

land of  
ranges



# ANNUAL PLAN 2022/23



# North Island

## NEW ZEALAND



### *Untouched coastline, bush-cloaked ranges, sparkling fish-filled rivers...*

Rugged ranges, remote coastline, bush-clad valleys – defined by hundreds of kilometres of river. The Tararua District stretches from Mount Bruce to north of Norsewood, and is bounded by the foothills

of the majestic Ruahine and Tararua Ranges, and the shores of the Pacific on the East Coast. The physical presence of Tararua is awesome.

### *In the beginning...*

The Kurahaupo canoe made landfall on the Mahia Peninsula; the three principal chiefs on board were Ruatea, Whatonga and Popoto. Rongomaiwahine of the Mahia Peninsula, one of the descendants of Popoto, married Kahungunu, a descendant of the Takitimu aristocracy. Their marriage was the beginning of the Ngāti Kahungunu of Hawke's Bay.

Whatonga established himself near Cape Kidnappers, and built himself a house, which he called 'Heretaunga'. Whatonga's son, Tara, who was born in Hawkes Bay, finally made his home in the Wellington area. His name is commemorated in many places from Napier through to Wellington. From Whatonga's second marriage was born Tautoki, who was the father of Tane-nui-a-Rangi, or Rangitāne as he is more commonly known.

Tara's descendants, the Ngai-Tara, and the Rangitāne people eventually peopled many parts of the Heretaunga, Central Hawke's Bay, Tararua, and Wairarapa areas. The pre-European history of the district tells of a vast primeval forest with clearings occupied by Māori.

European settlement within the district started in 1854 when the first sheep were driven up the coast from Wellington to establish coastal stations, but access to this area remained almost entirely by sea until well into last century.

There are some great communities waiting to be discovered in Tararua. Each has a unique identity, story to tell and experience to share. From the hardship tales of the Scandinavian settlers who felled the Seventy Mile Bush, to the pioneers who established farming on the district's rugged east coast at Herbertville and Akitio. These communities are one of the elements that make this district unique in New Zealand.

Around 95% of Tararua's 400,000 hectares is farmed and the district has a reputation for producing high quality stock. Sheep, beef, and dairy are the most significant types of farming, representing 90% of all holdings and accounting for 99% of total stock units. Forestry is a growing industry and there are now more than 13,000 hectares planted in pinus radiata.

Pastoral farming continues to be the major economic sector within Tararua.

***Tararua is a unique, proud, and diverse district of rugged unspoiled landscape***



# ANNUAL PLAN

2022/23

 TARARUA DISTRICT COUNCIL

Year Two of the 2021-2031 Long Term Plan.

The Long Term Plan 2021-2031 was adopted by Council on 30 June 2021.

**Tararua District Council**  
26 Gordon Street, Dannevirke 4930  
PO Box 115, Dannevirke 4942

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# 01 OVERVIEW

# Guide to the Annual Plan

There are five sections to this Annual Plan.

Here is a brief guide to the information contained in each section.

The information presented meets the requirements of the Local Government Act 2002.

## Part 1: Overview

This section discloses the areas of focus, challenges, and opportunities for the year ahead.

## Part 2: Activities

Information is provided here for the group of activities and each activity of Council, including why Council is involved, the intended outcomes, the service levels that Council intends to deliver and how the results will be measured.

## Part 3: Rates

This section contains the Funding Impact Statement, and the schedules of General and Targeted Rates.

## Part 4: Financials

This section contains the prospective financial statements together with the accompanying notes.

## Part 5: General information

This section provides information on the elected persons that make up the Council and Community Boards, the Management Team, contact details, and a glossary of terms.

## Associated documents

A comprehensive list of fees and charges will be found in 'Fees and Charges 2022/23'.

Other associated policies include:

1. Treasury Risk Management Policy and Procedures
2. Significance and Engagement Policy
3. Infrastructure Strategy
4. Remission Policy
5. Revenue and Financing Policy
6. Accounting Policies
7. Significant Forecasting Assumptions and Risks

The above policies can be found in the 2021–2031 Long Term Plan.



## Mayor's message

This year's annual planning round has been one of the more challenging and, in some way frustrating I have experienced. Tararua District is at a pivotal point in its 33-year history. We have been experiencing population growth in recent years, which has put pressure on our infrastructure.

We have a significant opportunity for the district with the building of the Te Ahu a Turanga – Manawatu Tararua Highway and we anticipate continued growth in the years ahead.

Against this backdrop of growth, we have faced some very challenging times with Covid 19, droughts and the impacts of climate change being felt by most. Now we have strong inflation, supply chain disruptions and the war in Ukraine.

In addition to these, your Council also faces a number of challenges around the age and condition of some of its infrastructure and, what has only become apparent in the last year or so, some legacy under-resourcing issues. The Chief Executive explains more about these in his introduction.

I'm not going to sugar coat it, we have some difficult times ahead of us as a Council, as a district and as a country. We will need to have some brave conversations and make some difficult decisions, but I am confident Tararua will be a better place for us all to live once we get through the period ahead. And we will get through these tough times together if we stay strong and united – he waka eke noa!



**I'm not going to sugar coat it, we will need to have some brave conversations and make some difficult decisions**



It is this building of strength and unity that makes the development of a district strategy so important. If we know where we are headed, we can build the future we want, together.

This year it is also important to residents throughout our district as local government elections will take place on 8 October. Your vote matters and I encourage you to vote, enrol to vote if you have not voted before or, even better, stand as a candidate and help shape the future of our Land of Ranges.

Central Government is not helping Councils at present by adding a large number of extremely important reforms to our plate when it is already full. These include:

- The Three Waters Reform Programme
- Future for Local Government Review
- Resource Management Amendment Act 2020
- National Policy Statement for Freshwater Management 2020
- National Policy Statement for Highly Productive Land

These are all very important pieces of work and have significant lasting impacts for Tararua District and New Zealand. To try to drive these types of reform, reviews and legislation through in the current climate places far too much on Councils at one time, particularly small Councils like Tararua that don't have huge resources. Your Councillors and our staff have had to invest significant hours in understanding and responding to all of these, time we would have much preferred to spend on other important matters.

The result of the challenges we face is the 11.22% rates increase Council has settled on for the year ahead. I wish I could tell you that this will be the last year of higher rates increases than we are accustomed to but, I simply can't because anticipated inflation is likely to place considerable pressure on our budgets.

Over time however, the growth we are experiencing will mean our costs are shared over more ratepayers and, with 104 new homes consented (including relocated houses) over the last 12 months and 286 over the last 2 years, it is already happening. As a Council we want to embrace this growth as it is important for our future, however, we need to do so in a sustainable way.

I firmly believe we are now headed in the right direction to make the Land of Ranges the place that we, and future generations, will be proud to call home.



Tracey Collis  
Mayor



# Chief Executive's message

I have been the Chief Executive for Tararua District Council for 18 months now. During that period, I have sought to better understand the recent history of the organisation, the state of our infrastructure and facilities and the resourcing required to deliver positive outcomes for the people of the Tararua District.



**Many Councils and governments across the country and the world have spent the last four decades under-investing in infrastructure**

I have come to understand that Council has some significant issues to address, and while some of them will take time to address, we cannot hide from them.

The first issue is how Council has set the annual rates increase each year. Previously we have primarily tended to base each rate increase on what Council felt was affordable by ratepayers each year. While this approach had merits, it does have consequences. The resulting lack of resources has meant a lack of robust strategic planning, band-aid solutions being applied when things break, and poor levels of compliance in the heavily regulated environment Council operates, rather than seeking long-term solutions

The first resource area that needed addressing was in staffing. I can understand wanting to keep staff numbers, and therefore the resulting cost, as low as possible. It has led to staff often being stretched beyond their capacity and unable to achieve the outcomes we want and are expected of us. I can assure you our staff do a fantastic job and are passionate about delivering great outcomes for the community we serve. However, they have simply not been properly resourced to do so. I have been working to address this as a priority.

To highlight this, I refer to the calculations from a NZ Taxpayers Union report. Tararua District is one of the largest rural Councils in New Zealand and yet is only 19th out of 23 for personnel costs per ratepayer. The staff cost per ratepayer in 2020 (the latest figures available) for Tararua District Council was \$791 per-ratepayer versus \$2,046 for Hurunui District Council. Even with the current increase in staff resources as part of this Annual Plan we will still only rank in the middle of the table.

Much of our infrastructure is ageing and under-performing. It will require replacement and/or large improvements in the years ahead. This is not unique to the Tararua District. Many Councils and governments across the country and the world have spent the last four decades under-investing in infrastructure that now requires growth and environmental upgrades.

We regularly see examples of infrastructure failing in the news. This has largely been due to the economic model adopted in the 1980's and followed ever since and is a contributor to Central Government's Three Waters Reform. Unfortunately, the outcome of this approach is becoming increasingly obvious and will require significant investment over many years to remedy.

On top of these fundamental issues, Council has also had to cope with Covid 19 and the challenges it has brought to us all. As the Mayor has said, we also have the seemingly never-ending increase in compliance and regulation imposed on Local Government to keep on top of. Responding to these Central Government initiatives takes time and resources that we'd much rather invest elsewhere but we have no option but to divert.

We also need to invest to accommodate the unprecedented growth the district is experiencing at present. Supporting growth costs, and we need to ensure we get this right as all growth is not necessarily good growth. A lot of work is being done in this space to ensure we get it right, but we are playing catch up.

Your rates are also being impacted by the strong inflation that has emerged and the significant impacts to supply chains we have been experiencing for some time now, with no end in sight at present. We also face the cost impacts that the war in Ukraine looks likely to impose on the world.

I would rather be writing this introduction telling you we can continue to have small rates increases and everything will be fine. The simple fact is I can't say that as it is not the case. It is time for us as a district to face up to some cold hard facts. We need to invest significantly to simply maintain where we are at now, let alone grow and develop.

For all the reasons highlighted above, we are faced with an average rates increase of 11.22% this year. As a ratepayer in Tararua myself, I know how hard large rate increases are to accept. But as the Chief Executive of your Council, I also know how important it is that we provide our staff the resources they need to make the Land of Ranges a better place for all.

Finally, as the Mayor encouraged in her message to us, October brings us the opportunity to vote or stand in the upcoming local government elections. If you are eligible to vote then I urge you do to do so. Whether you are content or desire change, your vote matters. It is also your opportunity to stand for election and become a champion for our Land of Ranges and all of us who live here.



Bryan Nicholson  
Chief Executive

# Quick Facts

What's changed from our LTP Year 1 and LTP Year 2 compared to our Annual Plan (AP)

	LTP Year 1 (2021-22)	LTP Year 2 (2022-23)	Annual Plan 2022-23
<b>Overall rates increase</b>	9.82%	7.80%	11.22%
<b>Finance Costs</b> Interest cost assumptions increased from 2.1% to 3.04%	1M	1.2M	1.7M
<b>Employee Benefit cost</b> This includes staff that were external to the business being employed internally and increases to meet regulatory changes and compliance	7.1M	7.2M	9.5M
<b>Fees &amp; Charges</b> This includes increases in Building Services, District Planning (Resource Management fees) and Animal Control fees. Solid waste fees have also been increased to take account of the increase in the costs of Carbon Credits and the Waste Minimisation Levy.	4M	4M	4.8M
<b>Capital Spend</b> This includes capital spend that has moved from Year 1 to Year 2 of the LTP following a review of all capital projects especially for Route 52 (3.2M) which is a 3-Year Project.	30M	24.5M	28.7M
<b>Subsidies</b> A significant portion of the subsidies is from Waka Kotahi (Transportation subsidies of 70%)	22M	14M	17.5M
<b>Operating Expenses</b> Increase in contract cost, maintenance and operational expenses offset by external resources being employed internally.	21.6M	22M	22M
<b>Depreciation expenses</b> Maintained the funding levels as per the LTP.	15.1M	15.8M	15.6M
<b>Accelerated Debt repayment</b> Changed to reduce the overall rates impact. Intention is to catch up in the following years of the LTP.	2% of rates increase	2% of rates increase	1% of rates increase

# Where do your rates go?

Every \$100 collected is allocated to these services.

This graphic shows the range of services that the 2022/23 rates will go towards. Some of them may not be obvious to you. In total, rates make up about 60% of the Council's annual income.



# Annual Plan at a Glance

	Where we are spending the rates increases	Expenditure What do we spend on		Funding How we fund our expenditure		
		Capital	Operational*	Rates	Subsidies	Other
 <b>Roading and Footpaths</b>	0.37%	14,775	10,216	6,685	17,028	140
 <b>Community &amp; Recreation Facilities</b>	2.37%	1,689	6,390	6,300	272	1,208
 <b>Regulatory Services</b>	1.79%		4,240	2,311		1,922
 <b>Building Communities &amp; Leadership</b>	1.62%	239	3,134	3,221		1
 <b>Solid Waste</b>	0.51%	130	2,823	1,548	128	1,243
 <b>Water</b>	0.23%	2,547	2,652	2,398		1,265
 <b>Wastewater</b>	1.31%	7,507	2,413	3,314		210
 <b>District Promotion &amp; Economic Development<sup>^</sup></b>	0.00%	57	1,188	1,133	50	66
 <b>Stormwater<sup>^</sup></b>	-0.12%	327	395	581		4
 <b>Treasury and support</b>	3.14%	1,494	9,601	1,184		227
<b>TOTAL</b>	<b>11.23%</b>	<b>\$28,764</b>	<b>\$33,370</b>	<b>\$28,675</b>	<b>\$17,477</b>	<b>\$6,285</b>

\*Includes operating expenses, Employee Benefit Costs and Finance Costs. Does not include Depreciation and Amortisation Costs.

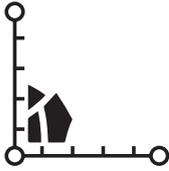
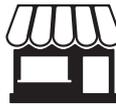
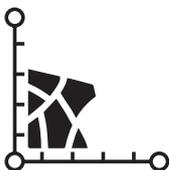
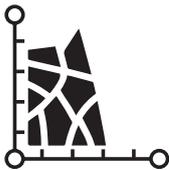
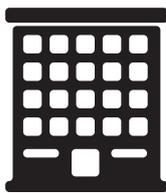
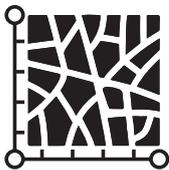
<sup>^</sup>Rates requirement for these activities are lower than current year. Note: Amounts above are in \$'000.

# Major capital projects

	Description	Revised Year 2
 <b>Route 52</b>	Route 52 Boundary to Weber	5,000,000
 <b>Norsewood Water</b>	Norsewood Alternate Water Source Infrastructure	400,000
 <b>Pahiatua Water</b>	Pahiatua Weir & Infiltration Gallery Investigation, Design and Renewal	250,000
 <b>Dannevirke Wastewater</b>	Dannevirke Dewatering /Sludge Press Process	300,000
 <b>Dannevirke Wastewater</b>	Dannevirke Wastewater Treatment Plant Upgrade	600,000
 <b>Dannevirke Wastewater</b>	Dannevirke Wastewater Replacement Inflow Screen, Roofing, Mobile Septic Tank	300,000
 <b>Dannevirke Wastewater</b>	Dannevirke Inverted Syphon Replacement	1,200,000
 <b>Pahiatua Wastewater</b>	Pahiatua Wetland Development	400,000
 <b>Pahiatua Wastewater</b>	Pahiatua Wastewater Treatment Plant Design	110,000
 <b>Eketāhuna Wastewater</b>	Eketāhuna Wetland Development	840,000
 <b>Eketāhuna Wastewater</b>	Eketāhuna Wastewater Treatment Plant Upgrade	950,000
 <b>Community &amp; Administration Buildings</b>	Carnegie Re-Design and Re-Development	120,000
 <b>District Wide Walkway</b>	Lindauer Walkway	250,000
 <b>Public Conveniences</b>	Dannevirke Barraud Street Toilets	130,000

# Sample properties for proposed rates increase

Proposed total rates increases for rural, urban and commercial & industrial properties of different Land Values (LVs).

Urban		Rural		Commercial & Industrial	
	<b>\$2,504</b> LV: \$32,000 +8.39%		<b>\$1,761</b> LV: \$95,000 +10.77%		<b>\$2,945</b> LV: \$20,000 +9.93%
	<b>\$2,745</b> LV: \$40,000 +10.29%		<b>\$2,063</b> LV: \$225,000 +11.81%		<b>\$2,923</b> LV: \$28,000 +10.19%
	<b>\$2,782</b> LV: \$52,000 +10.19%		<b>\$2,584</b> LV: \$405,000 +11.65%		<b>\$1,903</b> LV: \$72,000 +8.75%
	<b>\$2,623</b> LV: \$67,000 +8.11%		<b>\$6,875</b> LV: \$1.89m +11.25%		<b>\$4,021</b> LV: \$175,000 +7.54%
	<b>\$2,922</b> LV: \$102,000 +9.87%		<b>\$7,627</b> LV: \$2.15m +11.23%		<b>\$14,599</b> LV: \$580,000 +2.43%
	<b>\$3,135</b> LV: \$165,000 +9.34%		<b>\$18,939</b> LV: \$6.06m +11.08%		<b>\$15,991</b> LV: \$820,000 +1.07%
	<b>\$3,386</b> LV: \$250,000 +8.89%		<b>\$32,062</b> LV: \$10.6m +11.05%		<b>\$12,151</b> LV: \$850,000 +3.50%

# Annual Plan disclosure statement

for the year ending  
30 June 2023

## What is the purpose of this statement?

The purpose of this statement is to disclose the Council's planned financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

The council is required to include this statement in its long-term plan in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014 (the regulations). Refer to the regulations for more information, including definitions of some of the terms used in this statement.

Benchmark	Quantified Maximum Limit	Planned Limit	Met
<b>Rates affordability benchmark</b>			
Increases	7.90%	11.22%	No
<b>Debt Affordability</b>			
Net Debt as a percentage of total revenue	<150	110%	Yes
Net interest as a percentage of total revenue	<7%	3.4%	Yes
Net interest as a percentage of annual rates income (debt secured under debenture)	<10%	5.8%	Yes
Liquidity (External term debt + committed loan facilities + available liquid investments to existing external debt)	>110%	124.5%	Yes
Balanced Budget Benchmark	>100%	107%	Yes
Essential Services Benchmark	>100%	197%	Yes
Debt Servicing Benchmark	<10%	3.4%	Yes

## Notes

### 1. Rates affordability benchmark

- (1) For this benchmark,—
  - (a) the council's planned rates income for the year is compared within the weighted average local government cost index (BERL Local Government Cost Index) in any year plus two percent on rates contained in the financial strategy included in the council's long-term plan; and
  - (b) the council's planned rates increases for the year are compared with within the weighted average local government cost index (BERL Local Government Cost Index) in any year plus two percent] on rates increases for the year contained in the financial strategy included in the council's long-term plan.
- (2) The council meets the rates affordability benchmark if—
  - (a) its planned rates income for the year equals or is less than each quantified limit on rates; and
  - (b) its planned rates increases for the year equal or are less than each quantified limit on rates increases.

### 2. Debt affordability benchmark

- (1) For this benchmark, the council's planned borrowing is compared with the following limits on borrowing contained in the financial strategy included in the council's long-term plan.
  - a) Net debt as a percentage of total revenue does not exceed 50%
  - b) Net interest as a percentage of total revenue does not exceed 7%
  - c) Net interest as a percentage of annual rates income (debt secured under debenture) does not exceed 10%
  - d) Liquidity (External, term debt + committed loan facilities + available liquid investments to existing external debt) exceeds 110%
- (2) The council meets the debt affordability benchmark if its planned borrowing is within each quantified limit on borrowing.

### 3. Balanced budget benchmark

- (1) For this benchmark, the council's planned revenue (excluding development contributions, vested assets, financial contributions, gains on derivative financial instruments, and revaluations of property, plant, or equipment) is presented as a proportion of its planned operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant, or equipment).
- (2) The council meets the balanced budget benchmark if its revenue equals or is greater than its operating expenses.

### 4. Essential services benchmark

- (1) For this benchmark, the council's planned capital expenditure on network services is presented as a proportion of expected depreciation on network services.
- (2) The council meets the essential services benchmark if its planned capital expenditure on network services equals or is greater than expected depreciation on network services.

### 5. Debt servicing benchmark

- (1) For this benchmark, the council's planned borrowing costs are presented as a proportion of planned revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment).
- (2) Because Statistics New Zealand projects that the council's population will grow [as fast as, or faster than, /slower than] the national population growth rate, it meets the debt servicing benchmark if its planned borrowing costs equal or are less than [10%/15%] of its planned revenue.



# 02 ACTIVITIES

# Groups of activities

## What the Council does

### Introduction

The Council provides a wide range of services and facilities for people living in Tararua. These services – called Activities – help to make Tararua a better, safer, healthier and more enjoyable place to live. They include things like roading and parking, water supplies, civil defence, district promotion, regulatory (bylaws), parks and reserves, libraries, swimming pools and customer services.

We have nine groups of activities and 21 activities. The rest of this section of the plan explains what we are doing in each activity, and the overall cost to ratepayers.

### Explanation of activity pages

- Significant changes from the Long Term Plan – details the significant changes impacting the budgets in the Annual Plan.
- Funding impact statements – detail the sources and application of Council funds.
- What is the service provided – details the type of service Council is budgeting to deliver.
- Performance measures – describes what the community can expect to receive in terms of quality and quantity of service provided. Each level of service has corresponding performance measures and targets which allows the community to monitor performance.

### Activities index

<b>21</b>	Building Communities and Leadership
<b>26</b>	Community and Recreation Facilities
<b>37</b>	District Promotion and Economic Development
<b>41</b>	Regulatory Services
<b>48</b>	Solid Waste Management
<b>52</b>	Stormwater
<b>56</b>	Transportation
<b>61</b>	Wastewater
<b>66</b>	Water Supplies

# Building Communities and Leadership

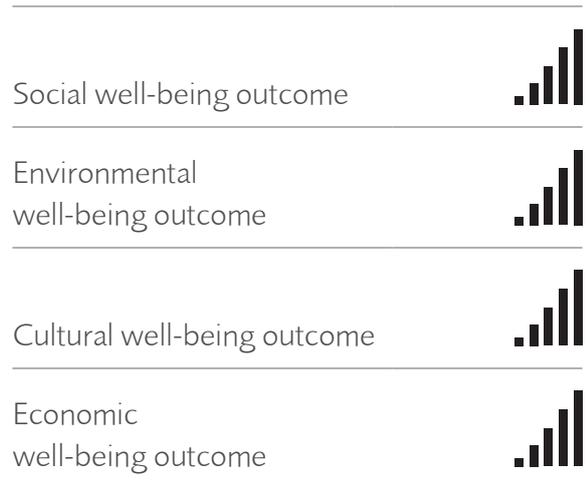
## Activities in this group

Community Development

Representation

## Council Outcomes

This is how strongly the Council Outcomes relate to the Building Communities and Leadership activities.



## Significant changes from the long term plan

Description	Type	Long Term Plan	Annual Plan	Reasons
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### Community Development

No significant variances

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### Representation

No significant variances

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## Group level funding impact statement

### Building Communities and Leadership

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	2,805	2,873	3,221	347
Targeted Rates	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-
Fees and charges	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	19	52		(51)
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>2,824</b>	<b>2,925</b>	<b>3,221</b>	<b>296</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	1,773	1,920	1,975	55
Finance costs	2	2	6	4
Internal charges and overheads applied	921	922	1,153	231
Other operating funding applications	-	-	-	-
<b>Total applications of operating funding (B)</b>	<b>(2,696)</b>	<b>(2,844)</b>	<b>(3,134)</b>	<b>(290)</b>
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>128</b>	<b>80</b>	<b>86</b>	<b>6</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	(105)	(56)	61	117
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>(105)</b>	<b>(56)</b>	<b>61</b>	<b>117</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	-	-	-	-
- to improve the level of service	-	-	124	124
- to replace existing assets	50	72	115	43
Increase (decrease) in reserves	(27)	(48)	(92)	(44)
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>23</b>	<b>24</b>	<b>147</b>	<b>123</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>(128)</b>	<b>(80)</b>	<b>(86)</b>	<b>(6)</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Community Development

**AIM**

To support our communities to achieve their desired outcomes.

## Performance measures

Level of service	Performance measure	2022/23 Target
Facilitate active community-led development	Percentage of residents rating Council's involvement in community-led development as "somewhat satisfied", "satisfied" or "very satisfied" in the community survey	75%
	Number of communities active in community-led development	3
Provide effective leadership to engaged community organisations	Percentage of surveyed community organisations satisfied or better with Council leadership	85%
Council is successful in gaining external funding for projects and activities	Number of external funding applications submitted by Council	4
Community projects successful in gaining external funding	Number of funding applications made by community organisations and supported by Council	4

# Representation Performance measures

**AIM**

To play a broad role in promoting the social, economic, environmental and cultural well-being of the Tararua District's communities, taking a sustainable development approach.

Level of service	Performance measure	2022/23 Target
Providing leadership to represent and make decisions in the best interests of the district and its communities	Percentage of residents rating the overall performance of the mayor and councillors as "somewhat satisfied", "satisfied" or "very satisfied" in the community survey	75%
	Percentage of residents rating the overall performance of the community boards and community committees as "somewhat satisfied", "satisfied" or "very satisfied" in the community survey	75%
Provide processes and community boards/committees through which the community can have its views heard	Percentage of Council committee meetings that meet the requirements of the Local Government Official Information and Meetings Act	100%

# Community and Recreation Facilities

## Activities in this group

- Cemeteries
- Community Buildings
- Customer Services
- Libraries
- Parks and Reserves
- Pensioner Housing
- Public Conveniences
- Swimming Pools

## Council Outcomes

This is how strongly the Council Outcomes relate to the Community and Recreation Facilities activity.



## Significant changes from the Long Term Plan

Description	Type	Long Term Plan	Annual Plan	Reasons
<b>Cemeteries</b>				
No significant variances				
<b>Community Buildings</b>				
No significant variances				
<b>Customer Services</b>				
No significant variances				
<b>Libraries</b>				
No significant variances				
<b>Libraries</b>				
Payment to Staff and Suppliers	Operating	764	852	Changes to staff cost - allocation, increase in staff salaries and new staff. Increase in overhead allocation
<b>Parks and Reserves</b>				
Payment to Staff and Suppliers	Operating	1,108	1,248	Changes to staff cost - allocation, increase in staff salaries and new staff Increase in overhead allocation Increase in maintenance cost Increase in consultants cost for Reserves Mgt Plan development
<b>Pensioner Housing</b>				
No significant variances				

## Group level funding impact statement

### Community and Recreation Facilities

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	3,462	3,564	3,887	323
Targeted rates	2,227	2,272	2,413	141
Grants and subsidies operating	5	5	5	( )
Fees and charges	985	1,030	1,051	22
Local authorities fuel tax, fines, infringement fees, and other receipts	189	195	157	(38)
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>6,868</b>	<b>7,065</b>	<b>7,513</b>	<b>448</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	4,117	4,185	4,467	282
Finance costs	38	41	43	2
Internal charges and overheads applied	1,575	1,575	1,838	263
Other operating funding applications	-	-	-	-
<b>Total applications of operating funding (B)</b>	<b>(5,730)</b>	<b>(5,800)</b>	<b>(6,348)</b>	<b>(548)</b>
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>1,138</b>	<b>1,265</b>	<b>1,165</b>	<b>(100)</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	250	257	267	10
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	80	71	120	49
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>330</b>	<b>328</b>	<b>386</b>	<b>59</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	12	3	50	47
- to improve the level of service	460	509	466	(44)
- to replace existing assets	783	1,180	1,173	(7)
Increase (decrease) in reserves	213	(100)	(137)	(37)
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>1,468</b>	<b>1,592</b>	<b>1,551</b>	<b>(41)</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>(1,138)</b>	<b>(1,265)</b>	<b>(1,165)</b>	<b>100</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Cemeteries

## Performance measures

**AIM**

To provide attractive burial places where the community can remember loved ones and celebrate our district's heritage.

Level of service	Performance measure	2022/23 Target
The cemetery grounds are presented to a high standard	Percentage of residents rating cemeteries as "somewhat satisfied", "satisfied" or "very satisfied" in the community survey	90%
Plots are available in all local cemeteries	Percentage of cemeteries in district with plots available for next 12 months – based on historical burial data	100%

# Community Buildings

**AIM**

To provide community buildings for social, cultural, recreational, and educational activities.

## Performance measures

Level of service	Performance measure	2022/23 Target
Council provides community buildings that are fit for purpose	Percentage of residents rating community buildings as "somewhat satisfied", "satisfied" or "very satisfied" in the community survey	90%
Facilities are well-utilised	The increase from previous year in the total number of hours per annum facilities are booked through Council	> 1%

# Customer Services

## AIM

A friendly and efficient service that provides an effective point of contact to connect with Council.

## Performance measures

Level of service	Performance measure	2022/23 Target
Customers experience friendly, efficient, and reliable service from Council	Percentage of customers who lodge faults/requests are satisfied with the service provided	80%
Customer requests are handled effectively and accurately	Average wait time for incoming calls	20 seconds
	Percentage of abandoned calls	<5%
Responsive 24/7 phone service	Percentage of customers who lodge faults/requests are satisfied with the afterhours service received	85%

# Libraries

**AIM**

To support the community in its life-long learning journey.

## Performance measures

Level of service	Performance measure	2022/23 Target
Library facilities are clean, welcoming, and open at times suited to the community	Percentage of customers rating library facilities as clean and welcoming with good opening hours	90%
Access to information	Percentage of residents rating Libraries as "somewhat satisfied", "satisfied" or "very satisfied" in the community survey	90%
Improve literacy and knowledge among the district's children	Percentage of customers satisfied with children's programmes (annual survey)	90%

# Parks and Reserves

## AIM

To protect and enhance the natural character of the district, and provide a mix of parks and reserves facilities for leisure and recreation.

## Performance measures

Level of service	Performance measure	2022/23 Target
Our parks and park facilities are well presented	Percentage of residents rating Sports Fields as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	90%
Our parks and reserves are in good condition	Number of recorded incidences where parks and reserves are found to be below the agreed maintenance standard	< 5
Playground equipment is safe to use and fit for purpose	Percentage of playgrounds in the district that had no faults under the New Zealand Playground Equipment and Surfacing standard	95%

# Pensioner Housing

**AIM**

To provide access to affordable and suitable long-term housing for able bodied older people with limited income and assets.

## Performance measures

Level of service	Performance measure	2022/23 Target
Housing units are maintained to a suitable standard	Percentage of housing units which, when inspected, are found to have maintenance issues that are more than minor	< 6%
Council acts as a good, caring landlord	Tenants' satisfaction with the landlord service received from Council	90%

# Public Conveniences

**AIM**

To provide well maintained public conveniences in areas of frequent community and visitor activity.

## Performance measures

Level of service	Performance measure	2022/23 Target
Public conveniences provided are fit for purpose	Percentage of residents rating public conveniences as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	80%
	The number of complaints received per annum about the maintenance and cleanliness of public toilets (excluding graffiti and vandalism)	< 90
	Percentage of customer requests responded to within 48 hours	85%

# Swimming Pools

**AIM**

To provide funding support for community pools, which will promote community well-being.

## Performance measures

Level of service	Performance measure	2022/23 Target
Public swimming pools provide a quality visitor experience	Percentage of residents rating swimming pools as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	80%
Outdoor pools open during summer months, and Wai Splash all year around (less maintenance time)	The number of weeks each year Wai Splash is open for public use	< 49 weeks
	The number of weeks each year outdoor pools are open for public use	> 10 weeks

# District Promotion and Economic Development

## Activities in this group

Economic Development

## Council Outcomes

This is how strongly the Council Outcomes relate to the District Promotion and Economic Development activity.

Social well-being outcome



Environmental well-being outcome



Cultural well-being outcome



Economic well-being outcome



## Significant changes from the Long Term Plan

Description	Type	Long Term Plan	Annual Plan	Reasons
<b>District Promotion and Development</b>				
Payment to Staff and Suppliers	Operating	904	718	Reduction in consultant and contract cost which includes district signage and Mayor's Task Force for Jobs.
Capital Improve Levels of Service	Capital	1,016	57	Tararua Connect (\$823k) and Wireless Blackspot Extensions (\$154k) have been moved to year 3 of the LTP

## Group level funding impact statement

### District Promotion and Economic Development

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	453	516	454	(63)
Targeted rates	679	774	680	(94)
Grants and subsidies operating	50	51	50	(1)
Fees and charges	5	5	4	(0)
Local authorities fuel tax, fines, infringement fees, and other receipts	65	67	61	(6)
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>1,252</b>	<b>1,414</b>	<b>1,249</b>	<b>(165)</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	793	912	737	(175)
Finance costs	16	28	24	(4)
Internal charges and overheads applied	366	368	427	59
Other operating funding applications	-	-	-	-
<b>Total applications of operating funding (B)</b>	<b>(1,176)</b>	<b>(1,308)</b>	<b>(1,188)</b>	<b>120</b>
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>76</b>	<b>106</b>	<b>61</b>	<b>(45)</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	145	973	-	(973)
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>145</b>	<b>973</b>	<b>-</b>	<b>(973)</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	-	-	-	-
- to improve the level of service	180	1,016	57	(959)
- to replace existing assets	20	21	-	(21)
Increase (decrease) in reserves	20	43	4	(39)
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>220</b>	<b>1,079</b>	<b>61</b>	<b>(1,018)</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>(76)</b>	<b>(106)</b>	<b>(61)</b>	<b>45</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# District Promotion and Economic Development

## AIM

Improve the economic and social well-being of the district.

## Performance measures

Level of service	Performance measure	2022/23 Target
Undertake research and/or feasibility studies into economic development opportunities	Number of research reports and/or feasibility studies delivered	2
Promote Tararua District at large events in and outside the district	Number of events that Tararua District is promoted at.	5
Support community groups to run events in Tararua	Number of community events supported by Council	10
Provide engaging and informative Council information to residents	Percentage of survey respondents that consider the Bush Telegraph content useful or very useful	75%

# Regulatory Services

## Activities in this group

Animal Control

District Planning

Emergency Management

Health and Safety

## Council Outcomes

This is how strongly the Council Outcomes relate to the Regulatory Services activity.

Social well-being outcome



Environmental well-being outcome



Cultural well-being outcome



Economic well-being outcome



## Significant changes from the Long Term Plan

Description	Type	Long Term Plan	Annual Plan	Reasons
<b>Animal Control</b>				
No significant variances				
<b>District Planning</b>				
Payment to Staff and Suppliers	Operating	606	833	Changes to staff cost - allocation, increase in staff salaries and new staff Increase in overhead allocation
<b>Emergency Management</b>				
No significant variances				
<b>Health and Safety</b>				
Payment to Staff and Suppliers	Operating	1,252	1,671	Increase in contract cost ( Solutions team) Changes to staff cost - allocation, increase in staff salaries and new staff Increase in overhead allocation

## Group level funding impact statement

### Regulatory Services

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	1,849	1,854	2,312	457
Targeted rates	-	-	(1)	(1)
Grants and subsidies operating	-	-	-	-
Fees and charges	1,467	1,494	1,906	412
Local authorities fuel tax, fines, infringement fees, and other receipts	15	16	15	(1)
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>3,331</b>	<b>3,364</b>	<b>4,233</b>	<b>869</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	2,863	2,475	3,195	720
Finance costs	16	22	22	
Internal charges and overheads applied	866	873	1,024	151
Other operating funding applications	-	-	-	-
Total applications of operating funding (B)	(3,745)	(3,369)	(4,240)	(871)
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>(414)</b>	<b>(5)</b>	<b>(8)</b>	<b>(3)</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	559	(8)	(8)	()
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>559</b>	<b>(8)</b>	<b>(8)</b>	<b>()</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	-	-	-	-
- to improve the level of service	130	-	-	-
- to replace existing assets	3	-	-	-
Increase (decrease) in reserves	12	(13)	(16)	(3)
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>145</b>	<b>(13)</b>	<b>(16)</b>	<b>(3)</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>414</b>	<b>5</b>	<b>8</b>	<b>3</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Animal Control

## AIM

To maintain animal welfare, promote responsible ownership, and protect the community from dogs and wandering stock.

## Performance measures

Level of service	Performance measure	2022/23 Target
Residents are satisfied with the Animal Control service.	Percentage of residents rate dog control as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	80%
Dog owners are complying with their registration responsibilities.	The percentage of known dogs that are registered.	95%
A responsive serious dog incident service is provided 24 hours a day, 7 days a week.	The percentage of customer service request complaints related to dogs attacking or biting are responded to within 2 hours.	95%

# District Planning

## AIM

To sustainably manage the district's land resources while facilitating growth and development in both rural and urban areas.

## Performance measures

Level of service	Performance measure	2022/23 Target
Applications for subdivision or land use consents are processed in a timely manner	The percentage of non-notified resource consent applications processed within statutory timeframes (20 working days)	95%
Customer complaints about land use are responded to in a timely manner	The percentage of customer service request complaints related to land use that are responded to within five working days.	85%

# Emergency Management

## AIM

To strengthen Tararua District's disaster resilience – our communities are better able to respond to, and recover from, significant emergencies and disasters.

## Performance measures

Level of service	Performance measure	2022/23 Target
Support communities to develop response and recovery plans	Percentage of residents rating Emergency Management as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	80%
Ensure an adequate number of trained staff to operate an emergency operations centre and recovery office.	Management staff trained to Integrated Training Framework – Intermediate level	80%
Lead local emergency management coordination and planning by administering the Tararua Emergency Management Committee	Annual stakeholder survey overall satisfaction	80%

# Health and Safety

## AIM

To maintain building quality and protect the community from unsafe buildings.

To minimise nuisances and provide a safe and healthy environment for the community.

## Performance measures

Level of service	Performance measure	2022/23 Target
Applications for building consents are processed in a timely manner.	The percentage of building consent applications processed within statutory timeframes (20 working days).	95%
Council retains authority to issue building consents.	Accreditation as a Building Consent Authority is maintained.	Achieve
Protect public health by monitoring, advising and inspecting food premises, sale of liquor outlets, funeral parlours, offensive trades, hairdressing businesses, and camping grounds	The percentage of registered template food control plans verified within statutory timeframes.	95%
	The percentage of registered health regulated premises inspected annually.	95%
	The percentage of licensed premises selling alcohol inspected annually.	95%
A responsive excessive noise control service is provided 24 hours a day, 7 days a week	The percentage of customer service request complaints related to excessive noise responded to within 2 hours.	90%
Customer complaints about environmental nuisances are responded to in a timely manner	The percentage of customer service request complaints related to illegal rubbish dumping, abandoned vehicles, and vegetation blocking footpaths that are responded to within 3 working days.	80%

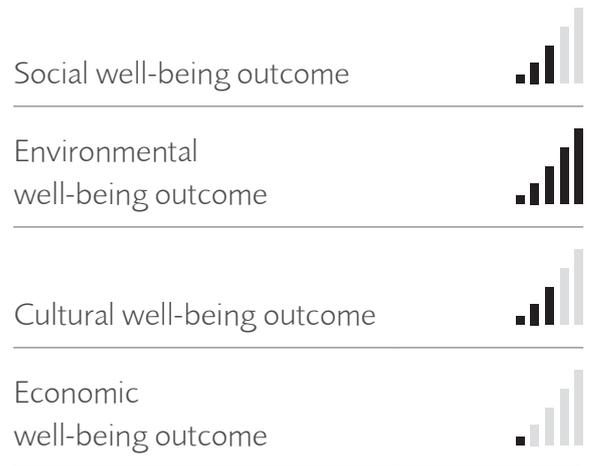
# Solid Waste Management

## Activities in this group

Solid Waste Management

## Council Outcomes

This is how strongly the Council Outcomes relate to the Solid Waste Management activity.



## Significant changes from the Long Term Plan

Description	Type	Long Term Plan	Annual Plan	Reasons
<b>Solid Waste Management</b>				
Improve Levels of Service	Capital	370	110	Purchase of wheelie bins were moved bought forward to 21/22 to allow for the roll out of kerbside recycling changes

## Group level funding impact statement

### Solid Waste Management

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	599	679	615	(64)
Targeted rates	817	855	933	78
Grants and subsidies operating	128	131	128	(3)
Fees and charges	1,160	1,191	1,243	52
Local authorities fuel tax, fines, infringement fees, and other receipts	1	2		(1)
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>2,706</b>	<b>2,858</b>	<b>2,919</b>	<b>61</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	2,174	2,306	2,268	(38)
Finance costs	41	44	48	4
Internal charges and overheads applied	413	410	506	96
Other operating funding applications	-	-	-	-
<b>Total applications of operating funding (B)</b>	<b>(2,627)</b>	<b>(2,760)</b>	<b>(2,823)</b>	<b>(62)</b>
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>79</b>	<b>98</b>	<b>96</b>	<b>(2)</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	108	221	(56)	(276)
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>108</b>	<b>221</b>	<b>(56)</b>	<b>(276)</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	-	-	-	-
- to improve the level of service	250	370	110	(260)
- to replace existing assets	20	11	20	9
Increase (decrease) in reserves	(84)	(63)	(90)	(27)
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>186</b>	<b>318</b>	<b>40</b>	<b>(278)</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>(79)</b>	<b>(98)</b>	<b>(96)</b>	<b>2</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Solid Waste Management

## AIM

To protect people's health and our environment by minimising the production of waste and promoting recycling and reuse.

## Performance measures

Level of service	Performance measure	2022/23 Target
Refuse and recycling services meet user needs	Percentage of resident's rating recycling services as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	85%
	Percentage of resident's rating landfills/transfer station management as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	75%
Council will promote and encourage recycling and reuse	Kg of waste per resident sent to landfills by the Council per annum	250kg
	Tonnage of recycled materials processed by Council	1,200 tonnes
Council's open and closed landfills are well managed	Percentage of landfills where all Horizons resource consent conditions are met	100%

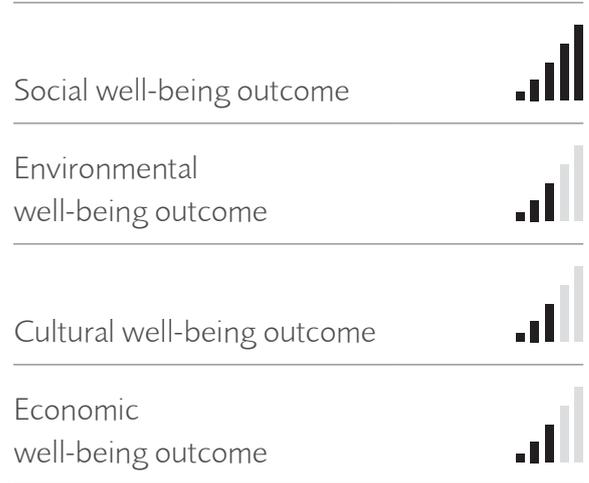
# Stormwater

## Activities in this group

Stormwater

## Council Outcomes

This is how strongly the Council Outcomes relate to the Stormwater activity.



## Significant changes from the Long Term Plan

Description	Type	Long Term Plan	Annual Plan	Reasons
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### Stormwater

No significant variances

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## Group level funding impact statement

### Stormwater

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	-	-	-	-
Targeted rates	611	597	581	(16)
Grants and subsidies operating	-	-	-	-
Fees and charges	-	-	4	4
Local authorities fuel tax, fines, infringement fees, and other receipts	4	5	-	(5)
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>615</b>	<b>602</b>	<b>585</b>	<b>(17)</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	148	164	130	(34)
Finance costs	31	36	37	1
Internal charges and overheads applied	211	204	227	23
Other operating funding applications	-	-	-	-
<b>Total applications of operating funding (B)</b>	<b>(391)</b>	<b>(404)</b>	<b>(395)</b>	<b>9</b>
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>225</b>	<b>198</b>	<b>191</b>	<b>(7)</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	303	166	192	26
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>303</b>	<b>166</b>	<b>192</b>	<b>26</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	70	93	90	(3)
- to improve the level of service	300	155	187	32
- to replace existing assets	50	52	50	(2)
Increase (decrease) in reserves	107	63	55	(8)
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>527</b>	<b>364</b>	<b>382</b>	<b>19</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>(225)</b>	<b>(198)</b>	<b>(191)</b>	<b>7</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Stormwater

## AIM

To provide an efficient stormwater network capacity that protects built assets and people from flood events.

## Performance measures

Level of service	Performance measure	2022/23 Target
The stormwater system is adequate	The number of flooding events where an overflow of stormwater enters a habitable floor*	< 20
	For each flooding event, the number of habitable floors affected, expressed per 1,000 properties connected to the stormwater system*	< 5
Risks to public health and our natural environment are minimised	Compliance with Council's resource consents for discharge from its stormwater system measured by the number of abatement notices*	0
	Compliance with Council's resource consents for discharge from its stormwater system measured by the number of infringement notices*	0
	Compliance with Council's resource consents for discharge from its stormwater system measured by the number of enforcement orders*	0
	Compliance with Council's resource consents for discharge from its stormwater system measured by the number of convictions*	0
Issues relating to the stormwater system are responded to	Median time (hours) to attend a flooding event, measured from the time that Council receives a notification until service personnel reach the site*	2 hours
Customers are satisfied with stormwater systems	Percentage of residents rating stormwater management as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	70%
	The number of complaints received by Council about the performance of its stormwater system, expressed per 1,000 properties connected to Council's stormwater system	< 9

\* Indicates this is a Department of Internal Affairs local government non-financial performance measure.

# Transportation

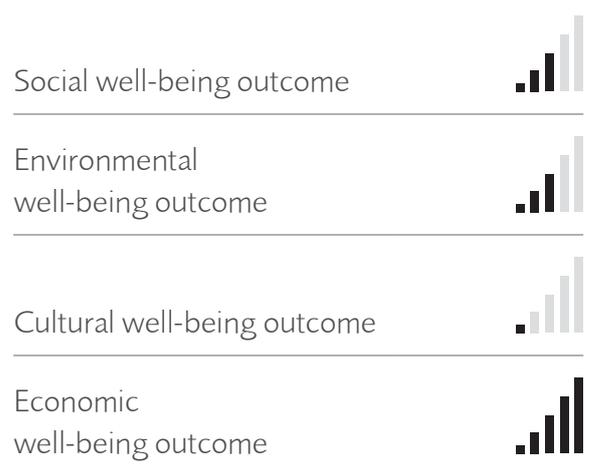
## Activities in this group

Footpaths

Roading

## Council Outcomes

This is how strongly the Council Outcomes relate to the Transportation activities.



## Significant changes from the Long Term Plan

Description	Type	Long Term Plan	Annual Plan	Reasons
<b>Footpaths</b>				
No significant variances				
<b>Roading</b>				
Susidies and Grants for Capital	Capital	8,010	11,444	Funding for Route 52 has moved into this financial year from 2021/22
improve level of service (New)	Capital	1,547	861	Minor Safety Improvements reduced (-\$686k)
Replace Exitisting Assets	Capital	9,413	13,914	Expenditure for Route 52 has moved into this financial year from 2021/22 (\$2.74m) Emergency Reinstatement increased (\$1.07m) Bridge Renewals increased (\$327k) Sealed Roads Resurficing increased (\$280K)

## Group level funding impact statement

### Transportation

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	(2)	3	60	57
Targeted rates	6,592	6,947	6,625	(322)
Grants and subsidies operating	5,211	5,378	5,352	(26)
Fees and charges	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	72	66	140	74
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>11,874</b>	<b>12,394</b>	<b>12,177</b>	<b>(217)</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	7,815	8,064	8,031	(33)
Finance costs	151	147	156	10
Internal charges and overheads applied	1,867	1,813	2,029	216
Other operating funding applications	-	-	-	-
<b>Total applications of operating funding (B)</b>	<b>(9,833)</b>	<b>(10,024)</b>	<b>(10,216)</b>	<b>(193)</b>
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>2,040</b>	<b>2,371</b>	<b>1,961</b>	<b>(410)</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	13,299	8,262	11,676	3,414
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	(825)	(520)	(588)	(69)
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>12,474</b>	<b>7,743</b>	<b>11,087</b>	<b>3,345</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	-	-	-	-
- to improve the level of service	800	1,650	861	(789)
- to replace existing assets	14,857	9,413	13,914	4,501
Increase (decrease) in reserves	(1,143)	(950)	(1,727)	(778)
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>14,514</b>	<b>10,113</b>	<b>13,048</b>	<b>2,935</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>(2,040)</b>	<b>(2,371)</b>	<b>(1,961)</b>	<b>410</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Footpaths

## AIM

To provide safe spaces for "non-vehicular" modes of transport to operate.

## Performance measures

Level of service	Performance measure	2022/23 Target
Our footpaths are maintained to an appropriate standard	The percentage of footpaths within the district fall within the footpath condition standards set out in the Asset Management Plan*	90%
	Percentage of resident's rating footpaths and cycleways as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	75%
Our customers are responded to in a timely manner	Customer service requests relating to footpaths and cycleways are responded to within 3 working days	90%

# Roading

**AIM**

To provide a safe and efficient roading network that meets the needs of the district and is operated and enhanced in a sustainable manner at the lowest overall whole of life cost.

## Performance measures

Level of service	Performance measure	2022/23 Target
Our roading network is safe	The change from the previous financial year in the number of fatalities and serious injury crashes on the local road network, expressed as a number*	< 0
Our roads are maintained to an appropriate standard	The average quality of ride on a sealed local road network, measured by smooth travel exposure*	> 95%
	Percentage of residents rating urban roads as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	75%
	Percentage of residents rating rural roads as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	60%
Our transportation network is being maintained effectively	The percentage of road network that is resurfaced	> 5%
Our customers are responded to in a timely manner	Customer service requests relating to roads are responded to within 3 working days	90%

\* These performance measures are provided by the Department of Internal Affairs and are mandatory.

# Wastewater

## Activities in this group

Wastewater

## Council Outcomes

This is how strongly the Council Outcomes relate to the Wastewater activity.

Social well-being outcome



Environmental well-being outcome



Cultural well-being outcome



Economic well-being outcome



## Significant changes from the Long Term Plan

Description	Type	Long Term Plan	Annual Plan	Reasons
<b>Wastewater</b>				
Payment to staff and suppliers	Operating	1,542	1,674	Increase in contract and consultancy cost for work related to consent conditions and increase monitoring, chemicals for treatment plants and telemetry cost. Changes to staff cost - allocation, increase in staff salaries and new staff Increase in overhead allocation
Improve Levels of Service	Capital	2,392	3,700	Eketāhuna Wetland Development moved from year 1 to year 2 (\$840K) Eketāhuna Plant Design and Upgrade costs moved from year 1 to year 2 (\$390K)
Replace Existing Assets	Capital	3,332	3,547	Costs for the renewal of discharge consents at Norsewood and Pongaroa have been included

## Group level funding impact statement

### Wastewater

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	149	167	175	8
Targeted rates	2,827	3,177	3,139	(38)
Grants and subsidies operating	-	-	-	-
Fees and charges	171	177	205	28
Local authorities fuel tax, fines, infringement fees, and other receipts	5	5	5	()
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>3,152</b>	<b>3,527</b>	<b>3,524</b>	<b>(3)</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	1,397	1,542	1,674	132
Finance costs	266	314	212	(101)
Internal charges and overheads applied	454	448	526	78
Other operating funding applications	-	-	-	-
<b>Total applications of operating funding (B)</b>	<b>(2,118)</b>	<b>(2,304)</b>	<b>(2,413)</b>	<b>(108)</b>
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>1,034</b>	<b>1,222</b>	<b>1,111</b>	<b>(111)</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	-	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	2,565	1,951	3,542	1,590
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>2,565</b>	<b>1,951</b>	<b>3,542</b>	<b>1,590</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	250	259	260	1
- to improve the level of service	2,886	2,392	3,700	1,308
- to replace existing assets	1,075	3,332	3,547	215
Increase (decrease) in reserves	(612)	(2,808)	(2,853)	(45)
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>3,599</b>	<b>3,174</b>	<b>4,653</b>	<b>1,479</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>(1,034)</b>	<b>(1,222)</b>	<b>(1,111)</b>	<b>111</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Wastewater

## AIM

To ensure efficient and reliable wastewater treatment that meets agreed environmental outcomes.

## Performance measures

Level of service	Performance measure	2022/23 Target
The wastewater system is adequate	The number of dry weather sewage overflows from the wastewater system per 1000 connections*	< 5
Risks to public health and our natural environment are minimised	Compliance with the territorial authority's resource consents for discharge from its sewerage system measured by the number of abatement notices*	0
	Compliance with the territorial authority's resource consents for discharge from its sewerage system measured by the number of infringement notices*	0
	Compliance with the territorial authority's resource consents for discharge from its sewerage system measured by the number of enforcement orders*	0
	Compliance with the territorial authority's resource consents for discharge from its sewerage system measured by the number of convictions*	0
Issues relating to the wastewater system are responded to	Median response time to attend a sewage fault, measured from the time Council receives notification to the time that service personnel reach the site*	1 hour
	Median response time to resolve a sewage fault, measured from the time Council receives notification to the time that service personnel confirm resolution of the blockage or other fault*	5 hours
Customers are satisfied with wastewater systems	Percentage of residents rating Wastewater management as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	80%
	Number of complaints received about wastewater per 1,000 connections for sewage odour*	<4
	Number of complaints received about wastewater per 1,000 connections for sewerage system faults*	<5

Level of service	Performance measure	2022/23 Target
	Number of complaints received about wastewater per 1,000 connections for sewerage system blockages*	<7
	Number of complaints received about wastewater per 1,000 connections for the territorial authority's response to issues with its sewerage system*	<3
	Number of complaints received about Council's response to the above issues per 1,000 connections for wastewater*:	< 19

\* Indicates this is a Department of Internal Affairs local government non-financial performance measure.

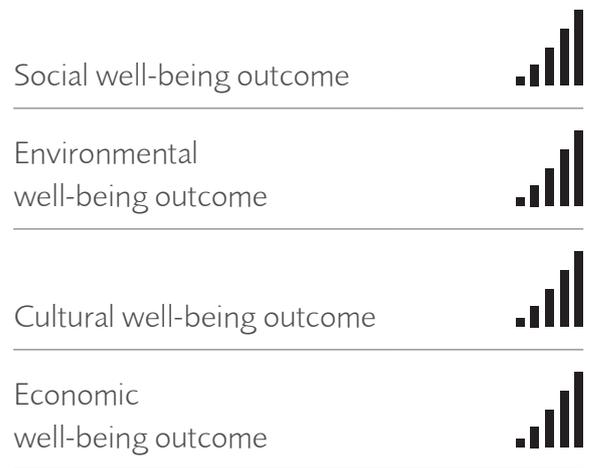
# Water Supplies

## Activities in this group

Water Supplies

## Council Outcomes

This is how strongly the Council Outcomes relate to the Water Supplies activity.



## Significant changes from the Long Term Plan

Description	Type	Long Term Plan	Annual Plan	Reasons
<b>Water Supplies</b>				
Improve Levels of Service	Capital	503	986	Norsewood Alternate Water Source Infrastucture added (\$415K) Pongaroa 3 Day Treated Storage moved to year 2 (\$90k) Dannevirke Alternate Water Source Investigations moved to Year 1 (-\$104)
Renew Existing Assets	Capital	1,614	1,353	Dannevirke Intake Pipeline Between Impounded Supply & No2 Reservoir Construction moved to year 3 (-\$732k), Dannevirke Impound Supply - Leak Investigation & Repairs added (\$104k), Pahiatua Weir & Infiltration Gallery added to meet abatement notice, conditions (\$259k) Woodville and Pahiatua Water Resour Consent cots added (\$110)

## Group level funding impact statement

### Water Supplies

	Annual Plan 2021/22 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Sources of operating funding</b>				
General rates, uniform annual general charges, rates penalties	-	-	104	104
Targeted rates	3,164	3,451	3,554	103
Grants and subsidies operating	-	-	-	-
Fees and charges	5	5	5	(0)
Local authorities fuel tax, fines, infringement fees, and other receipts	56	52		(52)
Internal charges and overheads recovered	-	-	-	-
<b>Total operating funding (A)</b>	<b>3,225</b>	<b>3,509</b>	<b>3,663</b>	<b>154</b>
<b>Applications of operating funding</b>				
Payment to staff and suppliers	1,510	1,669	1,663	(6)
Finance costs	342	342	341	(1)
Internal charges and overheads applied	497	493	583	90
Other operating funding applications	-	-	-	-
<b>Total applications of operating funding (B)</b>	<b>(2,349)</b>	<b>(2,504)</b>	<b>(2,587)</b>	<b>(82)</b>
<b>Surplus/(deficit) of operating funding (A - B)</b>	<b>877</b>	<b>1,004</b>	<b>1,076</b>	<b>72</b>
<b>Sources of capital funding</b>				
Subsidies and grants for capital expenditure	3,150	-	-	-
Development and financial contributions	-	-	-	-
Increase (decrease) in debt	169	(110)	373	483
Gross proceeds from sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total sources of capital funding (C)</b>	<b>3,319</b>	<b>(110)</b>	<b>373</b>	<b>483</b>
<b>Application of capital funding</b>				
Capital expenditure:	-	-	-	-
- to meet additional demand	200	207	208	1
- to improve the level of service	3,929	503	986	483
- to replace existing assets	940	1,614	1,353	(261)
Increase (decrease) in reserves	(873)	(1,429)	(1,098)	331
Increase (decrease) of investments	-	-	-	-
<b>Total applications of capital funding (D)</b>	<b>4,196</b>	<b>895</b>	<b>1,449</b>	<b>555</b>
<b>Surplus/(deficit) of capital funding (C - D)</b>	<b>(877)</b>	<b>(1,004)</b>	<b>(1,076)</b>	<b>(72)</b>
<b>Funding balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Water Supplies

## AIM

To ensure a reliable supply of safe drinking water to our communities.

## Performance measures

Level of service	Performance measure	2022/23 Target
Water provided is safe to drink	Number of schemes which comply with Part 4 (bacteria compliance criteria) of the NZ Drinking Water Standards*	8
	Number of schemes which comply with Part 5 (protozoal compliance criteria) of the NZ Drinking Water Standards*	7
Maintenance of the reticulation network is effective	The percentage of real water loss from the Council's networked reticulation schemes based on the minimum night flow (MNF) analysis*	7%
Issues relating to water supplies are responded to	Median response time to attend an urgent call-out, measured from the time Council receives notification to the time that service personnel reach the site*	1 hour
Issues relating to water supplies are responded to	Median time to resolve an urgent call-out, measured from the time Council receives notification to the time that service personnel confirm resolution of the fault or interruption*	5 hours
	Median response time to attend a non-urgent call-out, measured from the time Council receives notification to the time that service personnel reach the site*	8 hours
	Median time to resolve a non-urgent call-out, measured from the time Council receives notification to the time that service personnel confirm resolution of the fault or interruption*	24 hours
Customers are satisfied with supplied water	Percentage of residents rating water management as "fairly satisfactory", "satisfactory" or "very satisfactory" in the community survey	80%
	Number of recorded complaints per 1,000 connections to Council's networked reticulation system for drinking water clarity*	< 5
	Number of recorded complaints per 1,000 connections to Council's networked reticulation system for drinking water taste*	< 5

Level of service	Performance measure	2022/23 Target
	Number of recorded complaints per 1,000 connections to Council's networked reticulation system for drinking water odour*	< 4
	Number of recorded complaints per 1,000 connections to Council's networked reticulation system for drinking water pressure or flow*	< 4
Customers are satisfied with supplied water	Number of recorded complaints per 1,000 connections to Council's networked reticulation system for continuity of supply*	< 5
	Number of recorded complaints per 1,000 connections to Council's networked reticulation system for Council's response to the issues above*	< 2
Water demand is managed effectively	Average consumption of drinking water per day per resident connected to a Council scheme*	300 litres

\* Indicates this is a Department of Internal Affairs local government non-financial performance measure.



**RATES**

**03**



# Funding impact statement

## Rating policy

The Rating Policy outlines how the rate funding required to fund activities will be set by the Council.

This includes Council's high level rating philosophy, and summarises the rationale for the rating decisions taken. In making these decisions, Council has considered:

- the distribution and timing of benefits;
- rating efficiency and transparency;
- community preferences; and
- the overall impact on the economic, cultural, social and environmental well-being of the district.

This policy provides the link between the funding decisions taken at the activity level, with the eventual rates assessment that each ratepayer will receive. The overview of the resulting mix of general and targeted rates, user charges and other funding sources is set out in the Funding Impact Statement for activities or groups of activities. More details for each activity are set out under the significant activity pages.

## Property valuations and rates distribution

The Council sets the total amount of rates required to fund its expenditure based on the budgeted costs included in this 10-year plan. For the majority of its rates, Council uses land value as the basis to distribute the total rates requirement proportionally across all properties in the district. For industrial and commercial properties Council has moved partly towards capital value based rating.

Property revaluations are performed every three years and Council uses these rating valuations for the purposes of calculating the rates each rating unit is to pay. Council contracts Quotable Value (QV) as its valuation service

provider (VSP). The latest revaluation of the district was carried out as at 1 September 2020 and these values have been used for rating purposes for the Long Term Plan. The rating valuations are intended to provide relative values only and are based on the market value of a property at a particular point in time. It cannot be taken as a market valuation.

## Effect of new valuations on rates

It is important to note that an increase/decrease in values does not automatically mean that there will be an increase/decrease in rates. It depends on whether the valuation of a rating unit changes more than the average of the group of rating unit values. Council does not collect extra rates as a result of valuation changes. Council calculates the total rates requirement for the year and then uses land values as the basis to distribute this total. Therefore, a change in the land value of a property will only impact the rates bill of the property to the extent that the change is higher or lower than the average change.

Council rate assessments contain different rates that make up the total amount:

- General Rates (calculated on land value with no differentials);
- Uniform Annual General Charge (set charge); and
- Targeted Rates (uniform charge or value based rate).

## Components of the rating system

The Council's rating system is utilised to fund the net cost of operations and programmes outlined in this Long Term Plan.

The following table details the various funding mechanisms Council has in place to fund its expenditure.

Legislation: Local Government (Rating) Act 2002	Rate subject to 30% cap (S21)	Types of rates
S15(1)(a)	Yes	<b>Uniform Annual General Charge</b>
S13(2)(a) & S14(a)	No	<b>General Rate Land Value</b>
		<b>Specified Services Targeted Differential Rate</b>
S16(3)(b) & S16(4)(b)	No	Land Value Rate - Urban
S16(3)(b) & S16(4)(b)	No	Capital Value Rate - Industrial Commercial Urban
S16(3)(b) & S16(4)(b)	No	Capital Value Rate - Industrial Commercial Rural
		<b>Libraries and Swimming Pools Rate</b>
S16(3)(a) & S16(4)(a)	Yes	Targeted Rate - Libraries and Swimming Pools
		<b>Refuse Targeted Differential Rate</b>
S16(3)(b) & S16(4)(b)	No	Refuse - Rural
S16(3)(b) & S16(4)(b)	No	Refuse - Urban
S16(3)(b) & S16(4)(b)	No	Refuse - Industrial Commercial
		<b>Recycling Targeted Differential Rate</b>
S16(3)(b) & S16(4)(b)	No	Recycling - Rural
S16(3)(b) & S16(4)(b)	No	Recycling - Urban
S16(3)(b) & S16(4)(b)	No	Recycling - Industrial Commercial
		<b>Kerbside Recycling Targeted Differential Uniform Rate</b>
S16(3)(b) & S16(4)(b)	No	Kerbside Recycling - Rural
S16(3)(b) & S16(4)(b)	No	Kerbside Recycling - Urban
S16(3)(b) & S16(4)(b)	No	Kerbside Recycling - Industrial Commercial

<b>Properties to be charged (known as "rating units")</b>	<b>Schedule 2 category (category rated)</b>	<b>Schedule 3 – how it is rated</b>
Rateable properties	n/a	Per rating unit
Rateable properties	n/a	Land value
Rateable properties	Situation and use of land	Land value
Rateable properties	Situation and use of land	Capital value
Rateable properties	Situation and use of land	Capital value
Rateable properties	n/a	Per rating unit
Rateable & non-rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable & non-rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable & non-rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable properties	Situation, use of land, and provision of service	Per rating unit
Rateable & non-rateable properties	Situation, use of land, and provision of service	Separately used or inhabitable parts of a rating unit
Rateable & non-rateable properties	Situation, use of land, and provision of service	Separately used or inhabitable parts of a rating unit
Rateable & non-rateable properties	Situation, use of land, and provision of service	Separately used or inhabitable parts of a rating unit

<b>Legislation: Local Government (Rating) Act 2002</b>	<b>Rate subject to 30% cap (S21)</b>	<b>Types of rates</b>
<b>Roading Rate</b>		
S16(3)(a) & S16(4)(a)	No	Roading Land Value Rate - District-wide
<b>Roading Targeted Differential Rate</b>		
S16(3)(b) & S16(4)(b)	No	Rural
S16(3)(b) & S16(4)(b)	No	Urban
S16(3)(b) & S16(4)(b)	No	Industrial Commercial
<b>Town Centre Refurbishment Targeted Differential Rates</b>		
<b>Dannevirke</b>		
S16(3)(b) & S16(4)(b)	No	Dannevirke Town Centre Refurbishment North Ward
S16(3)(b) & S16(4)(b)	No	Dannevirke Town Centre Refurbishment South Ward
<b>Woodville</b>		
S16(3)(b) & S16(4)(b)	No	Woodville Town Centre Refurbishment North Ward
S16(3)(b) & S16(4)(b)	No	Woodville Town Centre Refurbishment South Ward
<b>Eketāhuna</b>		
S16(3)(b) & S16(4)(b)	No	Eketāhuna Town Centre Refurbishment North Ward
S16(3)(b) & S16(4)(b)	No	Eketāhuna Town Centre Refurbishment South Ward
<b>Pahiatua</b>		
S16(3)(b) & S16(4)(b)	No	Pahiatua Town Centre Refurbishment North Ward
S16(3)(b) & S16(4)(b)	No	Pahiatua Town Centre Refurbishment South Ward
<b>Urban Wastewater</b>		
S16(3)(b) & S16(4)(b)	No	Urban Wastewater Targeted Rate - Full Charge
S16(3)(b) & S16(4)(b)	No	Urban Wastewater Targeted Rate - Half Charge
S16(3)(b) & S16(4)(b)	No	Urban Wastewater Targeted Rate - For Connected Multiple Use
<b>Educational establishments and multi-unit residential properties</b>		
S16(3)(b) & S16(4)(b)	No	Urban Wastewater Targeted Rate - Full Charge
<b>Stormwater</b>		
S16(3)(b) & S16(4)(b)	Yes	Urban Stormwater Targeted Rate
<b>Water</b>		
S16(3)(b) & S16(4)(b)	No	Urban Water Targeted Rate - Full Charge
S16(3)(b) & S16(4)(b)	No	Urban Water Targeted Rate - Half Charge
S19(2)(a)	No	Pongaroa Water Targeted Rate
S16(3)(b), S16(4)(b), S19(2)(a) & S19(2)(b)	No	Water Metered Rates

Properties to be charged (known as "rating units")	Schedule 2 category (category rated)	Schedule 3 – how it is rated
Rateable properties	n/a	Land value
Rateable properties	Situation & use of land	Per rating unit
Rateable properties	Situation & use of land	Per rating unit
Rateable properties	Situation & use of land	Per rating unit
Rateable properties	Situation of rating unit	Per rating unit
Rateable properties	Situation of rating unit	Per rating unit
Rateable properties	Situation of rating unit	Per rating unit
Rateable properties	Situation of rating unit	Per rating unit
Rateable properties	Situation of rating unit	Per rating unit
Rateable properties	Situation of rating unit	Per rating unit
Rateable properties	Situation of rating unit	Per rating unit
Rateable properties	Situation of rating unit	Per rating unit
Rateable and non-rateable properties	Provision of service	Separately used or inhabitable parts of a rating unit
Rateable and non-rateable properties	Availability of service	Per rating unit
Rateable and non-rateable properties	Provision of service	The number of water closets or urinals within the rating unit
Rateable and non-rateable properties	Provision of service	The number of water closets or urinals within the rating unit
Rateable properties	Situation of land	Per rating unit
Rateable and non-rateable properties	Provision of service	Separately used or inhabitable parts of a rating unit
Rateable and non-rateable properties	Availability of service	Per rating unit
Rateable and non-rateable properties	Situation and provision of service	Per x unit of water
Rateable and non-rateable properties	Situation and provision of service	Per rating unit and per x unit of water

The rates requirement for the sectors in the first three years of the Long Term Plan compared to the 2022/23 Annual Plan is as follows:

Sector	Annual Plan 2021/22		
	Rates by sector	\$ change from prior year	% change from prior year
Rural	15,741,800	1,187,052	8.16%
Urban	12,098,593	1,282,204	11.85%
Industrial/Commercial	2,290,772	223,841	10.83%
<b>Total rates requirement</b>	<b>30,131,165</b>	<b>2,693,097</b>	<b>9.82%</b>

*All amounts are inclusive of GST.*

*Excludes rates penalties and remissions*

Long Term Plan Year 2 - 2023/23			Annual Plan 2022/23		
Rates by sector	\$ change from prior year	% change from prior year	Rates by sector	\$ change from prior year	% change from prior year
16,905,247	1,163,447	7.39%	17,685,470	1,943,670	12.35%
13,104,977	1,006,384	8.32%	13,340,529	1,241,936	10.27%
2,490,576	199,804	8.72%	2,435,769	144,997	6.33%
<b>32,500,800</b>	<b>2,369,635</b>	<b>7.86%</b>	<b>33,461,768</b>	<b>3,330,603</b>	<b>11.05%</b>

## Examples of the impacts of the Council's rating proposals

These examples are from the sample set of ratepayers used by Council in modelling impacts of rating scenarios.

Four properties in each sector with high, medium and low land or capital values is extracted to show the impact on rates as required by Clause 15(5) Schedule 10, Local Government Act 2002.

Council sent out sample rates invoices to each ratepayer to indicate the proposed rates for Year 1 of the Long Term Plan compared to current rates.

Property type	Land value	Capital value
<b>Urban properties</b>		
Urban - Settlement	67,000	265,000
Urban - Settlement	32,000	125,000
Urban Low Land Value	40,000	190,000
Urban Low Land Value	52,000	185,000
Urban Medium Land Value	102,000	380,000
Urban Medium Land Value	165,000	550,000
Urban High Land Value	250,000	700,000
<b>Rural properties</b>		
Rural - Settlement	95,000	355,000
Rural - Settlement	405,000	415,000
Rural - Lifestyle	225,000	465,000
Rural Medium Land Value	2,150,000	2,730,000
Rural Medium Land Value	1,890,000	2,240,000
Rural High Land Value	6,060,000	7,630,000
Rural High Land Value	10,600,000	12,950,000
<b>Industrial/commercial properties</b>		
Ind/Com - Urban Low Land/Capital Value	20,000	104,000
Ind/Com - Urban Low Land/Capital Value	28,000	70,000
Ind/Com Rural - medium - Land/Capital Value	72,000	300,000
Ind/Com Urban - medium - Land/Capital Value	175,000	700,000
Ind/Com - Urban High - Land/Capital Value	820,000	6,520,000
Ind/Com - Rural High - Land/Capital Value	850,000	7,330,000
Ind/Com - Rural High - Land/Capital Value	580,000	10,150,000

Current	Proposed	Difference (\$)	Percentage (%)
2,426	2,623	197	8.11%
2,310	2,504	194	8.39%
2,489	2,745	256	10.29%
2,524	2,782	257	10.19%
2,660	2,922	263	9.87%
2,867	3,135	268	9.34%
3,110	3,386	276	8.89%
1,590	1,761	171	10.77%
2,314	2,584	270	11.65%
1,845	2,063	218	11.81%
6,857	7,627	770	11.23%
6,180	6,875	695	11.25%
17,049	18,939	1,890	11.08%
28,871	32,062	3,191	11.05%
2,679	2,945	266	9.93%
2,653	2,923	270	10.19%
1,750	1,903	153	8.75%
3,739	4,021	282	7.54%
15,821	15,991	170	1.07%
11,740	12,151	410	3.50%
14,253	14,599	346	2.43%

## How Council rates

### Explanation of rates

There are two types of rates – general rates and targeted rates.

These may be charged in two ways:

- on a uniform basis – to all rateable land for which the rate is set; or
- differentially – on a different basis for different categories of land.

They may be charged on as a fixed amount, including as a fixed amount per rating unit, per separately used or inhabitable part of a rating unit, or number of services used such as number of water closets, or using a factor – such as land or capital value. These categories are set out below.

#### General rate

The Council sets a general rate with no differentials, based on the land value of each rating unit.

Function/service	How it operates
General rate (various functions/services)	A district-wide rate charged on land values

### Uniform annual general charge

Uniform annual general charge (UAGC) is a specific levy of an equal amount on each rating unit. The UAGC is applied as a fixed amount to every rating unit within the district and does not vary with the value of the rating unit.

It is used as a mechanism to ensure each rating unit contributes a minimum amount of the general rate. Individuals benefit as each has an equal opportunity to access and use the assets and services, and to an extent, many within the community make similar use of the assets and services.

Council considers a range from 25% to 29.5% of the rates requirement should be recovered by way of a UAGC charged to every rating unit in the district, which reflects the equal opportunity to access and use the assets and services.

### Targeted rates

Council sets targeted rates for different functions of council where the benefit of having access to particular function(s) or service(s) exist to particular groups of ratepayers.

Council has targeted rates for:

Function/service	How it operates
Economic Development and Footpaths	By sector – charged on land value or capital value
Refuse and Recycling	By sector – fixed amounts
Roading	A district-wide rate – charged on land value
Roading	By sector – fixed amounts
Town Centre Refurbishment	By wards – North or South – fixed amounts
Wastewater	Three rates by provision (100% rate) or availability (50% rate) for wastewater or for some ratepayers as a per pan charge – all as fixed amounts
Water	Four rates by provision (100% rate) or availability (50% rate) for water – fixed amounts; and on consumption basis for metered supply; Pongaroa Rural Supply – by number of units of supply per volume of water supplied
Libraries and Swimming Pools	A district-wide rate based on the rating unit – a fixed amount per rating unit
Stormwater	A district-wide rate based on location of rating unit to stormwater zone – a fixed amount per rating unit

### Differential targeted rates

A differential targeted rate in the dollar on the following categories of rateable land, within the meaning of Section 16 of the Local Government (Rating) Act 2002, is used when assessing and setting the differential targeted rate.

#### Ward rates

Differential targeted rates may be collected as a fixed amount for each differential category based on where the

rating unit is situated. The following are the differential targeted rate and Council's objectives for using this rating mechanism.

The categories of rateable land for setting targeted rates are:

Category	Description
Ward	North Ward (area defined for election purposes).
Ward	South Ward (area defined for election purposes).

**Sector rates**

Category	Description
Urban	All rating units in the district situated in the urban areas as defined in the District Plan other than: <ul style="list-style-type: none"> <li>(i) properties included in the Industrial/Commercial category;</li> <li>(ii) properties used for Industrial/Commercial purposes; or</li> <li>(iii) farmland (these are rated as rural).</li> </ul>
Rural	All rating units in the district situated in the rural areas as defined in the District Plan other than those in the Industrial/Commercial or Urban categories.
Industrial/Commercial	All rating units in the district used exclusively or principally for industrial or commercial purposes. This category may be identified as Urban or Rural, as defined in District Plan. It does not include residential flats or farms. <p>For the avoidance of doubt, it does include postal services and utility operators (being companies, public entities and/or commercial operators) that provide services for such areas as electricity generation or transmission, gas or oil, telecommunications, rail, water, wastewater, and stormwater.</p>

## What are the rates

The following are the activities, or groups of activities, for which rates are set.

### Refuse and recycling rates

Funding for recycling and the public benefit costs of refuse are best funded on a uniform rating unit basis differentiated between rural, urban, and industrial/ commercial.

The fixed component of refuse will be charged differentially as a fixed amount targeted rate on a basis of approximately 20% rural, 70% urban, and 10% industrial/commercial.

The majority of costs will be allocated to the urban sector to reflect the higher use and service levels in urban areas. The balance of costs will be allocated between rural and industrial/commercial to reflect the waste generated by businesses, and the access to recycling services provided to the rural sector.

Land transfer stations and landfills continue to be principally funded from user charges and general rates.

The following are the targeted rates for these activities:

- **Refuse targeted differential uniform rate**

All the rates required to fund the refuse services are funded from this rate on a differential basis to all rating units.
- **Recycling targeted differential uniform rate**

All the rates required to fund the recycling services are funded from this rate on a differential basis to all rating units.
- **Kerbside recycling targeted differential uniform rate**

This rate is assessed on all rating units that have the kerbside recycling service available (excluding vacant land).

The targeted rate for kerbside recycling will be set on the basis of:

  - a fixed amount per separately used or inhabitable part of a rating unit for urban properties receiving the Council's kerbside collection service.
  - a fixed amount per separately used or inhabitable part of a rating unit for rural properties receiving the Council's kerbside collection service.

- a fixed amount per separately used or inhabitable part of a rating unit for industrial commercial properties receiving the Council's kerbside collection service.

Where ratepayers elect, and the Council agrees, additional levels of service may be provided. These additional services could be providing more recycling bins or more frequent service.

## Specified services targeted differential rates

### Land value rate for urban

Footpaths have distinctly uneven sector benefits compared to other general activities of Council and certain proportions of these costs would be charged by land value. Hence, included in the urban differential targeted rate is 71% of Footpaths cost.

Occupiers of urban residential and commercial properties which are served with footpaths benefit from easier access and the added value to the properties. While the primary benefit is for the people who use the footpaths, these users generally cannot be identified or be restricted from using footpaths from a public safety factor.

Land value in these instances has been used because:

- it better reflects Council created wealth – e.g. access to services and is better related to the infrastructure provided by Council;
- it is more related to the land area;
- it is not proportional to owners total investment.

### Capital value rate for industrial commercial: rural and urban

Economic Development and Footpaths have distinctly uneven sector benefits to other general activities of Council and certain proportions of these costs will be charged by capital value. Ratepayers are further defined according to two subcategories (rural and urban) and two uses of land, wind farms and utilities (excluding wind farms). In essence, rates are being set differentially as follows:

#### Rural

A share of Economic Development

#### Urban

A share of Economic Development plus Footpaths

Included in the industrial/commercial differential rates is 60% of Economic Development cost allocated based on the

Industrial Commercial capital value and 14% of Footpaths cost to Industrial Commercial Urban.

The Industrial Commercial section gains specific benefits from Economic Development activities to attract and retain residents, the support for business and business development, and tourism. Retailers, tourist operators, motels, and businesses benefit from this activity. The whole district benefits as well from an increased population, wealth and larger rating base.

Occupiers of urban residential and commercial properties which are served with footpaths benefit from easier access and the added value to the properties. While the primary benefit is for the people who use the footpaths, these users generally cannot be identified or be restricted from using footpaths from a public safety factor. Urban industrial commercial ratepayers generally benefit from access and use of footpaths or may affect the footpaths in access to underground services.

Capital value in these instances has been used because:

- Council determined that the Industrial/Commercial sector benefits generally closely reflect the total value of ratepayers investment.
- Insofar as property values indicate ability to pay, capital values more fairly reflect ability to pay.
- The spread between high and low rates are generally less extreme.
- Rating base expands as development expands.
- Industrial/commercial businesses with high capital values will pay more for this service, and those with low capital value less.

## Roading rates

### Roading – district-wide

A targeted uniform rate in the dollar on the rateable land value of every rating unit in the district ranging from 75% to 80% of the Roothing cost, which broadly represents the variable cost of the road network e.g. generally allowing for the use, wear and tear, and ageing of the roads.

For these costs, ratepayers of the roading network will be charged for the whole network as there is no way to separate and prevent one group of ratepayers from accessing and using a part of the network funded from another group of ratepayers.

This is a district-wide rate in the dollar because Roothing needs to be managed as a roading network and, on a district-wide basis, progressively throughout the funding year. This is consistent with the policy approach to funding

taken by NZ Transport Agency (Council's primary Road funding source) to fund Road as a network.

District-wide rating spreads the cost of Road amongst all ratepayers. An advantage of this is that it makes larger expenditure commitments more affordable than annually uneven cost recoveries targeted to specific ratepayer categories. It therefore provides regularity to funding to appropriately manage the district asset.

**Roading rate – targeted differential**

A targeted differential rate in the dollar on every rating unit in the district for different rate categories.

This cost broadly represents the fixed cost of providing Road, a cost that may be shared by all ratepayers. This essentially treats the differentiated fixed amount targeted rate funding for Road as a network access charge.

The fixed component of cost ranging from 20% to 25% will be charged differentially as fixed amount targeted rates on a basis of approximately 83% Rural, 13% Urban and 4% Industrial/Commercial.

These proportions closely match the assessed benefits received by each sector from the Road activity expenditure and reflect the relative land values by sector.

There are further targeted rates for special development loan related costs. These rates ensure that the work is completed when necessary for economic, efficiency, effectiveness and safety reasons.

**Town centre refurbishment rates**

**Town Centre Refurbishment – Dannevirke targeted differential rate**

Council is funding the Dannevirke town centre refurbishment by way of two fixed amount targeted rates per rating unit set differentially for the North and South Wards. Funding for the Dannevirke High Street refurbishment has its loan repayments and interest costs funded through these rates. The North Ward, as the main area of benefit, is allocated 10% of the total costs with the remaining cost allocated equally. Overall, the North Ward pays 55% of the costs and the South Ward 45%. This ensures that the local community (as defined by North and South Wards) pay a higher proportion of the cost than the balance of the district.

A lump sum payment option was made available in 2008. Rating units on which the lump sum was paid in full in 2008/09 do not pay this rate. This option is no longer available for current and new ratepayers.

**Town Centre Refurbishment – Woodville, Pahiatua, and Eket huna targeted differential rate**

Council is funding separately the Woodville town centre refurbishment, and the Pahiatua and Eket huna town centre refurbishments, by way of two fixed amount targeted rates per rating unit set differentially for the North and South Wards. Funding for Woodville, Pahiatua, and Eket huna town centre refurbishments will have its loan repayments and interest costs funded through these rates. The South Ward, as the main area of benefit, is allocated 10% of the total costs with the remaining cost allocated equally. Overall, the South Ward pays 55% of the costs and the North Ward 45%. This ensures that the local communities (as defined by North and South Wards) pay a higher proportion of the cost than the balance of the district.

**Water rates**

**Urban water rate**

A targeted rate is charged as follows:

- full charge for separately used or inhabitable part of the rating unit which receives an ordinary supply of water from an urban water supply;
- 50% of the fixed amount for every rating unit to which an ordinary supply of water is available but is not connected. By "water is available", it means a rating unit is within 100 metres of Council's water system and could be effectively connected to the water system.

**Water metered rates**

This is collected under Section 16 and 19 of the Local Government (Rating) Act 2002.

Rural properties supplied from town water supplies are charged a rate as a fixed amount under Section 16, plus a charge for all water consumed above a certain quantity under Section 19 of the Local Government (Rating) Act 2002.

The standardised charges for water supplied through a meter are:

- A targeted rate per rating unit.
- Plus a charge in excess of 80 cubic metres supplied during each consecutive three-month period per separately used or inhabitable part of a rating unit.

The unit rate per cubic metre in excess of 80 cubic metres per quarter will be set by the Council annually based on the percentage change in the urban water targeted rate compared to the previous year.

Large volume users depicted as consumers using more than 2,000 cubic metres per quarter may be charged at a different rate for water supplied in excess of 80 cubic metres per quarter to other users and such rate will be set by the Council annually.

### **Pongaroa water rate**

A separate targeted rate applies for each unit of water from the Pongaroa rural water supply. One unit is for a maximum of one cubic metre of water (by volume) per day through a 20mm pipe at a gravity fed pressure.

### **Urban wastewater targeted rate**

A targeted rate is charged as follows:

- A targeted rate of the full charge on each separately used or inhabitable part of the rating unit connected to the wastewater system.
- Then a fixed amount, 33% of the full charge, on each water closet/urinal between 4 and 12.
- There is no charge for the 13th and subsequent water closets/urinals.
- 50% of the fixed amount on every rating unit to which wastewater is available but not connected. By "wastewater is available", it means a rating unit is within 100 metres of Council's wastewater system and could be effectively connected to the wastewater system.

A remission policy applies to educational establishments.

Note: a rating unity used primarily as a residence for one household will be treated as having only one water closet/urinal.

Educational establishments will be charged a targeted rate on each water closet/urinal connected to the urban wastewater system.

Educational establishments are as defined under Schedule 1, Clause 6 of the Local Government (Rating) Act 2002.

### **Libraries and swimming pools**

A targeted rate will be charged on every rating unit in the district as a fixed amount per rating unit.

### **Stormwater rate**

A targeted rate will be charged on every rating unit in the district's stormwater drainage area as a fixed amount per rating unit.

## **Fees and charges**

Council sets its fees and charges in accordance with the Schedule of Fees and Charges. Any request for additional services not covered in the schedule will be considered based on a recovery of associated cost.

## **Setting of rates**

Rates are set by Council by way of resolution for each financial year, referred to as the Rating Year. These rates will remain in effect for the rating year and will not be affected by a change in the rateable value or factors of a rating unit during the financial year in which the rates are set.

## **Utility charges for non-rateable properties**

Non-rateable properties are liable for targeted rates and charges for the provision of utility services, such as water, wastewater, and refuse collection.

## Instalments

Rates and charges for the year ending on 30 June 2023 will be assessed in four instalments, which will become due and payable on the following dates:

	Due date	Instalment period
Instalment 1	31 August 2022	1 July 2022 to 30 September 2022
Instalment 2	30 November 2022	1 October 2022 to 31 December 2022
Instalment 3	28 February 2023	1 January 2023 to 31 March 2023
Instalment 4	31 May 2022	1 April 2022 to 30 June 2023

**Charges for Water Metered Rates for the year ending on 30 June 2023 will be assessed in four instalments, which will become due and payable on the following dates:**

	Meters read	Due date
Instalment 1	1 September 2022	20 October 2022
Instalment 2	1 December 2022	20 January 2023
Instalment 3	1 March 2023	20 April 2023
Instalment 4	1 June 2023	20 July 2023

## Penalties

In accordance with Section 57 and 58 of the Local Government (Rating) Act 2002:

A penalty of 10% will be added to each instalment or part thereof "current rates" that are unpaid after the due date for payment on the following dates:

Due date	Current rates penalty date
31 August 2022	1 September 2022
30 November 2022	1 December 2022
28 February 2023	1 March 2023
31 May 2023	1 June 2023

For Water Metered Rates, a penalty of 10% is added to all amounts of rates remaining unpaid a day after the due date, as listed below:

Due date	Water metered rates penalty date
20 October 2022	21 October 2022
20 January 2023	21 January 2023
20 April 2023	21 April 2023
20 July 2023	21 July 2023

## Rates in arrears penalty date

A penalty of 10% will be applied to previous years' rates assessed before 1 July 2022 that remain unpaid on 8 July 2022, and again on 8 January 2023.

## Forecast Council funding impact statement

	Annual Plan 2021/22 (\$000)	LTP 2022/23 (\$000)	Annual Plan 2022/23 (\$000)	Variance (\$000)
<b>(SURPLUS) / DEFICIT OF OPERATING FUNDING</b>				
<b>Sources of Operating Funding</b>				
General rates, uniform annual general charges, rates penalties	9,691	10,611	12,011	1,400
Targeted Rates	16,917	18,074	17,924	(150)
Subsidies and grants for operating purposes	5,394	5,565	5,534	(31)
Fees and charges	3,977	4,092	4,643	551
Interest and dividends from investments	18	25	10	(16)
Local authorities fuel tax, fines, infringement fees, and other receipts	299	339	372	33
<b>Total Operating Funding (A)</b>	<b>36,295</b>	<b>38,707</b>	<b>40,495</b>	<b>1,788</b>
<b>Applications of Operating Funding</b>				
Payments to staff and suppliers	28,755	29,281	31,477	2,196
Finance Costs	1,038	1,219	1,786	568
Other operating funding applications	-	-	-	-
<b>Total Applications of Operating Funding (B)</b>	<b>(29,793)</b>	<b>(30,500)</b>	<b>(33,263)</b>	<b>(2,763)</b>
<b>Surplus/(Deficit) of Operating Funding (A - B)</b>	<b>6,503</b>	<b>8,207</b>	<b>7,232</b>	<b>(975)</b>
<b>(SURPLUS) / DEFICIT OF CAPITAL FUNDING</b>				
<b>Sources of Capital Funding</b>				
Subsidies and grants for capital expenditure	16,699	8,519	11,943	3,424
Development and financial contributions	-	-	-	-
(Increase) / Decrease in Debt	8,853	8,381	9,458	1,078
Gross proceeds sale of assets	-	-	-	-
Lump sum contributions	-	-	-	-
Other dedicated capital funding	-	-	-	-
<b>Total Sources of Capital Funding (C)</b>	<b>25,552</b>	<b>16,900</b>	<b>21,401</b>	<b>4,501</b>
<b>Applications of Capital Funding</b>				
Capital Expenditure:	-	-	-	-
- meet additional demand (Growth)	532	562	608	46
- improve level of service (New)	9,465	6,973	6,744	(230)
- replace existing assets (Renewal)	20,475	17,007	21,413	4,406
Increase / (decrease) in reserves	(3,918)	(5,435)	(6,132)	(697)
Increase / (decrease) in investments	5,500	6,000	6,000	-
<b>Total Applications of Capital Funding (D)</b>	<b>32,054</b>	<b>25,107</b>	<b>28,633</b>	<b>3,526</b>
<b>Surplus/(Deficit) of Capital Funding (C - D)</b>	<b>(6,503)</b>	<b>(8,207)</b>	<b>(7,232)</b>	<b>975</b>
<b>Funding Balance ((A - B) + (C - D))</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Reconciliation funding impact statement to comprehensive revenue and expense

	Annual Plan 2021/22 (\$000)	LTP 2022/23 (\$000)	Annual Plan 2022/23 (\$000)	Variance (\$000)
<b>Revenue</b>				
<b>Prospective Statement of Comprehensive Revenue Expenditure</b>				
Total Operating Revenue	52,994	47,226	52,437	5,211

### Summary Funding Impact Statement

#### Sources of operating funding

Total sources of operating funding	36,295	38,707	40,495	1,788
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#### Add sources of capital funding

Subsidies and grants for capital expenditure	16,699	8,519	11,943	3,424
Development and financial contributions	-	-	-	-
Gain disposal of assets	-	-	-	-
Gain on changes in fair value of investment property and revaluation of financial assets	-	-	-	-
Vested assets	-	-	-	-

<b>Summary Funding Impact Statement</b>	<b>52,994</b>	<b>47,226</b>	<b>52,437</b>	<b>5,211</b>
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### Expenditure

#### Prospective Statement of Comprehensive Revenue Expenditure

Total Operating Expenditure	44,902	46,338	48,837	2,499
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### Summary Funding Impact Statement

#### Application of operating fund

Total application of operating funding	29,793	30,500	33,263	2,763
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#### Add application of capital funding

Loss on disposal of asset	-	-	-	-
Loss on changes in fair value of investment property and revaluation of financial assets	-	-	-	-
Increase/(decrease) in provisions	-	-	-	-
Depreciation and amortisation expense	15,109	15,813	15,574	(239)

<b>Summary Funding Impact Statement</b>	<b>44,902</b>	<b>46,313</b>	<b>48,837</b>	<b>2,524</b>
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## Summary of rates by charges

Amounts are GST inclusive.

	Annual Plan 2021/22 <sup>a</sup>	LTP 2022/23	Annual Plan 2022/23
<b>Limit on uniform annual general charge: 30% cap of total rates</b>	<b>27.12%</b>	<b>25.66%</b>	<b>28.68%</b>
Uniform annual general charge - fixed amount	595.57	606.96	724.77
General rate land value rate in dollar	0.00140386	0.00160624	0.00166609
Libraries and swimming pools - targeted rate	283.64	287.04	302.72
<b>Specified services targeted differential - land value rate in dollar</b>			
-rural	-	-	-
-urban	0.00035334	0.00039631	0.00016431
<b>Specified services targeted differential - capital value rate in dollar</b>			
-industrial commercial rural	0.00113589	0.00129555	0.00114068
-industrial commercial urban	0.00165049	0.00188050	0.00158514
<b>Recycling targeted differential rate</b>			
-rural	45.69	32.14	35.20
-urban	149.00	103.18	115.03
-industrial commercial	186.42	131.14	162.16
<b>Kerbside recycling targeted differential rate</b>			
-rural	-	-	-
-urban	-	65.83	70.03
-industrial commercial	-	-	70.03
<b>Refuse targeted differential rate</b>			
-rural	-	-	-
-urban	-	-	-
-industrial commercial	-	-	-
<b>Roading rate land value rate in dollar</b>	<b>0.00120021</b>	<b>0.00126815</b>	<b>0.00122455</b>
<b>Roading targeted differential rate</b>			
-rural	276.06	292.14	293.23
-urban	41.61	43.33	44.92
-industrial commercial	89.11	94.30	97.82
<b>Town centre refurbishment targeted differential rate</b>			
Dannevirke			
-North Ward	12.37	12.33	11.89
-South Ward	10.09	10.08	9.68

	Annual Plan 2021/22"	LTP 2022/23	Annual Plan 2022/23
Woodville			
-North Ward	7.89	7.89	7.93
-South Ward	9.80	9.82	9.84
Eketāhuna			
-North Ward	6.33	6.35	6.44
-South Ward	7.86	7.91	7.99
Pahiatua			
-North Ward	31.88	30.18	30.73
-South Ward	39.61	37.57	38.14
<b>Urban wastewater (95% of net cost including all loan costs)</b>			
Per connected water closet/urinal			
<b>Urban wastewater targeted differential rate</b>			
-full charge	588.42	653.00	651.37
-half charge	294.21	326.50	325.68
-for connected multiple use	196.12	217.65	217.10
<b>Urban stormwater targeted rate</b>	142.40	137.21	134.20
<b>Urban water targeted rate</b>			
-full charge	511.47	561.52	522.62
-half charge	255.73	280.67	261.31
<b>Pongaroa water targeted rate</b>	95.40	97.90	85.47
<b>Water metered rates / large industrial and intake line charges</b>			
-quarterly minimum charge	147.87	160.38	150.66
-meter fee per cubic metre above 80m <sup>3</sup> over three months	1.87	2.06	2.50
-large industrial and line intake -per cubic metre	0.94	1.03	1.50

## Summary of rates by total

	Annual Plan 2021/22	LTP 2022/23	Annual Plan 2022/23
Uniform annual general charge	4,635,050	4,760,677	5,723,766
General land value rate in dollar	5,529,534	6,336,472	6,585,408
Libraries and swimming pools -targeted rate	2,207,462	2,251,414	2,390,694
Specified services targeted differential -land value rate			-
-rural	-	-	-
-urban	155,609	174,534	72,945
Specified services targeted differential -capital value rate			-
-industrial commercial rural	226,321	258,133	227,459
-industrial commercial urban	483,326	550,681	469,302
Recycling targeted differential rate			
-rural	163,399	114,947	128,962
-urban	571,895	402,315	444,918
-industrial commercial	81,699	57,474	70,929
Kerbside recycling targeted differential rate	-	-	-
-rural	-	-	-
-urban	-	280,371	248,702
-industrial commercial	-	-	24,298
Refuse targeted differential rate			
-rural	-	-	-
-urban	-	-	-
-industrial commercial	-	-	-
Roading land value rate -district-wide	4,729,072	5,004,502	4,840,168
Roading targeted differential rate			
-rural	984,829	1,042,188	1,071,576
-urban	156,059	165,149	169,712
-industrial commercial	41,379	43,789	45,338
Town centre refurbishment targeted differential rate			
Dannevirke			
-North Ward	33,914	34,564	32,953
-South Ward	28,625	28,598	28,109
Woodville			
-North Ward	33,174	33,651	33,661
-South Ward	34,806	34,856	35,716
Pahiatua			
-North Ward	134,048	128,767	130,409
-South Ward	140,707	133,439	138,396

	Annual Plan 2021/22	LTP 2022/23	Annual Plan 2022/23
Eketāhuna			
-North Ward	26,612	27,105	27,328
-South Ward	27,927	28,083	28,995
<b>Urban wastewater targeted uniform rate</b>			
-full charge	2,726,670	3,065,707	3,038,780
-half charge	45,794	50,821	49,278
-for connected multiple use	54,743	60,752	60,222
<b>Urban stormwater targeted rate</b>	610,780	596,842	581,207
<b>Urban water targeted rate</b>			
-full charge	2,241,565	2,494,259	2,302,274
-half charge	42,029	46,127	45,218
<b>Pongaroa water targeted rate</b>	55,663	57,125	50,467
<b>Total to fund (excluding GST and water metered rates)</b>	<b>26,202,693</b>	<b>28,263,340</b>	<b>29,097,190</b>
<b>Increase in rates</b>	<b>9.82%</b>	<b>7.86%</b>	<b>11.05%</b>
Water metered rates (excluding GST)	825,000	874,500	1,260,000
<b>Total of all rates (excluding GST)</b>	<b>27,027,693</b>	<b>29,137,840</b>	<b>30,357,190</b>
<b>Total of all rates (including GST)</b>	<b>31,081,847</b>	<b>33,508,516</b>	<b>34,910,768</b>

## Rate funding requirements

All the "number of chargeable properties" are before remissions – remissions are treated as a district-wide expense.

	Annual Plan 2020/21 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>District-wide general activities</b>				
Charged through the uniform annual general charge + general differential land value rate in dollar				
District and Treasury	1,416,335	2,000,737	2,240,152	239,415
Animal Control	121,804	133,974	99,077	(34,897)
Cemeteries	213,128	200,932	257,996	57,064
Commercial Property	-11,995	-12,319	-	-
Community Buildings	872,050	949,306	952,534	3,228
Community Support	571,386	589,605	638,177	48,572
District Promotion & Development (40% of net cost)	452,643	516,266	454,918	(61,348)
Emergency Management - Civil Defence	263,673	267,837	266,861	(976)
Footpaths (15% of net cost)	32,875	36,873	15,411	(21,462)
Health and Safety	990,592	931,928	1,431,010	499,082
Housing (self funding)				
Parks and Reserves	1,352,786	1,360,506	1,542,742	182,236
Public Conveniences	361,506	383,357	344,440	(38,917)
Representation	1,632,719	1,689,876	1,947,356	257,480
Resource Management	472,758	520,740	515,477	(5,263)
Service Centres	674,107	681,626	800,590	118,964
Wastewater (5% of total cost)	148,800	167,225	-	-
Solid Waste Management	599,417	678,679	628,729	(49,950)
<b>Subtotal (excluding GST)</b>	<b>10,164,584</b>	<b>11,097,148</b>	<b>12,135,470</b>	<b>1,038,322</b>
Plus GST	1,524,688	1,664,572	1,820,321	155,749
<b>Total to fund (including GST)</b>	<b>11,689,272</b>	<b>12,761,720</b>	<b>13,955,791</b>	<b>1,194,071</b>
<b>Uniform annual general charge - fixed amount</b>				
<b>Number of chargeable properties</b>	<b>8,956</b>	<b>9,026</b>	<b>9,088</b>	<b>62</b>
<b>Total to fund</b>				
District-wide general activities - uniform annual general charge - subtotal	4,635,050	4,760,677	5,723,766	963,089
Plus GST	695,258	714,101	858,565	144,464
<b>Total to fund (including GST)</b>	<b>5,330,308</b>	<b>5,474,778</b>	<b>6,582,331</b>	<b>1,107,553</b>

	Annual Plan 2020/21 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>General rate - land value rate in dollar</b>				
Total district rateable land value	4,531,606,000	4,538,606,000	4,547,524,000	8,918,000

**Total to fund**

District-wide general activities - general land value rate in dollar - subtotal	5,529,534	6,336,472	6,585,408	248,936
Plus GST	829,430	950,471	987,811	37,340
<b>Total to fund (including GST)</b>	<b>6,358,964</b>	<b>7,286,943</b>	<b>7,573,219</b>	<b>286,276</b>

**Libraries and swimming pools - targeted rate**

Estimated number of rateable properties	8,956	9,026	9,088	62
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**Total to fund**

Libraries	1,424,425	1,437,025	1,598,833	161,808
Swimming Pools	783,037	814,389	791,862	(22,527)
<b>Subtotal</b>	<b>2,207,462</b>	<b>2,251,414</b>	<b>2,390,695</b>	<b>139,281</b>
Plus GST	331,119	337,712	358,604	20,892
<b>Total to fund (including GST)</b>	<b>2,538,581</b>	<b>2,589,126</b>	<b>2,749,299</b>	<b>160,173</b>

**Specified services targeted differential - land value rate in dollar - urban**

Total urban rateable land value	507,182,400	507,182,400	511,325,400	4,143,000
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**Total to fund**

Footpaths (71% of net cost)	155,609	174,534	72,945	(101,589)
<b>Subtotal</b>	<b>155,609</b>	<b>174,534</b>	<b>72,945</b>	<b>(101,589)</b>
Plus GST	23,341	26,180	10,942	(15,238)
<b>Total to fund (including GST)</b>	<b>178,950</b>	<b>200,714</b>	<b>83,887</b>	<b>(116,827)</b>

**Specified services targeted differential - capital value rate in dollar - industrial commercial rural**

Total urban rateable land value	229,132,600	229,132,600	229,317,600	185,000
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**Total to fund**

Economic Development (20% of net cost)	226,321	258,133	227,459	(30,674)
<b>Subtotal</b>	<b>226,321</b>	<b>258,133</b>	<b>227,459</b>	<b>(30,674)</b>
Plus GST	33,948	38,720	34,119	(4,601)
<b>Total to fund (including GST)</b>	<b>260,269</b>	<b>296,853</b>	<b>261,578</b>	<b>(35,275)</b>

	Annual Plan 2020/21 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
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### Specified services targeted differential - capital value rate in dollar - industrial commercial urban

Total industrial commercial rateable capital value for rural	336,763,500	336,763,500	340,472,500	3,709,000
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#### Total to fund

Economic Development (40% of net cost)	452,643	516,266	454,919	(61,347)
Emergency Management - rural fire protection (1% of net cost)	30,684	34,415	14,384	(20,031)
<b>Subtotal (excluding GST)</b>	<b>483,326</b>	<b>550,681</b>	<b>469,303</b>	<b>(81,378)</b>
Plus GST	72,499	82,602	70,395	(12,207)
<b>Total to fund (including GST)</b>	<b>555,825</b>	<b>633,283</b>	<b>539,698</b>	<b>(93,585)</b>

### Recycling targeted differential rate - rural

Estimated number of rateable properties	4,027	4,013	4,056	100
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#### Total to fund

Solid Waste Management: kerbside recycling	163,399	114,947	128,962	14,015
<b>Subtotal (excluding GST)</b>	<b>163,399</b>	<b>114,947</b>	<b>128,962</b>	<b>14,015</b>
Plus GST	24,510	17,242	19,344	2,102
<b>Total to fund (including GST)</b>	<b>187,909</b>	<b>132,189</b>	<b>148,306</b>	<b>16,117</b>

### Recycling targeted differential rate - urban

Estimated number of rateable properties	4,394	4,464	4,448	(16)
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#### Total to fund

Solid Waste Management: kerbside recycling	571,895	402,315	444,918	42,603
<b>Subtotal (excluding GST)</b>	<b>601,064</b>	<b>795,666</b>	<b>682,835</b>	<b>6,391</b>
Plus GST	85,784	60,347	66,738	48,994
<b>Total to fund (including GST)</b>	<b>657,679</b>	<b>462,662</b>	<b>511,656</b>	

### Recycling targeted differential rate - industrial commercial

Estimated number of rateable properties			399	399
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#### Total to fund

Solid Waste Management: kerbside recycling	-	-	24,298	24,298
<b>Subtotal (excluding GST)</b>	<b>-</b>	<b>-</b>	<b>24,298</b>	<b>24,298</b>
Plus GST	-	-	3,645	3,645
<b>Total to fund (including GST)</b>	<b>657,679</b>	<b>462,662</b>	<b>27,942</b>	<b>27,942</b>

	Annual Plan 2020/21 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
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### Kerbside recycling targeted differential rate - urban

Estimated number of rateable properties	-	4,898	4,084	(814)
<b>Total to fund</b>				
Solid Waste Management: kerbside recycling	-	280,371	248,702	(31,669)
<b>Subtotal (excluding GST)</b>	-	<b>280,371</b>	<b>248,702</b>	<b>(31,669)</b>
Plus GST	-	42,056	37,305	(4,751)
<b>Total to fund (including GST)</b>	-	<b>322,427</b>	<b>286,008</b>	<b>(36,419)</b>

### Kerbside recycling targeted differential rate - industrial commercial

Estimated number of rateable properties	-	-	399	-
<b>Total to fund</b>	-	-	-	-
Solid Waste Management: kerbside recycling	-	-	24,298	-
<b>Subtotal (excluding GST)</b>	-	-	<b>24,298</b>	-
Plus GST	-	-	3,645	-
<b>Total to fund (including GST)</b>	-	-	<b>27,942</b>	-

### Roading rate - land value rate in dollar

Total district rateable land value	4,533,216,000	4,540,216,000	4,547,524,000	7,308,000
<b>Total to fund</b>				
Roading district-wide (excludes footpaths)	5,911,340	6,255,628	6,126,795	(128,833)
Less % charged through roading fixed amount targeted rates	-	-	-	-
Less total \$ amount charged through roading fixed amount targeted rates	(1,182,268)	(1,251,126)	(1,286,627)	(35,501)
<b>Subtotal (excluding GST)</b>	<b>4,729,072</b>	<b>5,004,503</b>	<b>4,840,168</b>	<b>(164,335)</b>
Plus GST	709,361	750,675	726,025	(24,650)
<b>Total to fund (including GST)</b>	<b>5,438,433</b>	<b>5,755,178</b>	<b>5,566,193</b>	<b>(188,985)</b>

### Roading targeted differential rate - rural

Estimated number of rateable properties	4,105	4,105	4,205	100
<b>Total to fund</b>				
Proportion of capital value for sector	1	1	1	-
<b>Subtotal (excluding GST)</b>	<b>984,829</b>	<b>1,042,188</b>	<b>1,071,576</b>	<b>29,388</b>
Plus GST	147,724	156,328	160,736	4,408
<b>Total to fund (including GST)</b>	<b>1,132,553</b>	<b>1,198,516</b>	<b>1,232,312</b>	<b>33,796</b>

	Annual Plan 2020/21 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Roading targeted differential rate - urban</b>				
Estimated number of rateable properties	4,317	4,387	4,348	(39)
<b>Total to fund</b>				
Proportion of capital value for sector	0	0	0	0
<b>Subtotal (excluding GST)</b>	<b>156,059</b>	<b>165,149</b>	<b>169,712</b>	<b>4,563</b>
Plus GST	23,409	24,772	25,457	685
<b>Total to fund (including GST)</b>	<b>179,468</b>	<b>189,921</b>	<b>195,169</b>	<b>5,248</b>
<b>Roading targeted differential rate - industrial commercial</b>				
Estimated number of rateable properties	534	534	533	(1)
<b>Total to fund</b>				
Proportion of capital value for sector	0	0	0	0
<b>Subtotal (excluding GST)</b>	<b>41,379</b>	<b>43,789</b>	<b>45,338</b>	<b>1,549</b>
Plus GST	6,207	6,568	6,801	233
<b>Total to fund (including GST)</b>	<b>47,586</b>	<b>50,358</b>	<b>52,139</b>	<b>1,781</b>
<b>Town centre refurbishment targeted differential rate - Dannevirke - North Ward</b>				
Estimated number of rateable properties	3,158	3,228	3,192	(36)
<b>Total to fund</b>				
Subtotal	33,914	34,564	32,953	(1,611)
Plus GST	5,087	5,185	4,943	(242)
<b>Total to fund (including GST)</b>	<b>39,001</b>	<b>39,748</b>	<b>37,896</b>	<b>(1,852)</b>
<b>Town centre refurbishment targeted differential rate - Dannevirke - South Ward</b>				
Estimated number of rateable properties	3,266	3,266	3,340	74
<b>Total to fund</b>				
Subtotal	28,625	28,598	28,109	(489)
Plus GST	4,294	4,290	4,216	(74)
<b>Total to fund (including GST)</b>	<b>32,919</b>	<b>32,888</b>	<b>32,325</b>	<b>(563)</b>
<b>Town centre refurbishment targeted differential rate - Woodville - North Ward</b>				
Estimated number of rateable properties	4,840	4,910	4,884	(26)
<b>Total to fund</b>				
Subtotal	33,174	33,651	33,661	10
Plus GST	4,976	5,048	5,049	1
<b>Total to fund (including GST)</b>	<b>38,150</b>	<b>38,698</b>	<b>38,710</b>	<b>12</b>

	Annual Plan 2020/21 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
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#### Town centre refurbishment targeted differential rate - Woodville - South Ward

Estimated number of rateable properties	4,085	4,085	4,174	89
<b>Total to fund</b>				
Subtotal	34,806	34,856	35,716	860
Plus GST	5,221	5,228	5,357	129
<b>Total to fund (including GST)</b>	<b>40,027</b>	<b>40,085</b>	<b>41,073</b>	<b>988</b>

#### Town centre refurbishment targeted differential rate - Pahiatua - North Ward

Estimated number of rateable properties	4,840	4,910	4,884	(26)
<b>Total to fund</b>				
Subtotal	134,048	128,767	130,409	1,642
Plus GST	20,107	19,315	19,561	246
<b>Total to fund (including GST)</b>	<b>154,155</b>	<b>148,082</b>	<b>149,970</b>	<b>1,888</b>

#### Town centre refurbishment targeted differential rate - Pahiatua - South Ward

Estimated number of rateable properties	4,087	4,087	4,175	88
<b>Total to fund</b>				
Subtotal	140,707	133,439	138,396	4,957
Plus GST	21,106	20,016	20,759	743
<b>Total to fund (including GST)</b>	<b>161,813</b>	<b>153,455</b>	<b>159,155</b>	<b>5,700</b>

#### Town centre refurbishment targeted differential rate - Eketāhuna - North Ward

Estimated number of rateable properties	4,840	4,910	4,884	(26)
<b>Total to fund</b>				
Subtotal	26,612	27,105	27,328	223
Plus GST	3,992	4,066	4,099	33
<b>Total to fund (including GST)</b>	<b>30,603</b>	<b>31,171</b>	<b>31,427</b>	<b>256</b>

#### Town centre refurbishment targeted differential rate - Eketāhuna - South Ward

Estimated number of rateable properties	4,086	4,086	4,174	88
<b>Total to fund</b>				
Subtotal	27,927	28,083	28,995	912
Plus GST	4,189	4,212	4,349	137
<b>Total to fund (including GST)</b>	<b>32,117</b>	<b>32,295</b>	<b>33,344</b>	<b>1,049</b>

	Annual Plan 2020/21 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
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### Urban wastewater targeted rate - full charge

Estimated number of rateable properties	5,329	5,399	5,365	(34)
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#### Total to fund

Subtotal	2,726,670	3,065,707	3,038,780	(26,927)
Plus GST	409,000	459,856	455,817	(4,039)
<b>Total to fund (including GST)</b>	<b>3,135,670</b>	<b>3,525,564</b>	<b>3,494,597</b>	<b>(30,967)</b>

### Urban wastewater targeted rate - half charge

Estimated number of rateable properties	179	179	174	(5)
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#### Total to fund

Subtotal	45,794	50,821	49,278	(1,543)
Plus GST	6,869	7,623	7,392	(231)
<b>Total to fund (including GST)</b>	<b>52,663</b>	<b>58,444</b>	<b>56,670</b>	<b>(1,774)</b>

### Urban wastewater targeted rate - for connected multiple use

Estimated number of rateable units	321	321	319	(2)
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#### Total to fund

Subtotal	54,743	60,752	60,222	(530)
Plus GST	8,211	9,113	9,033	(80)
<b>Total to fund (including GST)</b>	<b>62,954</b>	<b>69,864</b>	<b>69,255</b>	<b>(609)</b>

### Urban stormwater targeted rate

Estimated number of rateable properties to receive full charges	4,928	4,998	4,985	(13)
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#### Total to fund

Subtotal	610,780	596,842	581,207	(15,635)
Plus GST	91,617	89,526	87,181	(2,345)
<b>Total to fund (including GST)</b>	<b>702,397</b>	<b>686,368</b>	<b>668,388</b>	<b>(17,980)</b>

### Urban water targeted rate - full charge

Estimated number of rateable properties to receive full charges	5,040	5,110	5,066	(44)
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#### Total to fund

Subtotal	2,241,565	2,494,259	2,302,274	(191,985)
Plus GST	336,235	374,139	345,341	(28,798)
<b>Total to fund (including GST)</b>	<b>2,577,799</b>	<b>2,868,398</b>	<b>2,647,615</b>	<b>(220,783)</b>

	Annual Plan 2020/21 (\$000s)	LTP 2022/23 (\$000s)	Annual Plan 2022/23 (\$000s)	Variance (\$000s)
<b>Urban water targeted rate - half charge</b>				
Estimated number of rateable properties to receive half charges	189	189	199	10
<b>Total to fund</b>				
Subtotal	42,029	46,127	45,218	(909)
Plus GST	6,304	6,919	6,783	(136)
<b>Total to fund (including GST)</b>	<b>48,334</b>	<b>53,046</b>	<b>52,001</b>	<b>(1,045)</b>
<b>Pongaroa water targeted rate</b>				
Estimated number of rateable properties	671	671	679	8
<b>Total to fund</b>				
Subtotal	55,663	57,125	50,467	(6,658)
Plus GST	8,349	8,569	7,570	(999)
<b>Total to fund (including GST)</b>	<b>64,012</b>	<b>65,694</b>	<b>58,037</b>	<b>(7,657)</b>
<b>Total rates (excluding water metered rates)</b>				
Total to fund (excluding GST and Water Metered Rates)	26,202,693	28,263,340	29,097,190	833,850
Plus GST	3,930,404	4,239,501	30,357,191	26,117,690
<b>Total to fund (including GST)</b>	<b>30,133,097</b>	<b>32,502,841</b>	<b>34,910,770</b>	<b>2,407,929</b>
<b>Water metered rate</b>				
Total to fund	825,000	874,500	1,260,000	385,500
Plus GST	123,750	131,175	189,000	57,825
<b>Total to fund (including GST)</b>	<b>948,750</b>	<b>1,005,675</b>	<b>1,449,000</b>	<b>443,325</b>
<b>Total of All Rates</b>	<b>31,081,847</b>	<b>33,508,516</b>	<b>34,910,770</b>	<b>1,402,254</b>
<b>Total number of rateable units</b>	<b>10,344</b>	<b>10,353</b>	<b>9,806</b>	<b>-</b>





04

FINANCIALS

# Prospective financial statements

## Guide to the financial statements

Within this section, you will find the financial detail of the Annual Plan. This has been used throughout the document to provide the dollar values from individual activities, to activity groups and finally the overall position of the Council.

In the interests of transparency we provide two sets of financial information:

- The usual Generally Accepted Accounting Principles (GAAP) regulated statements of financial position, comprehensive revenue and expenses and the like; and
- A funding impact statement.

Key differences between these two sets of information are that GAAP regulated financial statements, as the name suggests, must adhere to GAAP requirements.

The Funding Impact Statement (FIS) is intended to make the sources and applications of Council funds more transparent to its stakeholders than might be the case if only the usual GAAP financial statements were provided.

As such the Funding Impact Statement is meant to show only flows of funding and therefore exclude vested assets, revaluations and depreciation. It is therefore, by necessity, exempt from the GAAP requirements but it must follow a prescribed format.

What the Funding Impact Statement attempts to do is:

- link the Council's Revenue and Financing Policy, the setting of rates, fees, and the borrowing requirement;
- set out the revenue and financing mechanisms that will be used along with an indicative level or amount of funds to come from each mechanism; and
- show the planned application of funds.

This section of the Annual Plan specifically contains the following information:

## Financial statements

### **Prospective statement of comprehensive revenue and expense**

This provides information on the surplus or deficit arising throughout the Plan impacting on the past and future Comprehensive Revenue and Expense. This aids the reader to differentiate between components of financial performance according to frequency, potential for gain and loss and predictability.

### **Prospective statement of changes in net assets/equity**

Also known as net worth, equity is measured as the difference between the total value of assets and total liabilities. This statement presents a comprehensive measure of income. Accumulated equity represents the communities' investment in publicly owned assets resulting from past surpluses.

### **Prospective statement of financial position**

This presents information about the economic resources controlled by the Council. This information is useful in assessing the Council's ability to generate cash, provide services and for assessing future borrowing needs.

### **Prospective statement of cash flows**

Cash means cash balances on hand, held in bank accounts, demand deposits and other highly liquid investments in which the Council invests as part of its day to day cash management. It provides information about cash generation through Council activities to repay debt or to reinvest to maintain operating capacity.

### **Statement of capital expenditure**

Provides a list of all capital projects by activities.

### **Statement of reserves and special funds**

Reserves are held to ensure that funds received for a particular purpose are used for that purpose and any surplus created is managed in accordance with the reason for which the reserve was established. This statement discloses the specific reserves Council has established.

## Forecast statement of comprehensive revenue and expense

For the Year from 1 July 2022 to 30 June 2023

	Annual Plan 2021/22 (\$000)	LTP 2022/23 (\$000)	Annual Plan 2022/23 (\$000)	Variance (\$000)
<b>Revenue</b>				
Rates	26,608	28,685	29,935	1,250
Grants and Subsidies	22,093	14,084	17,477	3,393
Fees and charges	3,977	4,092	4,783	691
Finance Revenue	18	25	10	(16)
Other Revenue	299	339	232	(107)
Forestry Revenue	-	-	-	-
<b>Total operating revenue</b>	<b>52,994</b>	<b>47,226</b>	<b>52,437</b>	<b>5,211</b>
<b>Expenditure</b>				
Operating Expenses	21,626	22,080	22,016	(64)
Depreciation and Amortisation	15,109	15,813	15,574	(239)
Personnel Costs	7,129	7,227	9,461	2,234
Finance Costs	1,038	1,219	1,786	568
<b>Total operating expenditure</b>	<b>(44,902)</b>	<b>(46,338)</b>	<b>(48,837)</b>	<b>(2,499)</b>
<b>Other asset gains/(losses)</b>				
Other asset gains/(losses)	116	98	-	(98)
<b>Total other asset gains/(losses)</b>	<b>116</b>	<b>98</b>	<b>-</b>	<b>(98)</b>
<b>Operating Surplus/(Deficit)</b>	<b>8,208</b>	<b>986</b>	<b>3,601</b>	<b>2,615</b>
<b>Other Comprehensive Revenue and Expenses</b>				
Gains on assets revaluations	32,594	31,049	31,198	149
<b>Other Comprehensive Revenue and Expenses Subtotal</b>	<b>32,594</b>	<b>31,049</b>	<b>31,198</b>	<b>149</b>
<b>Total comprehensive revenue and expenses</b>	<b>40,802</b>	<b>32,035</b>	<b>34,798</b>	<b>2,763</b>

## Forecast Statement of Changes in Equity

As at 30 June 2023

	Annual Plan 2021/22 (\$000)	LTP 2022/23 (\$000)	Annual Plan 2022/23 (\$000)	Variance (\$000)
<b>Equity balance at 30 June</b>				
Equity balance at 1 July	940,319	981,121	1,014,560	33,439
Total comprehensive revenue & expense for the year	40,802	32,035	34,798	2,763
<b>Equity balance at 30 June</b>	<b>981,121</b>	<b>1,013,156</b>	<b>1,049,358</b>	<b>36,202</b>
<b>Components of Equity</b>				
<b>Accumulated Funds</b>				
Retained Earnings at 1 July	356,364	368,332	368,368	36
Net Surplus/(Deficit)	8,208	986	3,601	2,615
Net transfers between equity and reserves	3,760	5,357	6,063	706
<b>Accumulated Funds</b>	<b>368,332</b>	<b>374,675</b>	<b>378,031</b>	<b>3,356</b>
<b>Asset Revaluation Reserves</b>				
Revaluation Reserves at 1 July	543,515	576,109	615,626	39,517
Increase/(Decrease) in revaluation reserves	32,594	31,049	31,198	149
<b>Asset Revaluation Reserves</b>	<b>576,109</b>	<b>607,158</b>	<b>646,824</b>	<b>39,666</b>
<b>Special Funded Reserves</b>				
Special Reserves at 1 July	40,394	36,635	30,516	(6,119)
Transfers to / (from) reserves	(3,760)	(5,357)	(6,063)	(706)
<b>Special Funded Reserves</b>	<b>36,635</b>	<b>31,277</b>	<b>24,453</b>	<b>(6,825)</b>
<b>Trust Funds</b>				
Trust Funds at 1 July	46	46	51	5
Increase/(Decrease) in Trust Funds	-	-	-	-
<b>Trust Funds</b>	<b>46</b>	<b>46</b>	<b>51</b>	<b>5</b>
<b>Components of Equity</b>	<b>981,121</b>	<b>1,013,156</b>	<b>1,049,358</b>	<b>36,202</b>

## Forecast statement of financial position

As at 30 June 2023

	Annual Plan 2021/22 (\$000)	LTP 2022/23 (\$000)	Annual Plan 2022/23 (\$000)	Variance (\$000)
<b>Assets</b>				
<b>Current assets</b>				
Cash & Cash Equivalents	2,018	2,151	9,669	7,518
Debtors & Other Receivables	6,500	6,716	4,521	(2,196)
Other Financial Assets	5,082	5,647	3,533	(2,115)
Non-current assets held for sale	-	-	-	-
Inventories	110	110	132	22
<b>Total Current Assets</b>	<b>13,710</b>	<b>14,625</b>	<b>17,854</b>	<b>3,229</b>
<b>Non-current assets</b>				
Investment Property	1,135	1,166	1,943	777
Forestry Assets	2,318	2,385	2,269	(116)
Other Financial Assets	650	650	-	(650)
Property, plant & equipment – operational	49,915	52,792	57,401	4,609
Property, plant & equipment – infrastructure	969,605	1,006,067	1,031,400	25,333
Property, plant & equipment – restricted	3,998	4,437	5,402	965
Intangible Assets	1,627	1,627	1,998	371
<b>Total Non-current assets</b>	<b>1,029,248</b>	<b>1,069,124</b>	<b>1,100,413</b>	<b>31,290</b>
<b>Total Assets</b>	<b>1,042,958</b>	<b>1,083,749</b>	<b>1,118,267</b>	<b>34,519</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Payables and deferred revenue	6,500	6,850	5,642	(1,207)
Borrowings - current	3,000	9,000	11,000	2,000
Employee Benefit Liabilities	573	593	848	255
Provision for landfill aftercare	-	-	-	-
<b>Total Current Liabilities</b>	<b>10,073</b>	<b>16,443</b>	<b>17,491</b>	<b>1,047</b>
<b>Non-current liabilities</b>				
Borrowings - non-current	50,853	53,233	50,495	(2,738)
Employee Benefit Liabilities	29	34	19	(15)
Provision for landfill aftercare	528	528	550	22
Tenant Contributions	354	354	354	0
<b>Total Non-Current Liabilities</b>	<b>51,764</b>	<b>54,150</b>	<b>51,418</b>	<b>(2,731)</b>
<b>Total Liabilities</b>	<b>61,837</b>	<b>70,593</b>	<b>68,909</b>	<b>(1,684)</b>

	Annual Plan 2021/22 (\$000)	LTP 2022/23 (\$000)	Annual Plan 2022/23 (\$000)	Variance (\$000)
<b>Equity</b>				
Accumulated Funds	368,332	374,675	378,031	3,356
Asset Revaluation Reserves	576,109	607,158	646,824	39,666
Special Funded Reserves	36,635	31,277	24,453	(6,825)
Trust Funds	46	46	51	5
<b>Total Equity</b>	<b>981,121</b>	<b>1,013,156</b>	<b>1,049,358</b>	<b>36,202</b>

## Forecast statement of cashflow

### For the Year from 1 July 2022 to 30 June 2023

	Annual Plan 2021/22 (\$000)	LTP 2022/23 (\$000)	Annual Plan 2022/23 (\$000)	Variance (\$000)
<b>Net Cashflow Operating Activities</b>				
<b>Cash was provided from:</b>				
Rates Revenue	26,608	28,469	29,935	1,467
Grants and Subsidies	22,093	14,084	17,477	3,393
Fees, charges, and other receipts (including donations)	3,977	4,092	4,783	691
Interest Received	18	25	10	(16)
Other Revenue	299	339	232	(107)
Income tax refunds	-	-	-	-
GST refunds	-	-	-	-
<b>Cash was provided from:</b>	<b>52,994</b>	<b>47,009</b>	<b>52,437</b>	<b>5,428</b>
<b>Cash was applied to:</b>				
Payment Staff & Suppliers	(28,755)	(28,931)	(31,477)	(2,545)
Interest Paid	(1,038)	(1,219)	(1,786)	(568)
Income tax payments	-	-	-	-
GST payments	-	-	-	-
<b>Cash was applied to:</b>	<b>(29,793)</b>	<b>(30,150)</b>	<b>(33,263)</b>	<b>(3,113)</b>
<b>Net Cashflow Operating Activities</b>	<b>23,202</b>	<b>16,859</b>	<b>19,174</b>	<b>2,315</b>
<b>Net Cashflow Investment Activities</b>				
<b>Cash was provided from:</b>				
Proceeds from Investments realised	(5,500)	(6,000)	(6,000)	-
Proceeds from sale of property, plant and equipment	-	-	-	-
Proceeds from investment property	-	-	-	-
<b>Cash was provided from:</b>	<b>(5,500)</b>	<b>(6,000)</b>	<b>(6,000)</b>	<b>-</b>
<b>Cash was applied to:</b>				
Purchase of property, plant and equipment	(30,472)	(24,542)	(28,764)	(4,222)
Purchase of intangibles	-	-	-	-
Purchase of Investments	3,918	5,435	6,132	697
<b>Cash was applied to:</b>	<b>(26,554)</b>	<b>(19,107)</b>	<b>(22,633)</b>	<b>(3,526)</b>
<b>Net Cashflow Investment Activities</b>	<b>(32,054)</b>	<b>(25,107)</b>	<b>(28,633)</b>	<b>(3,526)</b>

## Net Cashflow Finance Activities

### Cash was provided from:

Proceeds from borrowings	8,853	11,381	14,458	3,078
Tenant contributions received	-	-	-	-
<b>Cash was provided from:</b>	<b>8,853</b>	<b>11,381</b>	<b>14,458</b>	<b>3,078</b>

### Cash was applied to:

Tenant contributions received	-	-	-	-
Repayment of borrowings	-	(3,000)	(5,000)	(2,000)
<b>Cash was applied to:</b>	<b>-</b>	<b>(3,000)</b>	<b>(5,000)</b>	<b>(2,000)</b>
<b>Net Cashflow Finance Activities</b>	<b>8,853</b>	<b>8,381</b>	<b>9,458</b>	<b>1,078</b>
<b>Net increase/(decrease) in cash held</b>	<b>0</b>	<b>133</b>	<b>(0)</b>	<b>(133)</b>

## Cash Balance

### Cash Balance

<b>Net increase/(decrease) in cash held</b>	<b>-</b>	<b>133</b>	<b>-</b>	<b>(133)</b>
Total cash resources at start of the year	2,018	2,018	9,669	7,651
<b>Cash Balance</b>	<b>2,018</b>	<b>2,151</b>	<b>9,669</b>	<b>7,518</b>

## Note 1: Forecast Capital Expenditure

		Carry Forward	Annual Plan 2022/23	Total Budget - Annual Plan 2022/23	Long Term Plan 2022/23	Variance
<b>Akitio Water</b>		-	55,000	55,000	56,925	(1,925)
AKI pipeline tanks to fire hydrant	Loans	-	15,000	15,000	15,525	(525)
AKI 3 Day Treated Water Storage	Loans	-	40,000	40,000	41,400	(1,400)
<b>Camping</b>		-	96,000	96,000	103,727	(7,727)
DVK camping ground Hardstand	Reserves-Depreciation	-	20,000	20,000	20,540	(540)
EKE Camping Ground Day Room	Loans	-	-	-	61,620	(61,620)
DVK Camping Ground - Cabins roofs	Reserves-Depreciation	-	20,000	20,000	15,405	4,595
DVK Camping Ground - Septic Tank and pump	Reserves-Depreciation	-	50,000	50,000	-	50,000
EKE camping ground renewals	Reserves-Depreciation	-	2,000	2,000	2,054	(54)
District - camping grounds - programmed renewals	Reserves-Depreciation	-	4,000	4,000	4,108	(108)
<b>Cemeteries</b>		-	-	-	3,081	(3,081)
Mangatera Cemetery Development (new area)	Loans	-	-	-	3,081	(3,081)
<b>Community &amp; Administration Buildings</b>		-	658,100	658,100	906,841	(248,741)
WDV Community Hall Flooring Upgrade	Reserves-Depreciation	-	149,700	149,700	123,240	26,460
PAH Service Centre - programmed renewals	Reserves-Depreciation	-	1,000	1,000	1,027	(27)
DVK Service Centre - programmed renewals	Reserves-Depreciation	-	-	-	27,729	(27,729)
PAH Town Hall Library Earthquake strengthening	Reserves-Depreciation	-	-	-	308,100	(308,100)
District Unplanned Renewals	Reserves-Depreciation	-	60,000	60,000	51,350	8,650
PAH Comm. Buildings - programmed renewals	Reserves-Depreciation	-	2,000	2,000	7,189	(5,189)
District - Community Buildings - furniture	Reserves-Depreciation	-	3,000	3,000	3,081	(81)
Carnegie Re-Design and Re-Development	Loans	-	149,000	149,000	102,700	46,300
District Mobile Library Feasibility and Development	Loans	-	10,000	10,000	10,270	(270)
District Library Books	Reserves-Depreciation	-	100,000	100,000	102,700	(2,700)
District Library Furniture & Fittings	Reserves-Depreciation	-	-	-	10,270	(10,270)
EKE Library - Programmed Renewals	Reserves-Depreciation	-	5,000	5,000	5,135	(135)
WDV Service Centre Library Strengthening	Reserves-Depreciation	-	-	-	143,780	(143,780)
EKE Med Centre (aircon)	Reserves-Depreciation	-	10,000	10,000	10,270	(270)
WDV Community Centre Roof Renewal	Reserves-Depreciation	-	168,400	168,400	-	168,400

			Carry Forward	Annual Plan 2022/23	Total Budget - Annual Plan 2022/23	Long Term Plan 2022/23	Variance
<b>Connectivity</b>			-	-	-	<b>977,550</b>	<b>(977,550)</b>
Wireless-Blackspot extensions	Loans		-	-	-	154,350	(154,350)
Tararua Connect	Loans		-	-	-	823,200	(823,200)
<b>Conveniences</b>			-	<b>182,200</b>	<b>182,200</b>	<b>154,050</b>	<b>28,150</b>
DVK Barraud Street	Reserves-Depreciation		-	162,200	162,200	133,510	28,690
District - Toilets - programmed renewals	Reserves-Depreciation		-	7,000	7,000	7,189	(189)
District Wide Unplanned Renewals	Reserves-Depreciation		-	10,000	10,000	10,270	(270)
DVK Exeloos	Reserves-Depreciation		-	3,000	3,000	3,081	(81)
<b>Dannevirke Sports Centre</b>			-	<b>67,000</b>	<b>67,000</b>	<b>5,135</b>	<b>61,865</b>
DVK Netball Tennis Court Green Plexi Pave Surface	Reserves-Depreciation		-	67,000	67,000	5,135	61,865
<b>Dannevirke Town Hall</b>			-	<b>86,000</b>	<b>86,000</b>	-	<b>86,000</b>
DVK Town Hall Changing Room Refurb	Reserves-Depreciation		-	80,000	80,000	-	80,000
DVK Town Hall Floor Refurb	Reserves-Depreciation		-	6,000	6,000	-	6,000
<b>Dannevirke Waste Water</b>			-	<b>2,504,100</b>	<b>2,504,100</b>	<b>2,390,850</b>	<b>113,250</b>
DVK STP Replacement inflow screen, roofing, fencing, mobile septic tank	Reserves-Depreciation		-	311,800	311,800	310,500	1,300
DVK Inverted Syphon	Reserves-Depreciation		-	1,247,100	1,247,100	1,242,000	5,100
DVK Dewatering / Sludge press process	Loans		-	311,800	311,800	310,500	1,300
DVK Waste Water Treatment Plant Design	Loans		-	103,800	103,800	-	103,800
DVK Waste Water Treatment Plant Upgrade	Loans		-	519,600	519,600	517,500	2,100
DVK STP Replace existing fences	Reserves-Depreciation		-	10,000	10,000	10,350	(350)
<b>Dannevirke Water</b>			-	<b>268,600</b>	<b>268,600</b>	<b>1,002,915</b>	<b>(734,315)</b>
DVK Alternate Source Investigation	Loans		-	-	-	103,500	(103,500)
DVK Alternate Source Resource Consent	Loans		-	60,000	60,000	62,100	(2,100)
DVK Intake pipeline between impounded supply & No2 Res	Reserves-Depreciation		-	104,800	104,800	837,315	(732,515)
DVK Impound Supply - Leak Investigation & Repairs	Rates		-	103,800	103,800	-	103,800

	Funding Source	Carry Forward	Annual Plan 2022/23	Total Budget - Annual Plan 2022/23	Long Term Plan 2022/23	Variance
<b>Data and Reporting</b>		-	30,000	30,000	-	30,000
District Digital Measurement, Alarm and Reporting System Investigation	Loans	-	30,000	30,000	-	30,000
<b>District Promotion</b>		-	37,000	37,000	38,073	(1,073)
District Computer Wifi Hardware	Loans	-	7,000	7,000	7,203	(203)
Electric Vehicles - Electricity Ducting	Loans	-	20,000	20,000	20,580	(580)
Fibre Ducting	Loans	-	10,000	10,000	10,290	(290)
<b>District Support</b>		-	626,338	626,338	643,592	(17,254)
District iSite Computer Hardware	Loans	-	20,000	20,000	20,580	(580)
District IoT devices - Smart City Systems	Loans	-	100,000	100,000	102,400	(2,400)
District IoT devices - Renewals	Reserves-Depreciation	-	10,000	10,000	10,240	(240)
District Plant - UAV Renewal	Reserves-Depreciation	-	20,000	20,000	20,480	(480)
Council CCTV Renewals	Reserves-Depreciation	-	15,000	15,000	15,360	(360)
Council CCTV Developments	Loans	-	14,000	14,000	14,336	(336)
District Business Continuity - Generators or Battery Stores - D/Wide	Loans	-	13,000	13,000	13,312	(312)
District Plant - UAV Development	Loans	-	10,000	10,000	10,240	(240)
Vehicle Renewals	Reserves-Depreciation	-	354,338	354,338	364,614	(10,276)
Community Support Town CCTV Renewals	Reserves-Depreciation	-	70,000	70,000	72,030	(2,030)
<b>District Waste Water</b>		-	446,700	446,700	263,925	182,775
District Pond Desludging Investigation	Reserves-Depreciation	-	-	-	31,050	(31,050)
District STP Perimeter Safety Fencing around ponds	Reserves-Depreciation	-	103,900	103,900	103,500	400
Unplanned Renewals - Treatment Plant	Reserves-Depreciation	-	50,000	50,000	51,750	(1,750)
District Waste Water General Renewals - Health and Safety	Reserves-Depreciation	-	15,000	15,000	15,525	(525)
District Waste Water Shower & Toilet Development	Loans	-	50,000	50,000	51,750	(1,750)
District Wastewater Telemetry	Reserves-Depreciation	-	10,000	10,000	10,350	(350)
Wastewater Pump Replacements	Rates	-	10,000	10,000	-	10,000
NSWD Wastewater Discharge Consent Renewal	Reserves-Depreciation	-	103,900	103,900	-	103,900
PON Waste Water Discharge Consent Renewal	Reserves-Depreciation	-	103,900	103,900	-	103,900

			Carry Forward	Annual Plan 2022/23	Total Budget - Annual Plan 2022/23	Long Term Plan 2022/23	Variance
<b>District Water</b>			-	<b>334,600</b>	<b>334,600</b>	<b>232,875</b>	<b>101,725</b>
District Water Telemetry - Development	Loans		-	259,600	259,600	155,250	104,350
District Water Unplanned Renewals	Reserves-Depreciation		-	50,000	50,000	51,750	(1,750)
District Water General Renewals - Health and Safety	Reserves-Depreciation		-	15,000	15,000	15,525	(525)
District Water Telemetry	Reserves-Depreciation		-	10,000	10,000	10,350	(350)
<b>District Wide Walkway</b>			-	<b>306,700</b>	<b>306,700</b>	<b>297,830</b>	<b>8,870</b>
Lindauer Walkway	Subsidies-Grants		-	266,700	266,700	256,750	9,950
District Wide Cycleway Development	Loans		-	20,000	20,000	20,540	(540)
District Wide Walkway Development	Loans		-	20,000	20,000	20,540	(540)
<b>Eketāhuna Waste Water</b>			-	<b>1,878,300</b>	<b>1,878,300</b>	<b>579,600</b>	<b>1,298,700</b>
EKE Waste Water Treatment Plant Design	Loans		-	114,100	114,100	-	114,100
EKE Waste Water Treatment Plant Upgrade	Loans		-	872,500	872,500	579,600	292,900
EKE Pond Level Sensor Alarm	Reserves-Depreciation		-	5,000	5,000	-	5,000
EKE Flow Meters Inflow and Outflow Lines	Reserves-Depreciation		-	15,000	15,000	-	15,000
EKE Wetland development	Loans		-	871,700	871,700	-	871,700
<b>Eketāhuna Water</b>			-	-	-	<b>51,750</b>	<b>(51,750)</b>
EKE Alternate Water Source Investigation	Loans		-	-	-	51,750	(51,750)
<b>Footpaths</b>			-	<b>336,435</b>	<b>336,435</b>	<b>366,005</b>	<b>(29,570)</b>
Footpath Renewal	Subsidies-NZTA		-	336,435	336,435	262,905	73,530
Footpath Construction	Subsidies-NZTA		-	-	-	103,100	(103,100)
<b>Information Technology</b>			-	<b>1,125,400</b>	<b>1,125,400</b>	<b>1,111,142</b>	<b>14,258</b>
District Cabling & Power Renewal	Reserves-Depreciation		-	20,000	20,000	20,480	(480)
Hardware Renewal	Reserves-Depreciation		-	536,400	536,400	523,571	12,829
Software Renewal	Reserves-Depreciation		-	188,800	188,800	184,320	4,480
District BI Project	Reserves-Depreciation		-	120,000	120,000	122,880	(2,880)
District eServices and Web Platform	Loans		-	40,000	40,000	40,960	(960)
Software Development/New	Loans		-	136,400	136,400	133,120	3,280
Hardware Development	Loans		-	42,800	42,800	43,827	(1,027)

		Carry Forward	Annual Plan 2022/23	Total Budget - Annual Plan 2022/23	Long Term Plan 2022/23	Variance
Computer Network Developments	Loans	-	20,000	20,000	20,480	(480)
Computer Network Renewal	Reserves-Depreciation	-	21,000	21,000	21,504	(504)
<b>Lighting Upgrades</b>		<b>-</b>	<b>78,000</b>	<b>78,000</b>	<b>78,148</b>	<b>(148)</b>
EKE Service Centre - Replace lighting with LED	Reserves-Depreciation	-	10,000	10,000	10,270	(270)
PAH Service Centre - Replace lighting with LED	Reserves-Depreciation	-	-	-	10,270	(10,270)
District 2 Waters LED Security Lighting	Loans	-	12,000	12,000	6,210	5,790
District 2 Waters LED Security Lighting	Loans	-	12,000	12,000	6,210	5,790
DVK Town Hall - LED Lighting Upgrade	Reserves-Depreciation	-	44,000	44,000	45,188	(1,188)
<b>Norsewood Waste Water</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Norsewood Water</b>		<b>-</b>	<b>474,800</b>	<b>474,800</b>	<b>62,100</b>	<b>412,700</b>
NSWD New Bore Resorce Consent	Loans	-	60,000	60,000	62,100	(2,100)
NSWD Alternate Water Source Infrastructure	Loans	-	414,800	414,800	-	414,800
<b>Ormondville Waste Water</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Pahiatua Waste Water</b>		<b>-</b>	<b>604,400</b>	<b>604,400</b>	<b>682,065</b>	<b>(77,665)</b>
PAH wastewater Aerators (replacement blowers)	Reserves-Depreciation	-	4,000	4,000	4,140	(140)
PAH WW treatment plant design	Loans	-	114,300	114,300	113,850	450
PAH Wetland Development	Loans	-	416,100	416,100	564,075	(147,975)
PAH WW pipeline from plant to wetland	Loans	-	70,000	70,000	-	70,000
<b>Pahiatua Water</b>		<b>-</b>	<b>314,300</b>	<b>314,300</b>	<b>-</b>	<b>314,300</b>
PAH Water take Resource Consent	Reserves-Depreciation	-	55,000	55,000	-	55,000
PAH Weir & Infiltration Gallery Investigation, Design and Renewal	Reserves-Depreciation	-	259,300	259,300	-	259,300
<b>Parks and Recreation</b>		<b>-</b>	<b>35,000</b>	<b>35,000</b>	<b>35,945</b>	<b>(945)</b>
Harvard Park Pahiatua Renewals	Reserves-Depreciation	-	10,000	10,000	10,270	(270)
District Wide Minor Renewals	Reserves-Depreciation	-	10,000	10,000	10,270	(270)
District Wide Fencing	Reserves-Depreciation	-	10,000	10,000	10,270	(270)
District Wide drainage	Reserves-Depreciation	-	5,000	5,000	5,135	(135)

		Carry Forward	Annual Plan 2022/23	Total Budget - Annual Plan 2022/23	Long Term Plan 2022/23	Variance
<b>Pensioner Housing</b>		-	137,600	137,600	131,456	6,144
Renewal of older units Ruahine	Reserves-General	-	-	-	66,755	(66,755)
Elsinore Court Concrete for Parking	Reserves-General	-	-	-	36,972	(36,972)
Pensioner flats minor refurb	Reserves-General	-	15,000	15,000	15,405	(405)
District Wide - Fencing & Scooter Sheds	Reserves-General	-	12,000	12,000	12,324	(324)
61B Flat Refurb	Reserves-Depreciation	-	110,600	110,600	-	110,600
<b>Pongaroa Waste Water</b>		-	-	-	-	-
<b>Pongaroa Water</b>		-	90,000	90,000	-	90,000
PON 3 Day Treated Storage Feasibility	Loans	-	10,000	10,000	-	10,000
PON 3 Day Treated Storage	Loans	-	80,000	80,000	-	80,000
<b>Regulatory Compliance</b>		-	5,000	5,000	5,175	(175)
HAZNO Compliance	Loans	-	5,000	5,000	5,175	(175)
<b>Reticulation Network</b>		-	2,724,300	2,724,300	2,716,875	7,425
Wastewater Network Renewals	Reserves-Depreciation	-	675,500	675,500	672,750	2,750
Development and extension of Wastewater Network	Loans	-	259,800	259,800	258,750	1,050
District Wide Manhole Replacements	Reserves-Depreciation	-	103,900	103,900	103,500	400
Infiltration and Inflow Strategy Implementation	Reserves-Depreciation	-	727,500	727,500	724,500	3,000
Pump Station Renewals	Reserves-Depreciation	-	50,000	50,000	51,750	(1,750)
Reticulation Water Mains Renewals	Reserves-Depreciation	-	674,900	674,900	672,750	2,150
Development and extension of water Reticulation Network	Loans	-	207,700	207,700	207,000	700
Unplanned Renewals - Reticulation	Reserves-Depreciation	-	25,000	25,000	25,875	(875)
<b>Roading</b>		-	8,455,983	8,455,983	7,824,323	631,660
Carpark Renewal	Reserves-Depreciation	-	100,000	100,000	103,100	(3,100)
Sealed Roads Resurfacing	Subsidies-NZTA	-	2,341,435	2,341,435	2,060,593	280,842
Pavement Rehabilitation	Reserves-Depreciation	-	1,737,779	1,737,779	1,753,083	(15,304)
Minor Safety Improvements	Subsidies-NZTA	-	860,964	860,964	1,546,500	(685,536)
Unsealed Road Metalling	Reserves-Depreciation	-	586,907	586,907	596,949	(10,042)
Emergency Reinstatement	Subsidies-NZTA	-	2,000,000	2,000,000	927,900	1,072,100

		Carry Forward	Annual Plan 2022/23	Total Budget - Annual Plan 2022/23	Long Term Plan 2022/23	Variance
Drainage Renewals	Subsidies-NZTA	-	612,340	612,340	617,733	(5,393)
Traffic Services Renewal	Subsidies-NZTA	-	183,932	183,932	185,552	(1,620)
Level Crossings	Subsidies-NZTA	-	32,626	32,626	32,914	(288)
<b>Roading Capacity &amp; Compliance</b>		<b>-</b>	<b>982,845</b>	<b>982,845</b>	<b>614,812</b>	<b>368,033</b>
Bridge Renewals	Reserves-Depreciation	-	632,845	632,845	305,512	327,333
Structures Component Replacements	Reserves-Depreciation	-	350,000	350,000	309,300	40,700
<b>Route 52</b>		<b>-</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>2,257,890</b>	<b>2,742,110</b>
PGF - Route 52 Boundary to Weber	Subsidies-Grants	-	5,000,000	5,000,000	2,257,890	2,742,110
<b>Solid Waste</b>		<b>-</b>	<b>130,000</b>	<b>130,000</b>	<b>381,017</b>	<b>(251,017)</b>
Resident Recycling Wheelie Bins	Loans	-	-	-	359,450	(359,450)
District Kerbside Glass Recycling Bins Renewals	Reserves-Depreciation	-	10,000	10,000	1,027	8,973
District Investigation Recycling, Composting, and Reuse	Loans	-	50,000	50,000	-	50,000
District Recycling Centres - Minor Capital	Reserves-Depreciation	-	10,000	10,000	10,270	(270)
WDV Transfer Station - Minor Cap	Loans	-	35,000	35,000	10,270	24,730
District Feasibility on recovery and organic processing	Loans	-	25,000	25,000	-	25,000
<b>Stormwater</b>		<b>-</b>	<b>327,100</b>	<b>327,100</b>	<b>300,150</b>	<b>26,950</b>
District Stormwater Development	Loans	-	187,100	187,100	155,250	31,850
Development and extension of Reticulation Network	Loans	-	90,000	90,000	93,150	(3,150)
Reticulation Stormwater Renewals	Reserves-Depreciation	-	50,000	50,000	51,750	(1,750)
<b>Swimming Pools</b>		<b>-</b>	<b>17,000</b>	<b>17,000</b>	<b>17,493</b>	<b>(493)</b>
WDV Swimming Pool renew paddling pool fence & outdoor seating	Reserves-Depreciation	-	10,000	10,000	10,290	(290)
District - Swimming Pools - plumbing & electrical	Reserves-Depreciation	-	7,000	7,000	7,203	(203)

Funding Source		Carry Forward	Annual Plan 2022/23	Total Budget - Annual Plan 2022/23	Long Term Plan 2022/23	Variance
<b>Woodville Waste Water</b>		-	<b>294,300</b>	<b>294,300</b>	<b>248,400</b>	<b>45,900</b>
WDV Waste Water Treatment Plant Design	Loans	-	114,300	114,300	113,850	450
WDV Wetland Design	Loans	-	80,000	80,000	82,800	(2,800)
WDV Wetland Resource Consent	Loans	-	50,000	50,000	51,750	(1,750)
WDV Waste Water Treatment Plant Flow Meter	Loans	-	50,000	50,000	-	50,000
<b>Woodville Water</b>		-	<b>55,000</b>	<b>55,000</b>	-	<b>55,000</b>
WDV Water take resource consent	Reserves-Depreciation	-	55,000	55,000	-	55,000
<b>Total Forecast Capital Projects</b>		-	<b>28,764,101</b>	<b>28,764,101</b>	<b>24,541,715</b>	<b>4,222,386</b>

## Note 2: statement of reserves and special funds

### Reserves

The Council has an obligation to manage its revenues, expenses, assets, liabilities, investments and general financial dealings prudently and in a manner that promotes the current and future interests of the community; and to act in the best interest of its ratepayers.

The management of reserves forms an integral component of meeting these obligations.

Reserves are held to ensure that funds received for a particular purpose are used for that purpose and any surplus created is managed in accordance with the reason for which the reserve was established. Surpluses held in reserves are credited with interest.

Council has 24 reserves of which 23 are Council created discretionary reserves which the council has established for the fair and transparent use of monies. Reserves are not separately held in cash and the funds are managed as part of the council's treasury management.

These discretionary reserves are disaggregated into the following categories:

- Depreciation reserves.
- Special reserves (which is broken down into other special reserves).
- Trust Funds.

## Depreciation Reserves

The Council's assets are depreciated as they are consumed. As such, the cost of this depreciation is passed on to the consumer through either rates or fees and charges. There will normally be a timing difference between the collection of this depreciation charge and the utilisation of it to fund renewal capital works. This will create movements in these reserves.

Description	Purpose of Fund	Opening balance 2022 (000s)	Transfers in (000s)	Transfers out (000s)	Closing balance 2023 (000s)
<b>Council</b>	To receive depreciation funded each financial year, less any outgoings to pay for capital renewal of assets or debt prepayment for amount borrowed to fund capital development.  This reserve can be used to fund internal borrowing.	21,888	3,697	(9,955)	15,630
<b>Makuri Water Scheme</b>	To establish a depreciation reserve to fund the renewal of assets for this scheme.	13	-	-	13
<b>Pongaroa Water Supply</b>	To establish a depreciation reserve to fund the renewal of assets for this scheme.	245	11	-	256
<b>Tararua Aquatic Community Trust Wai Splash</b>	To establish a depreciation reserve to fund the renewal of major assets.	267	60	-	327
<b>Bush Multisport</b>	To establish a depreciation reserve to fund the renewal of major assets.	68	20	-	88
<b>Total</b>		<b>22,481</b>	<b>3,788</b>	<b>(9,955)</b>	<b>16,314</b>

## Special Funded Reserves

The value of these reserves funds is that they allow projects to precede without distortion in the revenue patterns particularly rates. The reserves also provide a useful source of funds for an unforeseen requirement.

Council authorises the establishment of special funds and process for accumulating and utilising special funds. Approvals of specific uses are set out in the Long Term Plan, or in Council decisions.

Description	Purpose of Fund	Opening balance 2022 (\$000s)	Transfers in (\$000s)	Transfers out (\$000s)	Closing balance 2023 (\$000s)
<b>Tararua General Purpose</b>	<p>Created for financing specific projects which shall be determined at Council's discretion.</p> <p>This reserve is also to receive:</p> <ul style="list-style-type: none"> <li>• Proceeds from sale or disposal of assets where a particular function is discontinued, and for property sales.</li> <li>• Insurance monies received when buildings or property are damaged and not reinstated.</li> <li>• Residual of all existing reserves which have outlived their original purpose and could therefore be usefully merged as a general purpose fund and so classified.</li> </ul>	2,093	-	-	2,093
<b>Tararua Emergency Roading</b>	To provide funds to re-establish the district's infrastructural assets following a disaster, together with funds received from Central Government. There is no plan to use this reserve other than if a disaster occurs.	3,666	-	-	3,666
<b>Tararua Gratuity</b>	This reserve is for staff who have qualified or qualify for gratuities.	69	-	-	69
<b>Infrastructure Protection Reserve</b>	This reserve is created to accumulate funds to pay for Council's share of the mutual insurance liability under LAPP in the event of a major event experienced by LAPP member councils.	52	-	-	52
<b>Tararua Housing</b>	To account for any surplus from the housing activity and proceeds from sales/disposal of housing assets. These reserves will be used solely for the Housing activity.	(90)	232	(138)	4
<b>Dannevirke Airport Authority</b>	To account for any surplus from the Dannevirke Aerodrome and proceeds from sales/disposal of Dannevirke Aerodrome assets. This reserve will be solely for operation and capital expenditure for Dannevirke Aerodrome.	4	-	-	4

Description	Purpose of Fund	Opening balance 2022 (\$000s)	Transfers in (\$000s)	Transfers out (\$000s)	Closing balance 2023 (\$000s)
<b>Recreation Grant</b>	To accumulate funds to support recreational projects in the district.	98	-	-	98
<b>Tenant Contribution (Debt Repayment)</b>	To account for and refund tenant contributions for leasing of Council's housing properties.	354	-	-	354
<b>Heritage Reserve</b>	To accumulate funds to be used to further the district land use outcomes. The reserve is to be applied to the management and protection of those items listed in the District Plan Part 9 Appendix 2: Schedule of Heritage Resources.	73	10	-	83
<b>Biodiversity Protection</b>	To support: <ul style="list-style-type: none"> <li>sustainable management of the district's natural and physical environment;</li> <li>protection and enhancement of the community's environment values.</li> </ul> <p>The reserve is to be applied to the management and protection of those items listed in the District Plan Part 9 Appendix 3: Schedule of Natural Features (significant trees, vegetation and habitats landscapes).</p>	42	10	-	52
<b>Election</b>	To account for elections funds, rate funded each year to spread out election cost in the year of election.	19	-	(50)	(31)
<b>Waste Management Fund</b>	To account for the waste management levies received. This reserve will be solely used to fund specific projects for this activity.	283	-	-	283

Description	Purpose of Fund	Opening balance 2022 (\$000s)	Transfers in (\$000s)	Transfers out (\$000s)	Closing balance 2023 (\$000s)
Forestry	Proceeds from forestry not otherwise required for the funding of continued operations and maintenance of the forest.	875	40	-	915
Domain Boards Bank Balances	To account for the bank balances of the Domain Board in trust.	497	-	-	497
<b>Total</b>		<b>8,035</b>	<b>292</b>	<b>(188)</b>	<b>8,139</b>

## Trust Funds

These special reserves are set up to receive bequests received from communities in the district for specific purpose. These funds are held in trust for these specific purposes.

Description	Purpose of Fund	Opening balance 2022 (\$000s)	Transfers in (\$000s)	Transfers out (\$000s)	Closing balance 2023 (\$000s)
Arts Council of New Zealand	To account for the annual grant that we receive from Creative New Zealand for allocation to support arts and cultural projects.	5	-	-	5
Mayoral Storm Relief Fund	To account for government assistance that Council receives to provide support (mainly for the welfare of farmers and businesses) following any major storm disruption in the Manawatu-Wanganui region.	10	-	-	10
Ormondville Playground	Funds held on behalf of the Ormondville community to purchase playground equipment in the town.	1	-	-	1
Pahiatua Heritage Trust	Funds left over from the old Pahiatua Arts Council that has since been wound up. Will be used towards Heritage assets in the district.	25	-	-	25
Dannevirke Fairbrother Trust	Funds bequest by the Trust for projects that benefit the Dannevirke community.	9	-	-	9
Dannevirke Urban Campsite	Funds held on behalf of the Dannevirke community to purchase equipment for the campsite.	1	-	-	1
<b>Total</b>		<b>51</b>	<b>-</b>	<b>-</b>	<b>51</b>

## Note 3: depreciation expense by group of activity

	Annual Plan 2021/22 (\$000)	LTP 2022/23 (\$000)	Annual Plan 2022/23 (\$000)	Variance (\$000)
Building Communities & Leadership	6	6	13	7
Community & Recreation Facilities	2,618	2,686	2,621	(65)
District Promotion & Economic Development	20	48	21	(28)
Regulatory Services	48	48	48	-
Roading & Footpaths	9,695	10,046	10,009	(38)
Solid Waste Management	31	49	49	(0)
Stormwater Drainage	302	322	320	(2)
Waste Water	1,033	1,160	1,038	(121)
Water Supplies	1,357	1,446	1,455	8
<b>Total</b>	<b>15,109</b>	<b>15,813</b>	<b>15,574</b>	<b>(239)</b>





# 05 GENERAL INFORMATION

# Council

## HER WORSHIP THE MAYOR



**Mrs T H (Tracey) Collis**  
PO Box 115, Dannevirke 4942  
06 374 4080  
tracey.collis@tararua.govt.nz

## SOUTH WARD COUNCILLORS



**Cr A K (Alison) Franklin**  
615 Ridge Road North, RD 3, Pahiatua 4983  
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alison.franklin@tararua.govt.nz



**Cr S A (Shirley) Hull**  
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shirley.hull@tararua.govt.nz

## NORTH WARD COUNCILLORS

**Deputy Mayor**

**Cr E L (Erana) Peeti-Webber**  
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**Cr C J (Carole) Isaacson**  
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**Cr K A (Kerry) Sutherland**  
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**Cr S M (Sharon) Wards**  
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**Cr P A (Peter) Johns**  
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**Cr R A (Raylene) Treder**  
3 Davidson Crescent, Pahiatua 4910  
06 376 6488 • 027 379 0612  
raylene.treder@tararua.govt.nz

# Community Boards

## Dannevirke Community Board

Generally meets on the first Monday of the month at 1:00pm.

- **Chairperson**  
Mr P (Pat) Walshe  
2 Cuba Street, Dannevirke 4930  
06 374 5702 • 027 450 0187  
patrickw11@hotmail.com
- **Deputy Chairperson**  
Mr T (Terry) Hynes  
281 Top Grass Road, Rua Roa, RD 8, Dannevirke 4978  
06 374 5761 • 027 241 5113  
kinvara281@gmail.com
- Mr W R (Ross) MacDonald  
91 Piri Piri Road, RD 7, Dannevirke 4977  
06 374 7996 • 021 191 6635  
gloriarossmacdonald@gmail.com
- Ms K (Kim) Spooner-Taylor  
2 Lower Domain Road, Dannevirke 4930  
06 374 9090 • 027 692 3507  
kimspooner@xtra.co.nz
- **Councillor**  
Ms E L (Erana) Peeti-Webber  
34 Hospital Street, Dannevirke 4930  
06 374 7404 • 021 216 2421  
erana.peeti-webber@tararua.govt.nz

## Eketāhuna Community Board

Generally meets on the first Friday of the month at 10:00am.

- **Chairperson**  
Mr C C (Charlie) Death  
756 Nireaha Road, RD 2, Eketāhuna 4994  
06 375 8503  
deaths@inspire.net.nz
- **Deputy Chairperson**  
Mr S (Steen) Mcghie  
110 Mangatainoka Valley Road, RD 2, Eketāhuna  
06 375 8676  
steenautoglas@gmail.com
- Miss D F M (Denise) Clifton  
18 Bridge Street, Eketāhuna 4993  
022 073 5715  
dfmclifton@gmail.com
- Mr T M (Terry) Carew  
103 Newman Road, Eketāhuna 4900  
06 375 8686  
newmancarew@outlook.com
- **Councillor**  
Ms R A (Raylene) Treder  
3 Davidson Crescent, Pahiatua 4910  
06 376 6488 • 027 379 0612  
raylene.treder@tararua.govt.nz

## Community Committees

Woodville operates its own autonomous community committee, Woodville Districts' Vision (Inc).

Pahiatua operates its own autonomous community committee, Pahiatua on Track (Inc).

# Council Committees

## Audit and Risk Committee

- **Chairperson**  
Mr K (Kevin) Ross
- **Members**  
Her Worship the Mayor, Mrs T H (Tracey) Collis  
Cr A K (Alison) Franklin  
Cr S A (Shirley) Hull  
Cr C J (Carole) Isaacson  
Cr P (Peter) Johns  
Cr E L (Erana) Peeti-Webber  
Cr K A (Kerry) Sutherland  
Cr R A (Raylene) Treder  
Cr S M (Sharon) Wards

## Chief Executive's Performance Appraisal Committee

- **Chairperson**  
Her Worship the Mayor, Mrs T H (Tracey) Collis
- **Members**  
Cr A K (Alison) Franklin  
Cr S A (Shirley) Hull  
Cr C J (Carole) Isaacson  
Cr P (Peter) Johns  
Cr E L (Erana) Peeti-Webber  
Cr K A (Kerry) Sutherland  
Cr R A (Raylene) Treder  
Cr S M (Sharon) Wards

## Economic Development and Marketing Committee

- **Chairperson**  
Cr S A (Shirley) Hull
- **Members**  
Her Worship the Mayor, Mrs T H (Tracey) Collis  
Cr A K (Alison) Franklin  
Cr C J (Carole) Isaacson  
Cr P (Peter) Johns  
Cr E L (Erana) Peeti-Webber  
Cr K A (Kerry) Sutherland  
Cr R A (Raylene) Treder  
Cr S M (Sharon) Wards

## Finance Committee

- **Chairperson**  
Her Worship the Mayor, Mrs T H (Tracey) Collis
- **Members**  
Cr A K (Alison) Franklin  
Cr S A (Shirley) Hull  
Cr C J (Carole) Isaacson  
Cr P (Peter) Johns  
Cr E L (Erana) Peeti-Webber  
Cr K A (Kerry) Sutherland  
Cr R A (Raylene) Treder  
Cr S M (Sharon) Wards

## Strategy and Policy Committee

- **Chairperson**  
Cr S M (Sharon) Wards
- **Members**  
Her Worship the Mayor, Mrs T H (Tracey) Collis  
Cr A K (Alison) Franklin  
Cr S A (Shirley) Hull  
Cr C J (Carole) Isaacson  
Cr P (Peter) Johns  
Cr E L (Erana) Peeti-Webber  
Cr K A (Kerry) Sutherland  
Cr R A (Raylene) Treder

## Tararua District Licensing Committee

- **Chairperson**  
Mr David Lea
- **Secretary**  
Ms Maria Brensell
- **Members**  
Mr Nick Perry  
Mrs Maureen Reynolds  
Mr Kerry Sutherland

## Tribunal and Hearings Committee

- **Members**  
Her Worship the Mayor, Mrs T H (Tracey) Collis  
Cr S A (Shirley) Hull  
Cr K A (Kerry) Sutherland

## Works Liaison Committee

- **Chairperson**  
Cr K A (Kerry) Sutherland
- **Members**  
Her Worship the Mayor, Mrs T H (Tracey) Collis  
Cr A K (Alison) Franklin  
Cr S A (Shirley) Hull  
Cr C J (Carole) Isaacson  
Cr P (Peter) Johns  
Cr E L (Erana) Peeti-Webber  
Cr R A (Raylene) Treder  
Cr S M (Sharon) Wards

# Executive leadership team



**Bryan Nicholson**  
Chief Executive



**Chris Chapman**  
Group Manager –  
Infrastructure



**Tina Love**  
Group Manager – Operations



**Mark Maxwell**  
Group Manager – Economic  
and Community Development



**Sandy Lowe**  
Group Manager – People  
and Capability



**Raj Suppiah CA**  
Group Manager – Corporate

# Directory

## Head Office and Council Chamber

PO Box 115 Dannevirke 4942	26 Gordon Street Dannevirke
Telephone:	(06) 374 4080
General email:	info@tararuadc.govt.nz
Council website:	www.tararuadc.govt.nz
District website:	www.tararua.com
Facebook:	TararuaDC

## Service Centre Locations

### Dannevirke

26 Gordon Street, Dannevirke  
(06) 374 4080

### Eketāhuna

31 Main Street, Eketāhuna  
(06) 376 0219

### Pahiatua

136 Main Street, Pahiatua  
(06) 376 0110

### Woodville

45 Vogel Street, Woodville  
(06) 376 0200

## Other

### Bankers

Westpac New Zealand Ltd  
Dannevirke

Bank of New Zealand  
Dannevirke

### Auditors

Audit New Zealand  
PO Box 149  
Palmerston North  
On behalf of the Auditor-General

### Insurance Brokers

Aon New Zealand Ltd  
Wellington

# Glossary of terms

- Activity** The operation of a facility or the provision of a service.
- Asset Management Plan** A plan, which identifies the current status of an asset, future renewal programme and options to meet growth due to demand/expansion.
- Capital Development** The creation of new assets or the addition of new components to existing assets that extend any asset's service potential.
- Capital Renewal** The replacement of existing assets when they have reached the end of their useful life.
- Community Outcomes** The community's priorities for the future of the district, identified through a community consultation process.
- Cost of Service** The true cost of performing an activity. Calculated as the total of direct costs, support costs, depreciation, interest and debt servicing.
- Depreciation** The cost or value of the economic benefit of an asset used during a financial year.
- Groups of Activities** The Council's services are divided into nine groups of activities based on their relationship and the rationale for providing them.
- Indicator** Flag or signal that represent an issue of concern or which measure change or progress toward a desired outcome.
- Infrastructural Assets** Systems and networks that provide a continued service to the community that are not generally regarded as tradeable. These assets include roads, footpaths, water and sewerage services, and stormwater systems.
- IPSAS** International Public Sector Accounting Standards.
- Long Term Plan (LTP)** A plan which outlines the Council's programme for the next 10 years and how it will contribute to achieving the community outcomes.
- Measure** The actual piece of information or data used to gauge an indicator.
- Operational Expenditure** All funding for providing services on a day to day basis, excluding renewal and capital expenditure.
- Operating Revenue** Revenue received as part of day-to-day activities. Includes user charges and rates but not capital revenue (such as new loans).
- PBE** Public benefit entity.
- Performance Measure** Measure by which organisational performance may be judged in relation to objectives.
- Policy** A course of action or set of parameters adopted by the Council or by management within which decisions can be made and action can be taken.
- Revenue and Financing Policy** The Revenue and Financing Policy sets out who should pay for Council's activity and how they should pay for the activity.
- Service Delivery Plan** Outlines each of the Council's activities including service levels, performance measures, issues, and future demand.
- Targeted Rate** A rate levied over a particular group of properties that receive or are capable of receiving a specific service or benefit additional to that provided by general rate funding.
- Toby** A valve situated at the property boundary for the purpose of controlling the flow of water to the property.
- User fees and charges** Fees charged to the community for use of specific services and facilities provided by the Council.
- Vision** Council's view of the future state of its community. It is used to inspire people into action, define future direction and implies that what we do now can influence and change the future for the better.



**Dannevirke Service Centre**

26 Gordon St, Dannevirke  
PO Box 115, Dannevirke 4942  
Ph: 06 374 4080 (24 hours)

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& Library**

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Ph: 06 376 0200 (24 hours)

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Ph: 06 376 0110 (24 hours)

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