycling targeted differential rate, are collected from this rate on a differential basis to all rating units.

Differential Category	Basis	Differential	Rates per rating unit	Total Revenue
Rural	Rating Unit	20%	\$69.84	\$311,573
Urban	Rating Unit	70%	\$229.05	\$1,074,926
Industrial/Commercial	Rating Unit	10%	\$337.33	\$171,365

Total revenue collected from Recycling targeted Differential Rate for 2026/2027 is \$1,557,863

Reti panonitanga aronga hangarua taparori

Kerbside recycling targeted differential rate

This rate funds the cost of the kerbside recycling collection service. This rate is assessed on all rating units that have the kerbside recycling service available (excluding vacant land).

The targeted rate for kerbside recycling will be set on the basis of:

- a fixed amount per separately used or inhabitable part of a rating unit for urban properties where the Council’s kerbside collection service is available.
- a fixed amount per separately used or inhabitable part of a rating unit for industrial commercial properties where the Council’s kerbside collection service is available.

For this rate, available means the Council will collect recycling from the kerbside if put out for collection. In addition, where ratepayers elect, and the Council agrees, additional levels of service may be provided. For example, these additional services could be providing more recycling bins or more frequent service.

Category	Rates per SUIP	Total Revenue
Rural	-	-
Urban	\$71.75	\$312,687
Industrial/Commercial	\$71.75	\$30,781

Total revenue collected from Kerbside Recycling targeted Differential Uniform Rate for 2026/2027 is \$343,468

Ngā Reti Ara

Roading rates

Mahi Ara – Rohe whānui

Roading – District-wide

A targeted rate in the dollar on the rateable land value of every rating unit in the district to fund the costs of the roading activity, less the amount collected from the fixed rate differential and Land value differential rates. Utilities are not liable for this rate as they do not have a land value.

This is a district-wide rate in the dollar because Roding needs to be managed as a roading network and, on a district-wide basis, progressively throughout the funding year. This is consistent with the policy approach to funding taken by NZ Transport Agency (Council's primary Roding funding source) to fund Roding as a network.

Rate in the \$ Land Value is \$0.00099424

Total revenue collected from Roding – District Wide Rates for 2026/2027 is \$5,867,988

Reti Ara – reti panonitanga toka

Roading rate – fixed rate differential

This rate broadly represents the fixed cost of providing Roding, a cost that is shared by all ratepayers. This essentially treats the differentiated fixed amount targeted rate funding for Roding as a network access charge.

The fixed component of cost ranging from 20% to 25% will be charged differentially as fixed amount targeted rates on a basis of approximately 83% Rural, 13% Urban and 4% Industrial/Commercial.

These proportions closely match the assessed benefits received by each sector from the Roding activity expenditure and reflect the relative land values by sector.

Total revenue collected from Roding – Fixed Rate Differential for 2026/2027 is \$1,466,997

Category	Basis	Fixed Differential	Total Revenue
Rural	Rating Unit	\$273.44	\$1,217,607
Urban	Rating Unit	\$41.50	\$190,710
Industrial/commercial	Rating Unit	\$109.07	\$58,680

Reti Ara – Reti Panonitanga Wāriū Whenua

Roading rate – Land Value Differential rate

Heavy vehicles create more wear and tear than light vehicles per trip, with the wear and tear increasing sharply as the average load on an axle increases. The relative effect is measured by the Equivalent Standard Axle (ESA) of a vehicle configuration. This rate applies district-wide.

This rate links the extra costs incurred by Council with the tonnage shifted across local roads, and in turn attribute this tonnage to local properties.

Category	Differential*	\$ per \$1000 land value	Total Revenue
Dairy	20.12	0.45696301	\$505,763
Forestry	69.51	1.57870274	\$394,066
Farming (non-dairy)	7.19	0.16329841	\$484,635
Industrial	34.96	0.79400730	\$42,371
Commercial	15.87	0.36043753	\$34,527
Residential	1.00	0.02271188	\$21,825
Lifestyle	2.35	0.05337292	\$23,367
Other	31.26	0.70997335	\$20,021
Mining	74.26	1.68658422	\$1,400
Utilities with LV=0	-	-	-

Total revenue collected from Roothing - Land value differential rate for 2026/2027 is \$1,527,974

** A change has been made the differential disclosed ratio that was previously shown in the Long Term Plan. The differential ratio has been updated to represent the \$ per \$1,000 land value correlation to residential categories as the 1.0. This allows for changes in categories of properties that occur throughout the year without negatively impacting on other properties within each category. The differential relationship was correctly disclosed in other ways, within the Long Term Plan being the correct \$ per \$1,000 land value, the Council has not made any policy changes to the differential relationship.*

Ngā reti whakapaipaitanga tāone pokapū

Town centre refurbishment rates

Council is funding the town centre refurbishments through two targeted fixed rates.

A lump sum payment option was made available in 2008 for Dannevirke town centre refurbishment. Rating units on which the lump sum was paid in full in 2008/09 do not pay this rate. This option is no longer available for current and new ratepayers.

Because a number of ratepayers had taken up the lump sum paying option the town centre refurbishment rates will be set as follows:

Ngā whakapaipaitanga tāone pokapū o Tāmaki-nui-a-Rua Dannevirke town centre refurbishments

This rate is for the cost of Dannevirke town centre refurbishment and is assessed on all rating units in the District except those where the ratepayer at the time took up the lump sum paying option in 2008 and paid the rate in full.

Rate per rating unit is \$0.00

Total revenue collected from Dannevirke Town Centre Refurbishments rate for 2026/2027 is nil.

Ngā whakapaipaitanga rohe tāone District town centre refurbishments

This rate is for the cost of other town centre refurbishment and is assessed on all rating units in the District.

Rate per rating unit is \$53.51

Total revenue collected from District Town Centre Refurbishments rate for 2026/2027 is \$511,417

Ngā reti wai Water rates

Ratonga Wai Reti Aronga Water Supply Targeted Rate

Water Targeted Rate fund the costs of the water supply in the district and is assessed on all rating units either connected, or capable of connection, to the Council's water system.

Tūhono Connected

A charge for each separately used or inhabitable part of a rating unit that is connected to a Council operated water supply, excluding those that are metered and charged on a volumetric basis.

Whaipainga Serviceable

50% of the connected rate per rating unit that an ordinary supply of water is available but is not connected to Council operated water supply, excluding those that are metered and charged on a volumetric basis.

By "water is available", it means a rating unit is within 100 metres of Council's water system and could be effectively connected to the water system.

Water Supply – connected \$1,045.04

Water Supply – serviceable \$522.52

Total revenue collected from Water Supply Targeted rate for 2026/2027 is \$5,480,688

Utu Wai Ā-Rōrahi (wai ā-mita) Volumetric Water Charges (water by metre)

This is collected under Section 16 and 19 of the Local Government (Rating) Act 2002.

Rating units supplied from town water supplies are charged a rate as a fixed amount under Section 16, plus a charge for all water consumed above a certain quantity under Section 19 of the Local Government (Rating) Act 2002.

The standardised charges for water supplied through a meter are:

- A targeted rate per rating unit.
- Plus a charge in excess of 80 cubic metres supplied during each consecutive three-month period per separately used or inhabitable part of a rating unit.

The unit rate per cubic metre in excess of 80 cubic metres per quarter will be set by the Council annually based on the percentage change in the urban water targeted rate compared to the previous year.

Large volume users depicted as consumers using more than 2,000 cubic metres per quarter may be charged at a different rate for water supplied in excess of 80 cubic metres per quarter to other users and such rate will be set by the Council annually.

Rate per rating unit is \$1,045.04

Total revenue collected Rate for 2026/2027 is \$663,597

Water Supply –Volumetric

- Extraordinary Users \$5.00 per m³
- Large Volume users \$2.60 per m³
- Administration Charge \$26.00 per quarter

Total revenue collected from Volumetric Water Charges (water by meter) for 2026/2027 is \$1,399,588

Reti wai - Pongaroa Pongaroa water rate

The rate funds the Pongaroa Rural Water Supply Scheme. Rating units liable for this rate are those that are connected to Pongaroa Rural Water Supply Scheme. A separate targeted rate applies to each unit of water that is connected to the Pongaroa Rural Supply supplied from this Scheme. One unit is for a maximum of one cubic metre of water (by volume) per day through a 20mm pipe at a gravity fed pressure.

Rate per each unit of water on every 20mm pipe connection is \$140.71

Total revenue collected from Pongaroa Water Rate for 2026/2027 is \$92,308

Ngā reti Waipara Wastewater rates

Ngā Reti Aronga Waipara Wastewater Targeted Rate

The Wastewater Targeted rates fund the wastewater supply through the district except for educational establishments and multi-use residential properties and is assessed on all rating units either connected, or capable of connection, to the Council's wastewater system.

Tūhono Connected

A charge for each separately used or inhabitable part of a rating unit that is connected to a Council operated wastewater supply.

Whaipanga Serviceable

50% of the connected rate per rating unit where wastewater is available but is not connected. By "wastewater is available", it means a rating unit is within 100 metres of

Council’s wastewater system and could be effectively connected to the wastewater system.

**Mahinga Torutoru (utu whareiti)
Multiple Use (Pan charge)**

(Except for educational establishments and multi-use residential properties)

33% of the full charge, on each water closet/urinal between 4 and 12.

There is no charge for the 13th and subsequent water closets/urinals.

Note: a rating unit used primarily as a residence for one household will be treated as having only one water closet/urinal.

Educational establishments and multi-use residential properties

Educational establishments will be charged a targeted rate on each water closet/urinal connected to the urban wastewater system.

Educational establishments are defined under Schedule 1, Clause 6 of the Local Government (Rating) Act 2002.

A remission policy applies to educational establishments.

Wastewater Supply – connected \$1,088.49

Wastewater Supply – serviceable \$544,24

Wastewater Supply – Multiple Use \$362.79

Wastewater Supply – educational establishments and multi-use residential properties \$1,088.49

Total revenue collected from Wastewater Targeted Rate for 2026/2027 is \$6,162,813

**Reti Aronga Wai Ua Tāone
Stormwater
Targeted Rate**

A targeted rate will be charged on every rating unit in the district’s stormwater drainage area where the stormwater is collected and disposed of to limit flood damage as a fixed amount per rating unit.

Rate per rating unit is \$263.49

Total revenue collected from Stormwater Rate for 2026/2027 is \$1,343,416

Wāhanga Utu Instalments

Rates and charges for the year ending on 30 June 2027 will be assessed in four instalments, which will become due and payable on the following dates:

	Due date	Instalment period
Instalment 1	31 August 2026	1 July 2026 to 30 September 2026
Instalment 2	30 November 2026	1 October 2026 to 31 December 2026
Instalment 3	28 February 2027	1 January 2027 to 31 March 2027
Instalment 4	31 May 2027	1 April 2027 to 30 June 2027

Charges for Water Metered Rates for the year ending on 30 June 2026 will be assessed in four instalments, which will become due and payable on the following dates:

	Meters read	Due date
Instalment 1	1 September 2026	20 October 2026
Instalment 2	1 December 2026	20 January 2027
Instalment 3	1 March 2027	20 April 2027
Instalment 4	1 June 2027	20 July 2027

Rā whaina reti takamuri Rates in arrears penalty date

A penalty of 10% will be applied to previous years' rates assessed before 1 July 2026 that remain unpaid on 10 July 2026, and again on 10 January 2027.

Ngā Whaina Penalties

In accordance with Section 57 and 58 of the Local Government (Rating) Act 2002:

A penalty of 10% will be added to each instalment or part thereof "current rates" that are unpaid after the due date for payment on the following dates:

Due date	Current rates penalty date
31 August 2026	2 September 2026
30 November 2026	2 December 2026
28 February 2027	2 March 2027
31 May 2027	2 June 2027


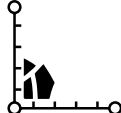


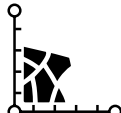












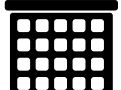



For Water Metered Rates, a penalty of 10% is added to all amounts of rates remaining unpaid a day after the due date, as listed below:

Due date	Water metered rates penalty date
20 October 2026	22 October 2026
20 January 2027	22 January 2027
20 April 2027	22 April 2027
20 July 2027	22 July 2027

Tauria papanoho pikinga reti tūtohu

Sample properties for proposed rates increase

Proposed rates increases for rural, urban and commercial & industrial properties of different Land Values (LVs).

Urban	Rural	Commercial & Industrial
 <p>Current rates: \$3,670 p/a LV: \$77,000</p> <p>\$3,756</p> <p>Difference from this year \$86 p/a (2.34%)</p>	 <p>Current rates: \$1,970 p/a LV: \$149,000</p> <p>\$2,056</p> <p>Difference from this year \$86 p/a (4.36%)</p>	 <p>Current rates: \$4,106 p/a LV: \$30,000</p> <p>\$4,228</p> <p>Difference from this year \$122 p/a (2.97%)</p>
 <p>Current rates: \$3,791 p/a LV: \$117,000</p> <p>\$3,883</p> <p>Difference from this year \$93 p/a (2.45%)</p>	 <p>Current rates: \$2,841 p/a LV: \$510,000</p> <p>\$3,021</p> <p>Difference from this year \$179 p/a (6.31%)</p>	 <p>Current rates: \$4,129 p/a LV: \$45,000</p> <p>\$4,254</p> <p>Difference from this year \$125 p/a (3.02%)</p>
 <p>Current rates: \$4,085 p/a LV: \$110,000</p> <p>\$4,196</p> <p>Difference from this year \$111 p/a (2.72%)</p>	 <p>Current rates: \$3,346 p/a LV: \$300,000</p> <p>\$3,433</p> <p>Difference from this year \$86 p/a (2.58%)</p>	 <p>Current rates: \$1,750 p/a LV: \$123,000</p> <p>\$1,830</p> <p>Difference from this year \$80 p/a (4.55%)</p>
 <p>Current rates: \$4,026 p/a LV: \$90,000</p> <p>\$4,026</p> <p>Difference from this year \$107 p/a (2.65%)</p>	 <p>Current rates: \$10,268 p/a LV: \$2,920,000</p> <p>\$10,908</p> <p>Difference from this year \$ 640 p/a (6.23%)</p>	 <p>Current rates: \$5,732 p/a LV: \$230,000</p> <p>\$5,930</p> <p>Difference from this year \$198 p/a (3.46%)</p>
 <p>Current rates: \$4,246 p/a LV: \$165,000</p> <p>\$4,372</p> <p>Difference from this year \$126 p/a (2.97%)</p>	 <p>Current rates: \$8,565 p/a LV: \$2,360,000</p> <p>\$9,094</p> <p>Difference from this year \$529 p/a (6.17%)</p>	 <p>Current rates: \$15,620 p/a LV: \$1,070,000</p> <p>\$16,359</p> <p>Difference from this year \$566 p/a (3.59%)</p>
 <p>Current rates: \$4,649 p/a LV: \$300,000</p> <p>\$4,803</p> <p>Difference from this year \$155 p/a (3.32%)</p>	 <p>Current rates: \$14,420 p/a LV: \$3,950,000</p> <p>\$15,405</p> <p>Difference from this year \$985 p/a (6.83%)</p>	 <p>Current rates: \$11,908 p/a LV: \$1,060,000</p> <p>\$12,252</p> <p>Difference from this year \$344 p/a (2.89%)</p>
 <p>Current rates: \$4,515 p/a LV: \$255,000</p> <p>\$4,659</p> <p>Difference from this year \$144 p/a (3.19%)</p>	 <p>Current rates: \$34,536 p/a LV: \$10,900,000</p> <p>\$36,760</p> <p>Difference from this year \$2,224 p/a (6.44%)</p>	 <p>Current rates: \$13,299 p/a LV: \$900,000</p> <p>\$13,616</p> <p>Difference from this year \$317 p/a (2.38%)</p>

Refer to Council’s website to search and view the detailed rates for individual rating assessments.

Kuputaka

GLOSSARY

Activity The operation of a facility or the provision of a service.

Asset Management Plan A plan, which identifies the current status of an asset, future renewal programme and options to meet growth due to demand/expansion.

Assets Assets are things that the Council owns such as roads, parks, footpaths, buildings.

Capital Development Is the creation of new assets or the addition of new components to existing assets that extend any assets service potential.

Capital Expenditure This is spending on new Council assets or replacing existing assets.

Capital Renewal Is the replacement of existing assets when they have reached the end of their useful life.

Capital Value The probable sale price of the freehold interest of the property if offered for sale at the time of valuation.

Community Board Elected community members/ward councillors to represent the interests of the community to Council.

Community Outcomes The community's priorities for the future of the district, identified through a community consultation process.

Cost of Service The true cost of performing an activity. Calculated as the total of direct costs, support costs, depreciation, interest and debt servicing.

Council-Controlled Organisation (CCO) means a council organisation that is:

- a) a company—
 - i) in which equity securities carrying 50% or more of the voting rights at the meeting of the shareholders of the company are—
 - A) held by one or more local authorities; or
 - B) controlled, directly or indirectly, by one or more local authorities; or
 - ii) in which one or more local authorities have the right, directly or indirectly, to appoint 50% or more of the directors of the company; or

- b) an organisation in respect of which one or more local authorities have, whether or not jointly with other local authorities or persons,—

- i) control, directly or indirectly, of 50% or more of the votes at any meeting of the members or controlling body of the organisation; or

- ii) the right, directly or indirectly, to appoint 50% or more of the trustees, directors, or managers (however described) of the organisation.

Council-Controlled Trading Organisation

(CCTO) A council-controlled organisation that operates a trading undertaking for the purpose of making a profit, formerly known as a Local Authority Trading Enterprise (LATE).

Depreciation The cost or value of the economic benefit of an asset used during a financial year.

Groups of Activities The Council's services are divided into nine groups of activities based on their relationship and the rationale for providing them.

Indicator Flag or signal that represent an issue of concern or which measure change or progress toward a desired outcome.

Infrastructural Assets Fixed utility systems that provide a continuing service to the community that are not generally regarded as tradeable. These assets include roads, water and sewerage services and stormwater systems.

Internal Recoveries Payment by one Council department to another in return for a service provided.

Land Value The probable price that would be paid for the bare land as at the date of valuation. The value includes development work such as drainage, excavation, filling, levelling, retaining walls, clearing, fertility build-up, flood protection.

Long Term Plan A plan which outlines the Council's programme for the next 10 years and how it will contribute to achieving the community outcomes. Formerly referred to as the Long Term Council Community Plan (or Community Plan).

Measure The actual piece of information or data used to gauge an indicator.

Mission This describes Council's basic purpose (its fundamental reason for being) and specifies the role Council is going to play in its environment.

Operational Expenditure All funding for providing services on a day to day basis, excluding renewal and capital expenditure.

Operating Revenue Revenue received as part of day-to-day activities. Includes user charges and rates but not capital revenue (such as new loans).

Performance Measure Measure by which organisational performance may be judged in relation to objectives.

Policy A course of action or set of parameters adopted by the Council or by management within which decisions can be made and action can be taken.

Private Benefit This occurs when individuals who benefit from a service can be clearly identified and therefore charged for that service. It applies to user charges, application fees, purchase price, and water by meter, though there are exceptions to the rule.

Public Benefit This relates to spending which benefits the community in general and for which no individual beneficiaries can be clearly identified.

Renewal Expenditure Funding for works that replace the existing assets over their projected lifetime. Generally funded from the depreciation reserve fund.

Reserve Funds Money set aside for a specific purpose. (See also Special Funds.)

Resource Consent This is permission to use resources such as land, water and air, granted under the Resource Management Act 1991.

Restricted Assets Assets that cannot be disposed of because of legal or other restrictions and that provide benefit or service to the community. They include reserves vested under the Reserves Act 1977, endowments and property held in trust for specific purposes.

Revenue Money received by Council.

Revenue and Financing Policy This is a statement about who should pay for the services provided by Council. The policy outlines who will benefit for each Activity and who should pay for it, taking into account fairness and what is practical.

Separate Rate A rate levied over a particular group of properties that receive or are capable of receiving a specific service or benefit additional to that provided by general rate funding.

Service Delivery Plan Outlines each of the Council's activities including service levels, performance measures, issues and future demand.

Significance This is the degree of importance of an issue, proposal, decision, or matter, as assessed by the local authority, in terms of its likely impacts, and or likely consequences.

Special Funds Money set aside for a specific purpose. (See also Reserve Funds.)

Strategy Outlines how the district is going to undertake particular actions to deliver the community outcomes.

Submission Your opportunity to tell the Council your views on the Ten Year Plan. Submissions need to be made in writing.

Ten Year Plan A plan, adopted every three years, that sets the strategic direction for the Council over the next 10 years and outlines Council's contribution towards achieving the community outcomes. The Ten Year Plan is the same as the Long Term Plan. The term "Ten Year Plan" is used for ease of understanding.

Three waters Refers to drinking water, wastewater, and stormwater.

Toby A valve situated at the property boundary for the purpose of controlling the flow of water to the property.

User fees and charges Fees charged to the community for use of specific services and facilities provided by the Council.

Vision Council's view of the future state of its community. It is used to inspire people into action, define future direction and implies that what we do now can influence and change the future for the better.



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